Strategic Plan 2016–2020 (revised for 2017-18)

Customer focus

Objective:

A customer-centric organisation that better meets the needs of our customers

Strategies:

- Shape deliverables and services with a customer focus
- Co-design solutions that embrace the future and create value for customers
- Communicate effectively and meaningfully with customers

Indicators of success:

- Improved customer satisfaction
- Improved customer experience

Contemporary workforce

Objective:

A prepared and capable workforce that meets the future mobility needs of Queenslanders

Strategies:

- Establish and retain an agile and connected workforce
- Co-design pathways for the skills we need with industry
- Embed diversity to form a productive, resilient, representative workforce

Indicator of success:

Improved workforce satisfaction

Sustainable funding

Objective:

Responsive finance and investment arrangements that deliver value for money

Strategies:

- Deliver best value investment in the transport network of the future
- Maximise the benefits from our investments through long-term planning and prioritisation
- Provide flexible procurement processes that change with circumstances and community expectations
- Embrace innovative financing and funding opportunities

Indicator of success:

• Increased value for money in service delivery

integrated transport network accessible

Building prosperity

Objective:

A network that advances economic prosperity across our cities and regions

Strategies:

- Review the regulatory framework to embrace flexibility and innovation to improve productivity •
- Enable the movement of goods and people cost-effectively, reliably and quickly •
- Reduce the impact of network disruption
 - Provide access to important centres of economic activity in our regions and cities
- Maintain high quality standards of service and delivery without onerous compliance

Indicators of success:

- Improved accessibility to the transport network
- Improved performance of the transport network
- Improved condition of the state-controlled transport network

Meeting Government objectives

The Department of Transport and Main Roads meets the Government objectives for the community in a number of ways including the following strategies:

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Creating jobs in a diverse economy

- Deliver best value investment in the transport system of the future
- Establish and retain an agile and connected workforce

Our opportunities and challenges

- Increasing pace of technological and social change
- Changing customer and stakeholder expectations
- Unexpected economic conditions
- Constrained fiscal environment

Innovation

Objective:

An organisation that embraces change and adapts to external influences to minimise the impact of disruption

Strategies:

- Inspire new and different ways of doing things
- Connect and partner with industry and community to design for the future
- Promote agile solutions to problems to keep pace with the rate of change

Indicators of success:

- Innovation maturity
- Research and development

Liveable regions and active cities

Objective:

A network that connects communities and contributes to Queensland's quality of life

Strategies:

- Integrate land use and transport to promote community cohesion and environmental sustainability
- Promote and invest in active and public transport solutions that support broader community benefits
- Protect, maintain and operate our network to ensure resilience and safety

Indicators of success:

- Improved accessibility to the transport network
- Improved safety and security of the transport network

Creating a single

to everyone

Delivering quality frontline services

- Shape deliverables and services with a customer focus
- Co-design solutions that embrace the future and create value for customers

Protecting the environment

- Integrate land use and transport to promote community cohesion and environmental sustainability
- Inspire new and different ways of doing things

Building safe, caring and connected communities

- Protect, maintain and operate our network to ensure resilience and safety
- Promote and invest in active and public transport solutions that support broader community benefits
- Unplanned or unforeseen changes in network demand
- Local, national and other state regulatory frameworks and processes
- Increasing volume and complexity of data and the ability to analyse it (Big data) •
- Disasters and unplanned network incidents including cyber-security
- A geographically diverse population and transport network •
- Changing workforce demands



We bring Queensland closer together



