# Corporate Plan 2009-2013

Vision	Connecting Queensland
Strategic purpose	Plan, manage and oversee the delivery of a safe, efficient and integrated transport system that supports sustainable economic, social and environmental outcomes in Queensland
Values	We will achieve this vision and purpose guided by the value we place on our customers, our people and our reputation

## **Strategic opportunities**

- Achieve integrated transport system efficiency
- Realise the benefits of a new, effective organisation
- Optimise travel choices, including public transport, cycling and walking
- Provide equity of access to services
- Partner with government and industry stakeholders
- Generate economic opportunities in Queensland's diverse regions

## **Our priorities**

- Improve the safety of the transport system and its users
- Manage the impact of economic and population growth
- Increase the use of public transport
- Achieve the best investment mix between capital, maintenance and services within funding constraints
- Efficient and safe movement of freight
- Complete, release and deliver major transport
- Plan for the impacts of climate change and energy scarcity on the transport system
- Generate efficiencies across the organisation

## Strategic challenges

- Planning transport solutions for Queensland's diverse population
- Competing expectations of our stakeholders
- Travel demand exceeding transport system capacity
- Maximising productivity in a dynamic freight environment
- Safe and secure transport
- Dependence on carbon-based energy
- Climate change mitigation and adaptation
- Uncertain economic environment
- Ensuring skills and capability of transport industries

## Transport and Main Roads' contribution to government objectives

objectives r Queensland ō

#### Strong

Creating a diverse economy powered by bright ideas

#### Green

Protecting our lifestyle and environment

#### **Smart**

Delivering world-class education and training

#### Healthy

Making Queenslanders Australia's healthiest people

#### Fair

Supporting safe and caring communities

#### Objective 1: Effective, efficient and sustainable transport system

## **Our strategies**

- 1.1 Implement integrated transport system plans and policies
- 1.2 Ensure balanced capital, maintenance and services expenditure
- **1.3** Invest in transport infrastructure
- 1.4 Achieve efficient use and operation of the transport system
- 1.5 Maintain transport system security and continuity

# **Our performance indicators**

- Transport system planning effectiveness
- **Urban congestion management** effectiveness
- Freight system effectiveness
- Transport infrastructure effectiveness
- Transport system security

## **Objective 4:**

A transport system providing access to employment, education and services

## **Our strategies**

- 4.1 Plan and provide appropriate, accessible and reliable transport services, including in regional and remote Queensland
- 4.2 Provide accessible and efficient transactional services

## **Our performance indicators**

- Public transport services effectiveness
- Transactional services access and efficiency
- Transport system accessibility

#### Safe transport system promoting health and wellbeing Objective 2:

## **Our strategies**

- 2.1 Manage access to the transport system
- 2.2 Enhance the safety of vehicles, vessels and trains
- 2.3 Maintain a safe transport environment
- 2.4 Enhance safe movement of people and freight on air, land and water
- 2.5 Encourage more cycling and walking

## Our performance indicators

- Transport system safety
- Personal security of transport system users
- Use of active transport (cycling and walking)

#### Objective 5: Transport related impacts on the natural, cultural and built environments managed

## **Our strategies**

- 5.1 Build and share knowledge about the potential impacts of climate change on the transport system
- 5.2 Facilitate increased use of environmentally sustainable transport options
- 5.3 Conduct regulatory and compliance activities to reduce transport-related impacts on the environment

## **Our performance indicators**

- Transport behaviours related to improved environmental outcomes
- Transport emissions and pollution

#### **Objective 3:** Cost-effective transport system delivery

- **Our strategies**
- 3.1 Deliver transport infrastructure programs **3.2** Manage and protect transport system assets
- 3.3 Strong focus on customer service delivery

## **Our performance indicators**

- Transport infrastructure delivery economy and efficiency
- Transport network condition
- Customer satisfaction with

#### **Objective 6:** Transport system leadership

## Our strategies

- 6.1 Influence national transport policy
- 6.2 Lead state transport policy and planning
- 6.3 Build partnerships, alliances, networks and knowledge-sharing with government, community and industry stakeholders
- 6.4 Support the capability of Queensland industries
- 6.5 Lead transport technologies

# **Our performance indicators**

- Transport leadership effectiveness
- Stakeholder satisfaction
- Relationship management effectiveness
- Industry training and development

#### Contemporary and progressive people, processes and systems Objective 7:

# **Our strategies**

# 7.1 Continuously improve departmental planning, management, governance and ethical standards

- 7.2 Attract, develop and retain talented, dedicated people
- 7.3 Provide safe, healthy and secure workplaces
- 7.4 Implement consistent state-wide systems, processes and practices

## **Our performance indicators**

- People capability and capacity
- Organisational climate supporting delivery of business outcomes
- Business systems reliability and effectiveness

