**Queensland Transport and Roads Investment Program (QTRIP) 2019 Industry Briefings**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>9.30–10.10am</td>
<td>QTRIP Statewide</td>
</tr>
<tr>
<td>10.10–10.55am</td>
<td>QTRIP Delivery, Operations and Maintenance</td>
</tr>
<tr>
<td>11am–12pm</td>
<td>Metropolitan and South Coast Regional Industry Briefings</td>
</tr>
</tbody>
</table>
Queensland Transport and Roads Investment Program
2019–20 to 2022–23

Industry briefing

Mark Bailey, Minister for Transport and Main Roads
Industry briefing – Brisbane

<table>
<thead>
<tr>
<th>Brisbane Convention and Exhibition Centre</th>
<th>Thursday 15 August 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>QTRIP overview</td>
<td>9.40–9.55am</td>
</tr>
<tr>
<td>Transport System Planning Program overview</td>
<td>9.55–10.10am</td>
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<tr>
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</tr>
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</table>
Queensland Transport and Roads Investment Program
2019–20 to 2022–23

Industry briefing

Amanda Yeates,
Deputy Director-General (Infrastructure Management and Delivery),
Department of Transport and Main Roads (TMR)
About us
Queensland Government’s objectives for the community

Our Future State

- Create jobs in a strong economy
- Give all our children a great start
- Be a responsive government
- Protect the Great Barrier Reef
- Keep Queenslanders healthy
- Keep communities safe

Advancing Queensland’s Priorities
TMR’s strategic plan and vision

Creating a single integrated transport network accessible to everyone
Future of transport in Queensland

Mobility as a Service (MaaS)

- MaaS embodies a shift away from personally-owned modes of transportation towards aggregated mobility solutions that are consumed as a service
- TMR as an enabler and broker of transport – not just provider
- MaaS roadmap will determine how MaaS looks and works.
Future of transport in Queensland

Cooperative and Highly Automated Driving (CHAD) Pilot

• The only research being undertaken in Queensland into cooperative and highly automated driving, in partnership with QUT
• These vehicles will be used to identify safety impacts and the benefits of introducing automated vehicles on Queensland roads.
Infrastructure sustainability
Procurement in TMR

• Is a key enabler in delivering TMR’s strategic vision – 'creating a single integrated transport network accessible to everyone’

• Supports the Queensland Government Procurement Strategy (2017), the Queensland Procurement Policy (QPP) and the Queensland Indigenous Procurement Policy (QIPP)

• Action the QPP and QIPP by actively pursuing opportunities for local, regional and Queensland suppliers, including small to medium suppliers, Indigenous and social enterprises to tender for work with TMR.
Procurement in TMR – QPP

Applying the Local Benefits Test

• TMR applies the Local Benefits Test to all significant procurement as part of assessing value for money

• Weighting local content and benefits up to 30 per cent in tender evaluation criteria

• Local benefits relate to the benefit/s the supplier brings to the local area, not the location of the supplier.

Examples of local benefits

✓ Using a local workforce
✓ Training and upskilling local workers
✓ Increasing opportunities for apprentices
✓ Using local businesses in your supply chain.

In your tender responses, emphasise the local benefits and outcomes that you can provide
QPP – Best Practice Principles

• In accordance with the QPP, TMR applies the best practice principles to major projects of $100M or more
• Under the QPP, a weighting of up to 20 per cent can be applied for the best practice principles
• Approval must be sought from the responsible Minister for the weighting to be assigned to the best practice principles and local benefits, before a tender is released
• Tenderers must respond against each of the four best practice principles.
QPP – Ethical Supplier Mandate and Threshold

- Buy Queensland: Ethical Supplier Mandate (ESM) is being introduced as part of the QPP
- ESM seeks to ensure that suppliers to government are ethical and not involved in wage theft
- Suppliers who refuse to uphold their commitments will be issued with demerit points
- Additionally, an Ethical Supplier Threshold (EST) (incorporating wage theft) will be implemented from 1 August 2019
- Industry briefings on ESM and EST to be delivered by the Department of Housing and Public Works.

Ethical Supplier Mandate
Implementation dates:
- Building Construction and Maintenance Category from 1 August 2019
- Transport Infrastructure and Services Category from 1 October 2019
- Further categories subject to implementation review in 2020.

Ethical Supplier Threshold
Applies from 1 August 2019
Queensland Indigenous Procurement Policy

- Queensland Government objective of 3 per cent target on addressable spend with Indigenous businesses by 2022
- Promotes the use of ‘set-asides’ for discrete communities or populations
- Selective offer processes can be used where there are known markets
- An Indigenous business is at least 50 per cent owned by an Indigenous person
- Does not apply to government-owned corporations or statutory authorities
- Find out more at: www.datsip.qld.gov.au
TMR supports Queensland suppliers

$5.81B (83.22%) spend with Queensland vendors
$1.82B (26.06%) spend with regional Queensland
$34.98M (0.50%) spend with Aboriginal or Torres Strait Islander vendors

53.06 per cent TMR vendors are regional
1.54 per cent TMR vendors are Aboriginal or Torres Strait Islander.

Notes:
All spend is addressable
All spend is calculated for the period of April 2018–March 2019.
TMR working with local businesses

Mackay Ring Road

• The single biggest roads infrastructure project ever delivered in Mackay/Whitsunday
• Local and regional companies have been the big winners
• $92M worth of work packages awarded to:
  ▪ regional suppliers
  ▪ subcontractors
  ▪ plant hire companies.
Partnering with industry
Mentally Healthy Workplaces
Our commitment to you

- TMR is committed to promoting mental health and wellbeing at work.
- We will promote practices that support positive mental health and commit to intervene early through early recognition and intervention.
- Industry liaison feedback and learnings – release of tenders.
Working with Australian and Queensland governments
QTRIP 2019–20 to 2022–23

• Outlines approximately $23B over four years for transport and roads infrastructure
• Of this, $4.2B is to be invested in the 2019–20 financial year:
• Supports an estimated average of around 21,500 direct jobs over the life of the program.
Profile of QTRIP by project value

- FY 2019-20: $2.6B
  - <25m: $0.8B
  - 25m - <100m: $0.8B
  - >100m: $0.8B

- FY 2020-21: $2.8B
  - <25m: $0.8B
  - 25m - <100m: $0.8B
  - >100m: $1.7B

- FY 2021-22: $2.6B
  - <25m: $2.1B
  - 25m - <100m: $0.8B
  - >100m: $0.8B

- FY 2022-23: $1.98B
  - <25m: $2.7B
  - 25m - <100m: $0.8B
  - >100m: $0.48B
# Industry briefings – Brisbane

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<thead>
<tr>
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<td>11am – 12 noon</td>
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</table>
Queensland Transport and Roads Investment Program Planning

Industry briefing

Josh Hannan,
Acting Deputy Director-General (Policy, Planning and Investment)
Planning in TMR

TMR vision
A single integrated transport network accessible to everyone

Draft Queensland Transport Strategy
Strategic policy direction setting
Long term – 30 years

TMR Strategic Plan 2019-23
Organisational objective setting
Short term
0 – 4 years

Transport Coordination Plan 2017 – 2027
Transport objective setting
Mid-term – 10 years

Regional Transport Plans
Short-term and medium/long-term actions.
0 – 15 years

Creating a single integrated transport network accessible to everyone

QTRIP Statewide Industry Briefing | 15 August 2019
Regional Transport Plans

- Regional Transport Plans (RTPs) set the direction for the development of each region’s transport network over the next 15 years
- RTPs identify short-term and medium/long-term actions needed to achieve desired regional goals and transport objectives
- RTPs have statewide coverage. Follow the link below to find out more information
  - tmr.qld.gov.au/regionaltransportplans
Regional Transport Plans

- Provides strategic local context for the transport system
- Outlines goals, challenges and opportunities, which are the drivers of transport priorities, objectives and actions
- **Actions** provide direction to inform planning **investigations** and **initiatives** to achieve regional goals and objectives.

**Priority 2: Transport that Supports the Economy**

**Objective 2.1:** Optimise supply chains to efficiently link producers, distributors and consumers on an integrated network.

**Actions – short-term**

A2.01 Strategic corridors

Undertake strategic corridor planning to support supply chains, regional productivity and access to markets. Core priorities for strategic corridor investigations are:

- Palmerston Highway linking Port of Mourilyan and Innisfail to the Tablelands and beyond
- Kennedy Highway linking key freight generators and population centres between Cairns and Mareeba

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**QTRIP 2019-20 to 2022-23**

Investment ID 1142487

**Cairns to Northern Tablelands access strategy planning**

Indicative total cost $1.25M

Example, draft Far North Queensland Regional Transport Plan
## Planning priority themes

<table>
<thead>
<tr>
<th>Theme</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Produce a pipeline of quality Business Cases that inform investment decisions</td>
<td>Develop Route and Link plans to inform future investment planning</td>
</tr>
<tr>
<td>Develop Route and Link plans to inform future investment planning</td>
<td>Balance mode share by prioritising planning for public and active transport</td>
</tr>
<tr>
<td>Balance mode share by prioritising planning for public and active transport</td>
<td>Capitalise on Cross River Rail by planning for a seamless, integrated and customer-focused rail system</td>
</tr>
<tr>
<td>Capitalise on Cross River Rail by planning for a seamless, integrated and customer-focused rail system</td>
<td>Work collaboratively with all levels of government to unlock the potential of City Deals</td>
</tr>
<tr>
<td>Work collaboratively with all levels of government to unlock the potential of City Deals</td>
<td>Produce strategies and planning that ensure effective integration of land use and transport, supporting economic growth</td>
</tr>
<tr>
<td>Produce strategies and planning that ensure effective integration of land use and transport, supporting economic growth</td>
<td>Provide innovative, collaborative, value for money, one network solutions, preparing Queensland for the future</td>
</tr>
</tbody>
</table>
Transport System Planning Program (TSPP)

The TSPP is a ‘one integrated transport system’ program of planning activities that collectively plans for future transport system outcomes.

- Funds, delivers and manages TMR’s planning and investment activities.
- Encompasses all modes and all networks across Queensland, both infrastructure and services.
- Provide innovative, collaborative, value for money, one network solutions to transport system issues.
- Produces a pipeline of quality Business Cases that are available to inform investment decisions.
TSPP planning types

* 2020-21 program value excludes Australian Government funding commitment under Major Project Business Case Fund. Project details, timing and Queensland Government funding contribution subject to negotiation with the Australian Government.
TSPP program value by location

* 2020-21 program value excludes Australian Government funding commitment under Major Project Business Case Fund. Project details, timing and Queensland Government funding contribution subject to negotiation with the Australian Government.
TSPP procurement

Market Approach
- WOG Engineering Consultant Scheme: 81%
- Consultants for Engineering Projects: 15%
- Other SOA or Procurement Panel: 3%
- Good & Services (not through any SOA or panel): 1%

Invitation Method
- Open Invitation: 6%
- Select Invitation: 3%
- Sole Invitation: 10%
- Multi-stage process: 81%

Time to Market
- Jul to Sep 2019: 20%
- Oct to Dec 2019: 20%
- Jan to Mar 2020: 29%
- Apr to Jun 2020: 32%
## Sample page – Project procurement list

<table>
<thead>
<tr>
<th>#</th>
<th>Project Name</th>
<th>Project Location</th>
<th>Industry Briefing Contact</th>
<th>Industry Briefing Contact Email</th>
<th>Market Approach</th>
<th>Invitation Method</th>
<th>Approximate Contract Value</th>
<th>Expected Time to Market</th>
</tr>
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<tbody>
<tr>
<td>1</td>
<td>Darling Downs Ink study planning</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
<td>WOOG Engineering Consultant Scheme</td>
<td>Restricted Tender</td>
<td>120,000</td>
<td>Jan - Mar 2020</td>
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<tr>
<td>2</td>
<td>Gatton - Clifton Road, Mount Whitestone planning</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
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<td>3</td>
<td>Gatton-Heiden Road (Eastern Drive) corridor planning</td>
<td>Darling Downs</td>
<td>John Reeve</td>
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<td>Jan - Mar 2020</td>
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<td>4</td>
<td>Gore Highway (Toowoomba - Goondiwindi), safety package</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
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<td>5</td>
<td>New England Highway (Warwick - Wallangarra), safety</td>
<td>Darling Downs</td>
<td>John Reeve</td>
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<td>6</td>
<td>Principal Cycle Network Plan priority routes planning</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
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<td>7</td>
<td>Toowoomba Principal Cycle Network Plan business case</td>
<td>Darling Downs</td>
<td>John Reeve</td>
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<td>8</td>
<td>Toowoomba-Ceci Plato Road, O’Mara Road intersection</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
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<td>9</td>
<td>Warren Street (Ipswich - Toowoomba), James Street and</td>
<td>Darling Downs</td>
<td>John Reeve</td>
<td><a href="mailto:downsvwr.office@tmr.qld.gov.au">downsvwr.office@tmr.qld.gov.au</a></td>
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<td>Warren Street (Ipswich-Toowoomba), Neil Street</td>
<td>Darling Downs</td>
<td>John Reeve</td>
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<td>11</td>
<td>Cairns Central Business District to Woree transit</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>12</td>
<td>Cairns to Northern Tablelands access strategy planning</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>13</td>
<td>Cairns Western Arterial Road, Lendale Drive and View</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>14</td>
<td>Cairns Western Arterial Road, Redlynch Connection Road</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>15</td>
<td>Kennedy Highway (Mareeba - Ravenshoe), Malanda -</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>16</td>
<td>Seaside Marine Hub</td>
<td>Far North</td>
<td>Darryl Jones</td>
<td><a href="mailto:darryl.jones@tmr.qld.gov.au">darryl.jones@tmr.qld.gov.au</a></td>
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<td>Jan - Mar 2020</td>
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<td>17</td>
<td>Blue Mountain Road, timber bridge replacement planning</td>
<td>Mackay/Whitsunday</td>
<td>Chris Herrig</td>
<td><a href="mailto:chris.p.herring@tmr.qld.gov.au">chris.p.herring@tmr.qld.gov.au</a></td>
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<td>Apr - Jun 2020</td>
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<td>18</td>
<td>Bruce Highway (St Lawrence - Mackay), Alligator Creek</td>
<td>Mackay/Whitsunday</td>
<td>Chris Herrig</td>
<td><a href="mailto:chris.p.herring@tmr.qld.gov.au">chris.p.herring@tmr.qld.gov.au</a></td>
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<td>Mary Downs Road, Marlborough - Sama Road to Fitzroy</td>
<td>Mackay/Whitsunday</td>
<td>Chris Herrig</td>
<td><a href="mailto:chris.p.herring@tmr.qld.gov.au">chris.p.herring@tmr.qld.gov.au</a></td>
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QTRIP Delivery, Operations and Maintenance

Queensland Transport and Roads Investment Program 2019–20 to 2022–23

Les Dunn,
General Manager, Program Delivery and Operations
Program Delivery and Operations
How we deliver

PDO’s priorities:
• Deliver program of works – planning and construction
• Maintain and operate the network.
Our program
2019–20 to 2022–23 QTRIP Investment

Creating a single integrated transport network accessible to everyone

- Bus Infrastructure: $520 million
- Cycleways: $223 million
- Railways: $3.97 billion
- Maritime: $180 million
- Roads: $18.1 billion
- Multi-modal and other infrastructure: $59 million
# Our program approach – associated challenges

<table>
<thead>
<tr>
<th>Top challenges</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resourcing</td>
<td>• Infrastructure projects in the market concurrently (including infrastructure projects in other states)</td>
</tr>
<tr>
<td></td>
<td>• Supplier and internal capability and availability – high demand</td>
</tr>
<tr>
<td>Public Utility Plant (PUP)</td>
<td>• Services found to be conflicting during construction phase not identified in design, lead times and specialist equipment</td>
</tr>
<tr>
<td>Delivery</td>
<td>• Major projects accelerated – concurrent delivery timeframes</td>
</tr>
<tr>
<td>Materials</td>
<td>• Managing demand for major and smaller construction projects</td>
</tr>
<tr>
<td>Contract administration</td>
<td>• Non-anticipated significant variation claims late in a project’s construction program</td>
</tr>
<tr>
<td>Project communications</td>
<td>• Public consultation, feedback and the impacts on our projects</td>
</tr>
</tbody>
</table>
QTRIP budget highlights

- **BH**
  - Bruce Highway upgrades
  - $6.50 billion

- **M1**
  - Pacific Motorway upgrades
  - $1.53 billion

- **B2N**
  - North Coast Line – Beerburrum to Nambour
  - $550.8 million

- **Maintenance of the network**
  - $4.13 billion

- **Works associated with natural disaster**
  - $318 million

- **Targeted road safety initiatives**
  - $930 million

- **Passenger Transport Infrastructure Investment Program**
  - $536 million

- **Transport Infrastructure Development Scheme**
  - $280 million
QTRIP budget highlights – maintenance

- Funding will continue to increase, to reach $1B per year in the future
- SEQ Road Asset Management Contracts are now in place
- Improved planning means improved forecasting and advice of upcoming projects to industry.
QTRIP budget highlights – Natural disasters

North Queensland recovery

- 2018–19 disaster events – approximately $300M
- North and Far North Queensland Monsoon Trough reconstruction program
- Majority of works are located in North West, Northern and Far North Districts
- Delivery of works expected to commence in July–September 2019.
QTRIP budget highlights – Bruce Highway Safety and Efficiency Package

• TMR is driving delivery efficiencies in the Bruce Highway Upgrade Package through the development of the Safety and Efficiency Package

• Continued delivery of the $1.445B safety program for safety treatments between Brisbane to Cairns

• Progressive tendering from 2019–20 to 2021–22

Regional tender opportunities
# Planning program to be tendered in 2019–20

<table>
<thead>
<tr>
<th>QTRIP funding allocations by region</th>
<th>2019–20</th>
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<tbody>
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<td></td>
<td>Number of projects</td>
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<td>North Queensland</td>
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<tr>
<td>Central Queensland</td>
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<tr>
<td>Downs South West</td>
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<tr>
<td>North Coast and Wide Bay/Burnett</td>
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<tr>
<td>Metropolitan</td>
<td>19</td>
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<tr>
<td>South Coast</td>
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<tr>
<td>Other (TSP / E&amp;T / TL)</td>
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</tbody>
</table>

*Transport Strategy and Planning (TSP) / Engineering and Technology (E&T) / TransLink (TL)*
2019–20 procurement for planning

Seeking to procure $31M of services from the market in 2019–20
Detailed design projects to be tendered in 2019–20

<table>
<thead>
<tr>
<th>QTRIP funding allocations by region</th>
<th>2019–20</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Number of projects</td>
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<tr>
<td>North Queensland</td>
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<tr>
<td>Central Queensland</td>
<td>5</td>
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<tr>
<td>North Coast and Wide Bay/Burnett</td>
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<tr>
<td>Metropolitan</td>
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<tr>
<td>South Coast</td>
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</table>
2019–20 procurement for detailed design

Seeking to procure $20.5M of services from the market in 2019–20
## Construction projects to be tendered in 2019–20

<table>
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<tr>
<th>QTRIP funding allocations by region</th>
<th>2019–20</th>
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<tr>
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<td>Number of projects</td>
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<td>North Queensland</td>
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<td>Central Queensland</td>
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<td>Downs South West</td>
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<tr>
<td>North Coast and Wide Bay/Burnett</td>
<td>28</td>
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<tr>
<td>Metropolitan</td>
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<td>South Coast</td>
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<td>Statewide</td>
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</table>
2019–20 procurement for construction

Seeking to procure $2.9B of services from the market in 2019–20
## Local industry engagement

<table>
<thead>
<tr>
<th>Region</th>
<th>Briefing details</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Coast</td>
<td>11am Thursday 15 August, 2019 – Plaza Terrace Room – BCEC</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:SCR_Communication@tmr.qld.gov.au">SCR Communication@tmr.qld.gov.au</a></td>
</tr>
<tr>
<td>Metropolitan</td>
<td>11am Thursday 15 August, 2019 – Plaza Terrace Room – BCEC</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:metropolitanregion@tmr.qld.gov.au">metropolitanregion@tmr.qld.gov.au</a></td>
</tr>
<tr>
<td>North Coast and Wide Bay/Burnett</td>
<td>9am Friday 23 August, 2019 – Maroochydore RSL</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:northcoast@tmr.qld.gov.au">northcoast@tmr.qld.gov.au</a></td>
</tr>
<tr>
<td>Downs South West</td>
<td>9:45am Thursday 22 August, 2019 – Burke and Wills Hotel, 554 Ruthven St, Toowoomba</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:DSW_Communication@tmr.qld.gov.au">DSW Communication@tmr.qld.gov.au</a></td>
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<tr>
<td>Central Queensland</td>
<td>10am Friday 30 August – Souths Leagues Club, Mackay</td>
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<tr>
<td></td>
<td>10am Wednesday 4 September – Rockhampton Leagues Club, Rockhampton</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:FitzroyCommunication@tmr.qld.gov.au">FitzroyCommunication@tmr.qld.gov.au</a></td>
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<tr>
<td>North Queensland</td>
<td>9am Thursday 22 August – Floor 4, 445 Flinders Street, Townsville</td>
</tr>
<tr>
<td></td>
<td>For information contact <a href="mailto:engagement.northern@tmr.qld.gov.au">engagement.northern@tmr.qld.gov.au</a></td>
</tr>
</tbody>
</table>
Thank you
and stay connected

Department of Transport and Main Roads

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