

Cameron Y Leslie

From: Leith P Knight
Sent: Thursday, 15 June 2023 3:58 PM
To: Cameron Y Leslie; Translink Media
Cc: PRS.Communications
Subject: CONFIDENTIAL: QTMP contract award media releases (part 2 of 2)
Attachments: QTMP contractor media release - Systra.docx; QTMP contractor media release - Benchon.docx; QTMP contractor media release - Ricardo.docx

Hey Cam, second batch of QTMP media releases – all approved by GM

These are the TMR QTMP contractors – ie the contractors that our QTMP team here will be using.

As discussed these can go out some time later after the contract award and main announcement

Also note the Benchon release is the same one that Sally previously had concerns with (Doug knows about this one)

cheers

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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PRESS RELEASE

SYSTRA AND EGIS JOINT VENTURE, AWARDED INDEPENDENT CERTIFIER ROLE ON QUEENSLAND TRAIN MANUFACTURING PROGRAM

xx 2023

SYSTRA ANZ and EGIS are pleased to announce their selection as Independent Certifier (IC) for the Queensland Train Manufacturing Program (QTMP).

As the state's single largest rail investment, the QTMP will help support the state's economy and bolster Queensland as a leader in rail manufacturing with long-term jobs and skills development.

The new state-of-the-art trains will provide passengers with more efficient, reliable and accessible travel across South East Queensland.

Under a joint venture, SYSTRA and EGIS will be responsible for providing IC services across the entire QTMP, ensuring quality, safety and excellence for the people of Queensland.

Having already partnered in Australia and overseas on some of the most complex rail megaprojects, the team brings together two leading global engineering organisations that specialise in rail; to support the Government on a decade-long journey to deliver this transformational project.

"The selection of EGIS with our partner SYSTRA for the IC services for QTMP further builds on our ambition to be the leading rail professional service providers in Queensland. We are proud to be a part of this significant infrastructure program contributing jobs, growth and sovereign manufacturing capability to the state of Queensland and look forward to working closely with the State, Queensland Rail and Downer to progress this project." Peter Mauracher, Egis Independent Certifier Project Director.

"SYSTRA is continuing to build on our reputation as a trusted independent advisor providing best in class IC services, with our recent engagement with the Queensland Government. Partnering with EGIS, we will help ensure the Government's election commitment to supply, build and deliver 65 new passenger trains from their Maryborough facility; all in time for the 2032 Brisbane Olympics and Paralympic Games. The Brisbane based teams join forces bringing not just local knowledge, but our global might, to ensure this State significant project is delivered on time for the citizens of Queensland." – Alana Newbrook, CEO, SYSTRA ANZ.

The QTMP includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in Maryborough for major manufacturing/assembly works
- construction of a new rail facility in Ormeau
- ongoing operation and maintenance of the fleet and rail facility.

Major construction activities on the facilities will commence later this year. The first train is anticipated to be manufactured by 2026, with all trains expected to be in service by 2032.

The team look forward to contributing their expertise to this State-shaping program.

About EGIS

EGIS is an international player active in the consulting, construction engineering and mobility service sectors. The Group creates and operates intelligent infrastructure and buildings capable of responding to the climate emergency and helping to achieve more balanced, sustainable, and resilient territorial development.

With operations in 120 countries, EGIS places the expertise of its 16,000 employees at the disposal of its clients and develops cutting-edge innovation accessible to all projects. Through its wide-ranging fields of activity, EGIS is a central player in the collective organisation of society and the living environment of citizens all over the world.

For media enquiries:

Fanny RUBIGNY

Brand and marketing advisor

Tel: Not Relevant

Email: fanny.rubigny@egis-group.com

About SYSTRA

SYSTRA is one of the world's leading engineering and consulting groups specialised in public transport and mobility solutions. For more than 65 years, the Group has worked alongside cities and regions, contributing to positive development by creating, improving, and modernising their transport infrastructures.

The ANZ team is an integral part of part of the global network, backed by nearly 9,000 experts, providing us the unique ability to be agile with global scale.

With our first project in Australia almost 20 years ago, in 2022, we opened our first permanent office in New Zealand, and are going from strength to strength, expanding in both geography and head count.

When a project is complex, high risk and requires deep technical skills and pedigree, SYSTRA ANZ is the signature team. For more information, visit systra.com/australia.

For media enquiries:

Victoria Black

Director, Clients, Markets and Engagement

SYSTRA ANZ

Tel: Not Relevant

Email: vblack1@systra.com

Released under RTI - DTMR



MEDIA RELEASE

Queensland's Transport and Main Roads partners with Gold Coast portal to connect it to industry

Date TBC

Queensland businesses are set to be connected to more opportunities to work with the state government than ever before, after one of its biggest departments launched a new portal.

Transport and Main Roads (TMR) has selected BenchOn, an industry capability matching platform designed to help the public and private sector better engage with all companies, to build and manage the Supply TMR Portal.

The portal will be a one-stop-shop, with the talent, product and service requirements for specific projects matched to businesses that are best suited to provide support.

Through the Supply TMR Portal, BenchOn founder Tim Walmsley said regional, indigenous, veteran and other small and medium sized businesses would now have unprecedented access to work from both TMR and the biggest major contractors in the sector.

"Suppliers love the portal as it only takes them five minutes to register," he said.

"We have also developed a smart algorithm that examines the industries they support, the skills and talent they have in their business, the capabilities and products they provide and the location in which they operate.

"This saves businesses a huge amount of time because they'll only get notified by the portal if it's an opportunity that actually suits them."

Mr Walmsley said the portal will also link users to tenders and other sub-contractor opportunities from across the wider BenchOn platform, giving each company access to projects from thousands of other businesses in Australia and New Zealand.

"We know that SMEs already have so much to do when it comes to finding and responding to work," he said.

"This portal allows them to do it faster, smarter and more efficiently."

It will also have huge benefits for the Queensland Government.

"TMR now has the ability to track where the allocation of work is going, and can determine how much money has gone to different categories of Queensland businesses," he said.

"The department will also be able to identify where talent shortages are across the state and if there are any gaps in its supply chain, so it can bring more businesses into the portal to fill those.

"This will help save taxpayer dollars by keeping projects more productive, on time and on budget."

ENDS

To arrange an interview or for further information, please contact:

Shae McDonald
Not Relevant

shae@wineglassmedia.com.au

Released under RTI - DTMR



TMR PRS note: Release is on hold until after QTMP contract award

PRESS RELEASE

XX June 2023

Ricardo providing safety oversight of the new fleet for South East Queensland

Ricardo has been appointed by the Queensland Government as the Independent Safety Assessor of the Queensland Train Manufacturing Program (QTMP).

The QTMP includes the manufacture of 65 new, six-car passenger trains, a train manufacturing facility at Torbanlea near Maryborough, and a rail facility for train maintenance and stabling at Ormeau.

The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the QTMP.

As the ISA, our teams will be responsible for ensuring all safety requirements for the new trains and their ongoing maintenance are fully addressed throughout their development, build and entry into service. The ISA Services also extend to the manufacturing facility, and rail facility.

In regular reports and audits submitted to the Queensland Government, we will provide expert safety observations and recommendations, and ultimately determine whether, in our impartial view, every possible measure has been taken to ensure the facilities and vehicles are safe and fit to operate. This will include liaising with Queensland Rail on the standard rail safety processes.

High value on provision of local expert teams

A key factor for securing the role was our commitment to providing a local team of assessors based in the South East Queensland region.

"We so are proud to have been chosen to serve on this major infrastructure project", said Michael Newman, Managing Director, Asia Pacific, for Ricardo's rail business.

"As well as demonstrating our growing importance in the Australian market, the appointment is also recognition of our model of utilising local experts with deep knowledge of domestic rail standards and practices but drawing on additional experience from a global network of colleagues whenever required. We look forward to working with all stakeholders in a shared mission to deliver a safe and hugely beneficial train fleet for South East Queensland".

QTMP will support South East Queensland's population and economic growth, the Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.

NOTES TO EDITORS:

Ricardo plc is a global strategic, environmental, and engineering consulting company, listed on the London Stock Exchange. With over 100 years of engineering excellence and employing close to 3,000 employees in more than 20 countries, we provide exceptional levels of expertise in delivering innovative cross-sector sustainable outcomes to support energy transition and scarce resources, environmental services together with safe and smart mobility. Our global team of consultants, environmental specialists, engineers and scientists support our customers to solve the most complex and dynamic challenges to help achieve a safe and sustainable world. **For more information visit www.ricardo.com**

Cameron Y Leslie

From: Mia N McGaffin
Sent: Friday, 16 June 2023 9:27 AM
To: Cameron Y Leslie
Cc: Douglas C Estwick
Subject: RE: CONFIDENTIAL: QTMP contract award media releases (part 1 of 2)

Will do. Thanks Cam.

Mia McGaffin
Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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translink



Queensland
Government

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Friday, 16 June 2023 9:14 AM
To: Mia N McGaffin <Mia.McGaffin@translink.com.au>
Cc: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Subject: FW: CONFIDENTIAL: QTMP contract award media releases (part 1 of 2)

Hi Mia,

As discussed, can you please progress the attached.

Leith's explanation is below. Just give me a yell when it is going to MO and we can provide a little more detail on what we have re: contract award timings and so on.

Thanks

Cameron Leslie
Manager (Government & Media Relations)
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From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 15 June 2023 3:50 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>

Cc: PRS.Communications <PRS.Communications@tmr.qld.gov.au>

Subject: CONFIDENTIAL: QTMP contract award media releases (part 1 of 2)

Hey Cam, as discussed attached are the following – all GM approved:

- TMR QTMP media release
- Downer and Downer subcontractor media releases

We're aiming for these to go out after the contract is signed – contract award is to occur next week TBC

Will send TMR QTMP contractor emails next

cheers

Leith Knight

Senior Advisor (Communications)

Passenger Rollingstock and Signalling branch | Translink Division

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Cameron Y Leslie

From: Frances Z Dodd
Sent: Friday, 16 June 2023 4:09 PM
To: TMR Communication Services; Kim M Amos; Cameron Y Leslie
Cc: Amanda J Smith; Alexandra W King; Frances Z Duffy; Jasmine G Green
Subject: QTMP Communications materials - Contract award
Attachments: Not Relevant

Not Relevant

QTMP - Integrated communications plan 160623.pptx

Importance: High

Good afternoon Kim,

As discussed, we have a number of comms materials to support the upcoming contract award for QTMP. This is a significant milestone for QTMP and a good news story. The timing for Contract Award and the public announcement is likely late next week – but highly confidential and still TBC – we will confirm with your office next week as we know more.

This mirrors activities undertaken at our last significant milestone in Feb 2023 – announcement of the preferred applicant to deliver QTMP.

A number of complementary materials as part of the announcement will go via Translink Government Relations and Translink Media as per our usual process. This includes the media pack of which a draft is with TL media currently.

We are working directly with the Online team regarding webpage updates - a SCO is in the system, and the final copy is with the team as of today.

Please find attached for SCU review:

- Integrated comms plan

Not Relevant

Your review and feedback by **Tuesday COB** next week is appreciated.

Regards,
Frances

Frances Dodd
Community and Stakeholder Engagement Manager

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I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

Not Relevant

Released under RTI - DTMR

Queensland Train Manufacturing Program

Integrated communication plan

16 June 2023

Contents

- Introduction
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan
- Draft content

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Department of Transport and Main Roads

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Internal messaging

Not Relevant

Solution



Communication approach

- Media announcement – Ministerial Statement

• Not Relevant

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-
-
-
-



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day of Contract Award (pending time of day) and take one week to complete.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.

Solution

Key objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMP
- To inform key stakeholders of next steps for QTMP

Communication approach (including key deliverables)

- Media announcement – Ministerial Statement
- Not Relevant
-
-
-

Key issues

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Target group

- Premier and Ministers
- TMR Executive leadership
- TMR staff and project team
- Downer
- Media
- Project stakeholders
- Residents and businesses of impacted communities
- Traditional Owner groups
- Suppliers and job seekers
- Accessibility stakeholders
- General public

Key messages

See key messages slide

Related activity to note

XX

Evaluation

Tactical plan

Publish date	Activity	Description	Audience	Cost	Evaluation	Responsible Area	Status
Not Relevant							
External communication tactics							
Immediately after ministerial announcement	Update QTMP project page – including updated fact sheet	Update to webpage for wording around contract award and key messages, including updated project fact sheet as PDF	General public	Nil	Web stats	SCU Online	Pending upload
Not Relevant							

**Thank you and stay
connected**

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Tuesday, 20 June 2023 11:35 AM
To: Charlton Hart
Cc: Lesley Major; Stuart Stark
Subject: RE: QTMP Media Assets

No problem Charlton.

Will check in with the team and come back to you.

Cameron Leslie
Manager (Government & Media Relations)
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From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Tuesday, 20 June 2023 11:30 AM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Subject: QTMP Media Assets

Hey Cam!

We're working towards a came plan for the QTMP contract execution.

Are we able to grab a copy of the digital assets that have been distributed in the past for this? Also do you know if there has been any new ones developed to go out for the announcement?

Thanks!



Queensland
Government

Charlton Hart
Media Adviser
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
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1 William Street, Brisbane QLD 4000

Queensland

*Good jobs
Better services
Great lifestyle*

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Released under RTI - DTMR

Cameron Y Leslie

From: Frances Z Dodd
Sent: Tuesday, 20 June 2023 12:46 PM
To: Cameron Y Leslie
Subject: RE: QTMP announcement comms collateral

Thanks – I will let them know it come direct from you

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Tuesday, 20 June 2023 12:45 PM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: QTMP announcement comms collateral

Hi Frances,

I'm happy to send their way.

Thanks

Cameron Leslie
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Department of Transport and Main Roads

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From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Tuesday, 20 June 2023 12:42 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: FW: QTMP announcement comms collateral

Note the request for a copy of the media release. Can you please advise if you are able to send to them direct – or if you are happy for me to send the latest version?

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Tuesday, 20 June 2023 11:08 AM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>
Subject: FW: QTMP announcement comms collateral

Good morning Frances

Please see attached our edits to your communication collateral for QTMP's award of contract announcement.

As mentioned yesterday, I think everything looks fantastic with a few minor changes (highlighted in yellow in the documents) as follows:

- Integrated Comms Plan
 - Obviously this is a very good news story for TMR and Government but I think it is important to still highlight the risks in the plan to make sure the Minister and DG are aware that we have factored these risks into our approach and for us to be suitably prepared in case we have any feedback from the key stakeholders. As a result, I have added the risks back in.
 - I have included the key message *"This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone"* purposefully firstly, as this is a TMR branded project and secondly, to highlight our intent is to ensure we focus on accessibility without fully calling it out.
 - I have added in a Goals and Objectives page to make clear that this Comms plan is primarily for the award of contract announcement and then we will have a separate Comms plan to reflect Downer's Communication and Engagement strategy
 - As this is TMR branded project and will have content posted on our TMR social media platforms and potential enquiries via our TMR media team, I have added back in that we will require some FAQs for external or internal stakeholders prepared for our team to address any enquiries, particularly in regard to the risks.
 - I noticed that you have removed a number of tactics from the tactical plan, the ones that you will do through Cam. As this is a high risk Integrated Comms Plan, it is important that we have oversight of what you are doing with those tactics. This is so we can ensure all key messaging is aligned across all project collateral and that any of your collateral is not at odds with any TMR projects we have oversight of across the broader business. Is it please possible for you to send me a copy of the media release and any other collateral for this reason.

- Not Relevant
-

Not Relevant

Once all of these changes are made it is fine to then proceed to approvals. Could you also send us a copy for our files at the same time please.

I hope this all makes sense. Please reach out if you have any questions.

Thanks and regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

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I currently have creative checking the maps.

I think this will all need to be discussed in this afternoons meeting.

Kind regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

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Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 21 June 2023 9:56 AM
To: Kim M Amos
Cc: Frances Z Dodd
Subject: MEDIA RELEASE | QTMP Contract
Attachments: TMR QTMP media release.docx

Hi Kim,

FYI – Attached is the QTMP media release currently with the MO.

Please let me know if you need anything else.

Thanks

Cameron

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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CONFIDENTIAL

Date of contract award / release TBC: possibly 22 June 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;

- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.
- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 21 June 2023 10:14 AM
To: Frances Z Dodd; Leith P Knight
Subject: QTMP Contract Releases
Attachments: Downer media release - contract signed.docx; Downer media release - Green Bank.docx; Downer contractor media release - CBA.docx; Downer contractor media release - Hyundai.docx; Downer contractor media release - John Holland.docx

Hi Frances and Leith,

The attached have been approved by MO.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4047 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

Media/ASX and NZX Release

DATE

DOWNER SIGNS CONTRACT FOR QUEENSLAND TRAIN MANUFACTURING PROGRAM

Downer EDI Limited (Downer) today announced that it had achieved contractual close on the Queensland Train Manufacturing Program (QTMP), the largest investment in new rollingstock in Queensland history.

Under the contract, which will generate revenue to Downer of approximately \$x.x billion, Downer will deliver:

- Design, manufacture and commissioning of 65 six-car passenger trains, which will be manufactured in Queensland
- Design and build of two training simulators
- Design, construction and commissioning of the purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region
- Design, construction and commissioning of a rail facility (for maintenance y and stabling) at Ormeau, in the Gold Coast region
- Maintenance of the new rollingstock fleet, simulators and the Ormeau maintenance facility for an initial term of 15 years and a maximum term of up to 35 years.

Construction of the manufacturing and maintenance facilities will commence later this year, with all trains expected to be in passenger service by 2032.

The Chief Executive Officer of Downer, Peter Tompkins, said Downer is proud to be part of this project, which supports long-term local manufacturing capability in Queensland and will become one of the critical links for South East Queensland's public transport system for the 2032 Brisbane Olympic and Paralympic Games.

"Downer's proven experience in working with international rollingstock suppliers and our industry-leading engineering and maintenance practices gained in the successful delivery of similar projects in New South Wales and Victoria will be applied in this new contract," Mr Tompkins said.

"We look forward to working closely with the Department of Transport and Main Roads to deliver this iconic project for the people of Queensland."

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins.

About Downer

Downer is the leading provider of integrated services in Australia and New Zealand and customers are at the heart of everything it does. It exists to create and sustain the modern environment and its promise is to work closely with its customers to help them succeed, using world-leading insights and solutions to design, build and sustain assets, infrastructure and facilities. For more information visit downergroup.com.

For further information please contact:

Media: General Manager Corporate Affairs
Investors: Group Head of Investor Relations

Released under RTI - DTMR

Media/ASX and NZX Release

DATE

AUSTRALIAN-FIRST GREEN SYNDICATED BANK GUARANTEE FACILITY

Downer EDI Limited (Downer) today announced that it has successfully established Australia's first standalone Green Syndicated Bank Guarantee Facility to support the delivery of the Queensland Train Manufacturing Program (QTMP) contract.

A project or contract qualifies for a Green Bank Guarantee if it meets certain eligible criteria that are defined by market principles.

The 65 six-car electrified trains, manufacturing facility at Torbanlea and maintenance facility at Ormeau, which will be delivered under the QTMP Design Build and Maintain contract (announced on **XX** June 2023), qualify as eligible green assets under the "Clean Transportation" criteria of the Asian Pacific Loan Market Association's Green Loan Principles (2023). Clean Transportation includes modes of transport, such as electric passenger trains and supporting infrastructure, that advance an economy's transition to a net zero future.

The facility has been established with the support of Downer's relationship banks: Commonwealth Bank of Australia; Mizuho Bank; MUFG Bank; ING Bank; and Westpac Banking Corporation.

Downer Group Chief Executive Officer, Peter Tompkins, thanked the bank group for their support of the new facility, which reinforces Downer's strong sustainability credentials.

"This new facility emphasises Downer's position as an industry leader in sustainability," Mr Tompkins said. "Downer is uniquely positioned to help our customers achieve their net zero commitments, and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

The Green Bank Guarantees will be managed by Downer under the newly established Green Finance Framework. Downer was assisted by Commonwealth Bank of Australia in the development of the framework and also engaged DNV to provide a Second Party Opinion confirming the alignment of the new facility to the Green Loan Principles.

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins

About Downer

Downer is the leading provider of integrated services in Australia and New Zealand and customers are at the heart of everything it does. It exists to create and sustain the modern environment and its promise is to work closely with its customers to help them succeed, using world-leading insights and solutions to design, build and sustain assets, infrastructure and facilities. For more information visit downergroup.com.

For further information please contact:

Media: Not Relevant General Manager Corporate Affairs

Not Relevant

Investors Not Relevant Group Head of Investor Relations

+ Not Relevant

Released under RTI - DTMR

CBA supports Downer's Queensland Train Manufacturing Program with its first Green Bank Guarantee Facility

Downer taps into CBA's sustainable finance expertise to enable the delivery of a critical infrastructure asset that will support the future low-carbon economy

Day, Date EARLY JUNE 2023

The Commonwealth Bank has supported Downer EDI Limited (Downer) with a first standalone Green Bank Guarantee facility, securing the completion of the Queensland Train Manufacturing Program (QTMP), the largest investment in rollingstock in Queensland's history.

Downer, a leading integrated services company that designs, builds and maintains assets, infrastructure and facilities in Australia and New Zealand, was selected by the Queensland Government to deliver 65 six-car electric passenger trains, construct a purpose-built manufacturing facility and a new rail facility, as well as to deliver the ongoing operation and maintenance. The program is helping drive the transition to a low carbon future through the increased use of electrified transport, which helps to reduce vehicle pollution and traffic congestion.

Downer has secured the project with a \$280 million syndicated Green Bank Guarantee facility, the first such standalone facility in Australia, which gives assurance to the Queensland Government that the work will be completed. Downer's Green Bank Guarantee facility is also the first such facility to be aligned to the 2023 update of the Green Loan Principles from the Asia Pacific Loan Markets Association.

"Sustainable finance instruments like Downer's Green Bank Guarantee facility have a critical role to play in facilitating big infrastructure projects that form the foundations of our future net zero economy. That's why CBA is incredibly proud to work with Downer on this innovative sustainable finance solution that recognises the green credentials achieved by the electrification of the underlying project while providing assurance to the Queensland Government," said CBA spokesperson.

"Transportation accounts for around one fifth of Australia's emissions, so shifting to fully electric passenger trains helps to reduce our carbon dioxide emissions and advance Australia towards our net zero by 2050 target," CBA spokesperson added.

The innovative transaction builds on Downer's longstanding commitment to sustainability. An early supporter of sustainable finance in Australia, Downer issued a sustainability linked loan in 2020 when only a handful of other companies had tapped that market.

"Downer is proud of its reputation as an innovator in working with partners on sustainable financing solutions for its projects," Downer Group Chief Operating Officer, Peter Tompkins, said.

"This facility is another important demonstration of Downer's commitment to decarbonisation and the value we can bring to our customers.

"Downer has a critical role to play in the transition to a low-carbon future. We have the unique skillsets, expertise and experience to help our customers' journeys towards achieving their net zero commitments – and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

Companies use these Bank Guarantees, also referred to as performance bonds, to give their customers assurance that contracted work will be completed. In the event the company is unable to

deliver its contractual obligations, the Bank providing the guarantee will pay a pre-agreed amount to the customer to allow it cover its additional costs.

A Bank Guarantee facility qualifies as Green when the underlying project it supports provides clear environmental benefits and meets green criteria as defined by Market Principles. The electric trains and associated manufacturing and maintenance facilities that underpin Downer's QTMP project qualify as Green under the APLMA Green Loan Principles' (GLPs) "Clean Transportation" criteria, which is defined as electric modes of transport that advance the economy's transition to a net zero future.

DNV has provided a Second Party Opinion confirming the alignment of the structure to the GLPs (*pending but expected to occur shortly*).

The Green Bank Guarantees will be managed by Downer under its newly established Green Finance Framework (Framework), detailing its alignment to the GLPs and why bank guarantee facilities are essential for future low-carbon large-scale infrastructure projects, such as the QTMP.

Downer will manage and report on the Green Bank Guarantees issued under the Framework to ensure it continue to align with the GLPs. In the event that the Guarantees are called and the facility is converted to a loan, the loan will be managed as a Green Loan due to its continued alignment to the GLPs.

Commonwealth Bank served as Sole Green Coordinator [and Agent-tbc] on this transaction, which included a syndicate other banks.

Following the award of the Queensland Train Manufacturing Program Design, Build and Maintain contract Downer will manage the largest rail fleet in NSW, QLD and VIC.

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[We might add a few points on CBA credentials and commitments in the Sustainability space here, TBC]

To Whom It May Concern,

Below is a proposed Korea media publication release about the Queensland Train Manufacturing Program (QTMP) translated into English for review and approval from the Department of Transport and Main Roads (TMR).

Media Release	
Media and Public Relations	Not Relevant

Date: xx/06/2023

HYUNDAI ROTEM TO SUPPLY EMU IN QUEENSLAND AUSTRALIA

- Localisation of manufacturing in collaboration with Australian partner, Downer Group
- Introduction of state-of-the-art accessibility initiatives including train deployable boarding ramps and height adjusting technology for improved access for all passengers

Hyundai Rotem has been named as the successful subcontractor to supply electric multiple units (EMUs) in Queensland, Australia.

On (*date*), it was announced that Hyundai Rotem, in conjunction with partner Downer Group, was selected to deliver 65 six-car EMUs – a major component of the [] billion (AUD) Queensland Train Manufacturing Program (QTMP). (Project value to be changed to publicly announced amount)

QTMP is a large scale Queensland Government initiative to meet the growing demand for rail transportation in South East Queensland over the next 10 years. The project includes a commitment to revitalise local manufacturing by establishing a manufacturing plant at Torbanlea in the Fraser Coast region, and a rail facility (for maintenance and stabling) at Ormeau, in the Gold Coast region,.

As part of the project scope, Hyundai Rotem will deliver the trains through design, procurement, technology transfer for local production, quality assurance and quality control.

The fleet will significantly increase the number of trains operating in the SEQ rail network, and will help meet Australia's Disability Standards for Accessible Public Transportation Act (DSAPT) by incorporating train deployable boarding ramps and new height adjustment technology to cater for height discrepancies between platforms, ensuring low floor accessibility for patrons.

The full fleet is expected to enter service by 2032 in time to provide convenience to all patrons for the 2032 Brisbane Olympic and Paralympic Games.

Hyundai Rotem participated in the local bidding, citing its experience in delivery of overseas train orders and transferring railway vehicle production

technology to other locations. Hyundai Rotem entered the Australian market in 2016 by successfully obtaining the tender to deliver double-deck intercity trains for the New South Wales State Government. In 2019 and again in 2021, the **New South Wales** government exercised the option to order additional intercity units.

An official Hyundai Rotem representative stated that, "Through our experience in the Australian market, we will strive to deliver trains that can be used with ease and provide comfort to all patrons."

Photo description: A bird's-eye view of the Queensland train to be delivered by Hyundai Rotem

John Holland – External Communications Plan

- *Queensland Train Manufacturing Program*
- **Timing of release:** TBC

MEDIA RELEASE

John Holland to support a new era of train manufacturing in Queensland

XX June 2023

John Holland is proud to be partnering with Downer Group and the Queensland Government to support a new era of train manufacturing through the State-shaping Queensland Train Manufacturing Program.

On behalf of Downer, John Holland will design, build and commission a state-of-the-art, purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will support the delivery of 65 six-car passenger trains for the Queensland rail network.

The unprecedented investment in train manufacturing for the State will support better train services and more than 1,300 jobs in Queensland over the life of the program.

John Holland's delivery of the Torbanlea manufacturing facility alone is expected to create around 300 direct construction jobs.

The new trains are expected to be delivered in time for the Brisbane 2032 Olympic and Paralympic Games.

Executive General Manager – Building, David Lehmann, said John Holland was proud to be leveraging its capabilities in delivering critical infrastructure.

"This new state-of-the-art manufacturing facility will become a central hub for train manufacturing in Queensland, and more specifically, the Fraser Coast region.

"We'll create hundreds of jobs during construction of the facility and drive economic growth, and that's only the start for this state-shaping program.

"Our expertise in building the facilities our communities need extends from hospitals and stadiums through to the manufacturing hubs of the future. That's how we transform lives."

General Manager – Building QLD, Colin Matthews, said John Holland was excited to begin work on an incredibly important project for Queensland.

"This is all about future-proofing Queensland's manufacturing industry and creating jobs for the future – that's the power of projects like these.

"We have a proud partnership with the Queensland Government to deliver essential infrastructure across the state and look forward to working with Downer as this project moves into an exciting new phase."

Construction on the Torbanlea manufacturing facility is expected to commence later this year.

For further information:

Andrew Nelson | National Manager, Media & External Affairs | Not Relevant
andrew.nelson@jhq.com.au

SOCIAL POST

To be used across John Holland external channels:

- **LinkedIn**
- **Facebook**
- **Instagram**

COPY BEGINS:

John Holland supports Queensland's new era of train manufacturing!

We're proud to be partnering with @Downer and the Queensland Government to deliver the state-shaping Queensland Train Manufacturing Program!

On behalf of Downer, @John Holland will design, build and commission a state-of-the-art train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will become a manufacturing hub as Downer delivers 65 six-car passenger trains for the Queensland rail network.

During construction of the Torbanlea facility, we'll create around 300 new jobs for Queenslanders and drive economic growth across the Fraser Coast Region.

Supporting the future of public transport in our Olympic city – just one of the many ways we're transforming lives.

#QueenslandTrainManufacturingProgram #JohnHolland #Downer #FutureofPublicTransport

-ends-

Cameron Y Leslie

From: Frances Z Dodd
Sent: Wednesday, 21 June 2023 10:15 AM
To: Kim M Amos
Cc: Amanda J Smith; Cameron Y Leslie
Subject: Re: QTMP announcement comms collateral

I have spoken with Cam and his team will assist us with the Comm brief today. No need for your team to take any further action. We will advise once materials are approved that require your teams action.

Thanks

Get [Outlook for iOS](#)

From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Wednesday, June 21, 2023 9:38:25 AM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>
Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>
Subject: RE: QTMP announcement comms collateral

No. As part of this process it is up to you to get DG approval. Given the late stage of this announcement, I will see if Nicole can try to get it approved quickly through her channels. Can you please confirm if all of your media and external Comms are approved by the DG yet?

Thanks
Kim

Kim Amos
Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

Works: 4 day week, away every Friday
P: 07 3066 7509
Floor 8 | 61 Mary Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
kim.m.amos@tmr.qld.gov.au
www.tmr.qld.gov.au

From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Wednesday, 21 June 2023 9:10 AM
To: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Subject: RE: QTMP announcement comms collateral

Apologies this is GM approved. My understanding is that your team arrange DG approval? If this is not correct please let me know.

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 7081 | M Not Relevant
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Wednesday, 21 June 2023 8:59 AM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: QTMP announcement comms collateral

Good morning Frances.

Thank you for confirming this is DG approved. I will now push this out to our channel managers.

Kind regards
Kim

Kim Amos
Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

Works: 4 day week, away every Friday
P: 07 3066 7509
Floor 8 | 61 Mary Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
kim.m.amos@tmr.qld.gov.au
www.tmr.qld.gov.au

From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Tuesday, 20 June 2023 8:06 PM
To: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Subject: RE: QTMP announcement comms collateral

Thanks - confirming updated materials are approved from our end. Just awaiting advice regarding the 'disability sector' reference.

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 7081 | M Not Relevant
Floor 14 | 295 Ann Street | Brisbane Qld 4000
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frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Tuesday, 20 June 2023 4:58 PM

To: Frances Z Dodd <Frances.Dodd@translink.com.au>

Subject: FW: QTMP announcement comms collateral

Hi Frances

I have just discussed how this announcement will unfold with our internal, online media and social media team. Everyone has been briefed and are ready to go according to our discussion once we know it is going ahead. In relation to the social media posts and internal communications posts, could you please confirm once these have been approved so I can then pass them over to the team to upload at the appropriate time.

Thanks and regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division

Department of Transport and Main Roads

Works: 4 day week, away every Friday

P: 07 3066 7509

Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

kim.m.amos@tmr.qld.gov.au

www.tmr.qld.gov.au

From: Frances Z Dodd <Frances.Dodd@translink.com.au>

Sent: Tuesday, 20 June 2023 3:56 PM

To: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>

Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>; Lindsey J

Wowor <Lindsey.Wowor@translink.com.au>; Angela J Bakker <Angela.Bakker@translink.com.au>

Subject: RE: QTMP announcement comms collateral

Kim to be discussed at our 4pm.

Not Relevant

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- Integrated comms plan – still to come
- Media pack will come to you direct from Cam

In regards to the language as per below – I have consulted with the Accessible Transport Network in TMR on their preferences for this language. They support keeping the language we have because ‘barriers to access’ can be interpreted as ‘vague’ and may refer to financial and language barriers. The work we are doing in this co-design process is specifically with the disability sector, so the current wording is most accurate for this context.

- Where you are saying that “QTMP trains are being co-designed with the disability sector” could you please change this in all your collateral to “co-designed with people with barriers to access”.

Thanks,
Frances

Frances Dodd

Community and Stakeholder Engagement Manager

P: 07 3066 7081 | M: Not Relevant
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Tuesday, 20 June 2023 11:08 AM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>
Subject: FW: QTMP announcement comms collateral

Good morning Frances

Please see attached our edits to your communication collateral for QTMP's award of contract announcement.

As mentioned yesterday, I think everything looks fantastic with a few minor changes (highlighted in yellow in the documents) as follows:

- Integrated Comms Plan
 - Obviously this is a very good news story for TMR and Government but I think it is important to still highlight the risks in the plan to make sure the Minister and DG are aware that we have factored these risks into our approach and for us to be suitably prepared in case we have any feedback from the key stakeholders. As a result, I have added the risks back in.
 - I have included the key message *"This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone"* purposefully firstly, as this is a TMR branded project and secondly, to highlight our intent is to ensure we focus on accessibility without fully calling it out.
 - I have added in a Goals and Objectives page to make clear that this Comms plan is primarily for the award of contract announcement and then we will have a separate Comms plan to reflect Downer's Communication and Engagement strategy
 - As this is TMR branded project and will have content posted on our TMR social media platforms and potential enquiries via our TMR media team, I have added back in that we will require some FAQs for external or internal stakeholders prepared for our team to address any enquiries, particularly in regard to the risks.
 - I noticed that you have removed a number of tactics from the tactical plan, the ones that you will do through Cam. As this is a high risk Integrated Comms Plan, it is important that we have oversight of what you are doing with those tactics. This is so we can ensure all key messaging is aligned across all project collateral and that any of your collateral is not at odds with any TMR projects we have oversight of across the broader business. Is it please possible for you to send me a copy of the media release and any other collateral for this reason.

• Not Relevant

•

•

Not Relevant

Once all of these changes are made it is fine to then proceed to approvals. Could you also send us a copy for our files at the same time please.

I hope this all makes sense. Please reach out if you have any questions.

Thanks and regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

Works: 4 day week, away every Friday

P: 07 3066 7509

Floor 8 | 61 Mary Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

kim.m.amos@tmr.qld.gov.au

www.tmr.qld.gov.au

I currently have creative checking the maps.

I think this will all need to be discussed in this afternoons meeting.

Kind regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

Works: 4 day week, away every Friday

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GPO Box 1549 | Brisbane Qld 4001

kim.m.amos@tmr.qld.gov.au

www.tmr.qld.gov.au

Cameron Y Leslie

From: Nicole Z Davis
Sent: Wednesday, 21 June 2023 10:38 AM
To: Frances Z Dodd
Cc: Amanda J Smith; Lindsey J Wowor; Angela J Bakker; Cameron Y Leslie; Kim V Walsh; Jasmine G Green
Subject: RE: QTMP announcement comms collateral

Thanks Frances – Can you send through the comms pack for tomorrow please.

Thanks heaps

Nic

Nic Davis

Executive Director, Strategic Communication Unit

Governance Branch | Corporate Division | Department of Transport and Main Roads

*I work flexibly at TMR. I'm sending this message now because it suits my working arrangements.
I don't expect you to read, action or respond out of your normal work hours.*

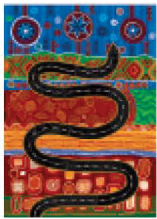
Floor 8 | 61 Mary Street | Brisbane Qld 4000

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P: (07) 3338 4129 | M: Not Relevant

E: nzdavis@tmr.qld.gov.au

W: www.tmr.qld.gov.au



.....

The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this

We also acknowledge their ancestors and Elders both past and present.

The Department of Transport and Main Roads is committed to reconciliation among all Australians.

.....

From: Frances Z Dodd <Frances.Dodd@translink.com.au>

Sent: Tuesday, 20 June 2023 3:56 PM

To: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>

Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Angela J Bakker <Angela.Bakker@translink.com.au>

Subject: RE: QTMP announcement comms collateral

Kim to be discussed at our 4pm.

Not Relevant

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- Integrated comms plan – still to come
- Media pack will come to you direct from Cam

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- Where you are saying that “QTMP trains are being co-designed with the disability sector” could you please change this in all your collateral to “co-designed with people with barriers to access”.

Thanks,
Frances

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

From: Kim M Amos <Kim.M.Amos@tmr.qld.gov.au>
Sent: Tuesday, 20 June 2023 11:08 AM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Cc: Amanda J Smith <Amanda.J.Smith@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>
Subject: FW: QTMP announcement comms collateral

Good morning Frances

Please see attached our edits to your communication collateral for QTMP's award of contract announcement.

As mentioned yesterday, I think everything looks fantastic with a few minor changes (highlighted in yellow in the documents) as follows:

- Integrated Comms Plan
 - Obviously this is a very good news story for TMR and Government but I think it is important to still highlight the risks in the plan to make sure the Minister and DG are aware that we have factored these risks into our approach and for us to be suitably prepared in case we have any feedback from the key stakeholders. As a result, I have added the risks back in.
 - I have included the key message “*This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone*” purposefully firstly, as this is a TMR branded project and secondly, to highlight our intent is to ensure we focus on accessibility without fully calling it out.
 - I have added in a Goals and Objectives page to make clear that this Comms plan is primarily for the award of contract announcement and then we will have a separate Comms plan to reflect Downer's Communication and Engagement strategy
 - As this is TMR branded project and will have content posted on our TMR social media platforms and potential enquiries via our TMR media team, I have added back in that we will require some FAQs for external or internal stakeholders prepared for our team to address any enquiries, particularly in regard to the risks.

- I noticed that you have removed a number of tactics from the tactical plan, the ones that you will do through Cam. As this is a high risk Integrated Comms Plan, it is important that we have oversight of what you are doing with those tactics. This is so we can ensure all key messaging is aligned across all project collateral and that any of your collateral is not at odds with any TMR projects we have oversight of across the broader business. Is it please possible for you to send me a copy of the media release and any other collateral for this reason.

Not Relevant

Once all of these changes are made it is fine to then proceed to approvals. Could you also send us a copy for our files at the same time please.

I hope this all makes sense. Please reach out if you have any questions.

Thanks and regards

Kim

Kim Amos

Senior Advisor (Marketing and Communication) | Strategic Communication Unit
Governance Branch | Corporate Division
Department of Transport and Main Roads

Works: 4 day week, away every Friday

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I currently have creative checking the maps.

I think this will all need to be discussed in this afternoons meeting.

Kind regards

Kim

Kim Amos

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Governance Branch | Corporate Division

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Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 21 June 2023 4:33 PM
To: Frances Z Dodd
Subject: MEDIA PACK | QTMP Contract Award
Attachments: MEDIA PACK - QTMP Contract Award.docx

Hi Frances,

Can you please cast an eye over the attached.

The release and Fast Fact are OK. They are what we progressed earlier this week.

I've just made some adjustments to the Talking Points and Q&As.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 23 June – 10.30am		
Location & electorate	Downer Rail Plant: 2 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program build and maintain contract.		
Media to be invited/contacted	XX		
Attendees/invitees			
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs			

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input type="checkbox"/> Talking points	<input type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	XXX	XXX	XXX
--------------	-----	-----	-----

Friday, 23 June, 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.

- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.
- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer as the preferred applicant to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Once the contract is awarded later this year, Downer will be building 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring hundreds of manufacturing and rail jobs to the Maryborough region and around Queensland.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders -- particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** Construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet. –

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the NGR trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Released under RTI / QTMP

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Frances Z Dodd
Sent: Wednesday, 21 June 2023 4:34 PM
To: Cameron Y Leslie
Subject: RE: MEDIA PACK | QTMP Contract Award
Attachments: Treasurer media visit MB_23 June_TMR edits.docx

Downer draft runsheet attached

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Wednesday, 21 June 2023 4:33 PM
To: Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: MEDIA PACK | QTMP Contract Award

Hi Frances,

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I've just made some adjustments to the Talking Points and Q&As.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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Treasurer visit to Maryborough QLD

Event details

WHAT

Queensland Treasurer visit to Downer's Maryborough Rail Facility to announce QTMP Design Build Maintain Contract awarded

WHEN

10:30am – 11:30am, Friday 23 June 2023

WHERE:

Downer's Rail Facility

3 Ellena St, Maryborough

WHO:

Queensland Treasurer Cameron Dick, Downer EGM -- Rail & Transit Systems Not Relevant, Downer EGM – Passenger North Not Relevant and media.

Not Relevant

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 21 June 2023 4:44 PM
To: Frances Z Dodd
Subject: RE: MEDIA PACK | QTMP Contract Award

Thank you. I've also added the Downer info to the run sheet

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Wednesday, 21 June 2023 4:43 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: MEDIA PACK | QTMP Contract Award
Importance: High

Updated with track changes

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 21 June 2023 4:52 PM
To: Peter L Milward; Paul Z Hoffmann
Cc: Translink Media
Subject: FYI | MEDIA OPP| Downer Manufacturing facility
Attachments: MEDIA PACK - QTMP Contract Award.docx

Hi Pete and Paul,

There will be a media opportunity at the Downer Manufacturing facility in Maryborough at 10.30am on Friday.

We don't have full details at this stage as the Treasurer's Office contacted Downer directly. I looped our MO in and they are now dealing directly with Treasury.

Translink Media had progressed materials, but I have included all in the attached media pack for the event. Downer provided information for the run sheet.

Frances has reviewed and made changes

Can you please review and let me know if there are any issues.

There has also not been any indication as to whether a TMR rep is required.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 23 June – 10.30am		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister/Treasurer's office to invite media		
Attendees/invitees	Queensland Treasurer Cameron Dick, Downer EGM – Rail & Transit Systems <input type="text" value="Not Relevant"/> Downer EGM – Passenger North <input type="text" value="Not Relevant"/> and media.		
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	<input type="text" value="XXX"/>	<input type="text" value="XXX"/>	<input type="text" value="XXX"/>
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Friday, 23 June, 2023

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The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

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"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
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ENDS

Fast Facts: Queensland Train Manufacturing Program

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 - Building 65 six-car passenger trains;
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- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.
- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will be building 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders -- particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
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ENDS

QTMP - FAQs

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While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

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Will QR staff operate the trains?

Similar to the NGR trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Jasmine G Green
Sent: Wednesday, 21 June 2023 5:42 PM
To: Frances Z Dodd
Cc: Cameron Y Leslie
Subject: Re: QTMP contract award

Hi Frances

Sorry - just got home so hadn't had a chance to call you. I spoke to Nic and yes, it's both the com brief and the deck.

Cam - are you ok to progress through the usual channels, assuming we'll need to factor in the potential additional media event info?

Frances - as I mentioned, Cam and I have a catch up with Nic tomorrow so will be able to discuss process moving forward in terms of where Strat Comms fit in the process.

Cheers, Jazz

Sent from my iPhone

On 21 Jun 2023, at 5:15 pm, Frances Z Dodd <Frances.Dodd@translink.com.au> wrote:

Jas – I'm not sure where you landed with Nic on the process to move forward with QTMP Contract Award approvals?

I have completed the High risk com brief and updated the Integrated comms plan template provided by SCU. These are basically a duplicate of each other.

Materials are saved here to be attached.

[<image001.png>](#)
[For DG approval](#)

Please reach out with questions.

Thanks,

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 7081 | M: Not Relevant
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

<QTMP - Integrated communication plan 200623.pptx>

<Contract Award COM Brief_high risk_QTMP Contract Award.docx>

Released under RTI - DTMR

Queensland Train Manufacturing Program

Integrated communication plan

21 June 2023

Contents

- Introduction
- Goals and objectives
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history. This will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.

It is anticipated Contract Award for the Design Build Maintain (DBM) Contract for QTMP will occur on Thursday 22 June 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program. As a result, the Communication Approach for the project will anticipate enquiry and comment as a result of the listed risks.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Risks:

- A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
- The Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
- QTMP is the largest investment in rail in Queensland's history.
- This milestone will likely result in widespread regional and state-wide media coverage.
- The QTMP trains are subject to recommendations of the New Generation Rollingstock Commission of Inquiry



Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Goal and objectives

Goal

To announce the Contract Award for the Design Build and Maintain (DBM) Contract for the Queensland Train Manufacturing Program (QTMP).

Objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to deliver QTMP
- To inform key stakeholders of next steps for QTMP
- To celebrate the milestone and thank the internal team
- To provide an update on probity for the QTMP

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Solution



Communication approach

- Media announcement – Ministerial Statement

Not Relevant

-
-
-
-
-



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background
<p>The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.</p> <p>The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.</p> <p>It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.</p>
Solution
Key objectives
<ul style="list-style-type: none">To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMPTo inform key stakeholders of next steps for QTMP
Communication approach (including key deliverables)
<ul style="list-style-type: none">Media announcement – Ministerial StatementNot Relevant

Key issues
<ul style="list-style-type: none">Project assessed as High RiskProposed Ministerial announcementInterest in the program by Premier and Minister/sPotential for high level of media interestContract Award is a significant milestoneHistorical NGR Commission of inquiry\$9.5 billion projectClose residential stakeholders in OrmeauLNP Elected Representative in OrmeauImminent election
Target group
<ul style="list-style-type: none">Premier and MinistersTMR Executive leadershipTMR staff and project teamDownerMediaProject stakeholdersResidents and businesses of impacted communitiesTraditional Owner groupsSuppliers and job seekersAccessibility stakeholdersGeneral public
Key messages
See key messages slide
Related activity to note
Evaluation
Media take up Social media views and reposts Social media comments

Not Relevant

Released under RTI - DTMR

Tactical plan

Publish date	Activity	Description	Audience	Cost	Evaluation	Responsible Area	Status
Media communication tactics							
TBD - Day of, or day after contract signing	Media announcement/ Ministerial Statement	Official statement delivered to members of news media to announce contract award	Media	Nil	Media coverage	Translink Media	Approved

External communication tactics

Not Relevant

Released under RTI - DMR



Thank you and stay connected

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

Department of Transport and Main Roads
High Risk briefing note
COM[number]

To: Director-General

SUBJECT:	DATE: 25 September 2023
	APPROVAL REQUIRED BY: ____/____/____
	RISK LEVEL: High
	CBRC FUNDING REQUIRED: No
Director-General's Comments: <p style="text-align: right;">Approved / Not Approved</p> <p style="text-align: right;">Director-General</p> <p style="text-align: right;">Date/...../.....</p>	
Progress to Minister's office for noting – Yes/No (DG office only)	Noted Minister Date/...../.....

Recommendations

- That you approve the communication plan for the award of the Design, Build Maintain Contract to Downer to deliver the Queensland Train Manufacturing Program (**Attachment 1**).
- That you indicate if this communication plan is to be submitted to the Minister for Transport and Main Roads' office for noting.

Background/summary

- On Thursday 22 June, it is anticipated the Queensland Government will award Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- This is a significant milestone for the program, and a 'good news story'.
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This plan covers the critical activities that need to occur on the day, and the day after the Contract Award to communicate the milestone with internal and external stakeholders.

Action Officer: <Name and role of divisional officer>	Reviewed by: <Name>	Endorsed by: <Name>	Endorsed by: <Name>	Endorsed by: <Name>	Endorsed by: <Name>
	<i>To be completed by a member of the Communication Services Team, Corporate Division</i>	Director	Executive Director	GM	DDG
Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023
COM{number}					

Planned communication program

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.
- Communication activities include:

- Media announcement – Ministerial Statement

Not Relevant

Risk Assessment

- Using the TMR communication risk assessment tool (**Appendix A**), this communication material has been determined as high risk due to the following factors:
 - A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
 - the Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
 - QTMP is the largest investment in rail in Queensland's history.
 - This milestone will likely result in widespread regional and state-wide media coverage.

Budget and funding source

- There is no funding required to undertake these communication activities.

Government Objectives

- By creating local jobs and committing to the ongoing development of the manufacturing industry in regional Queensland, the QTMP aligns to the following government objectives of the Unite and Recover -- Queensland's Economic Recovery Plan
 - Supporting jobs
 - Making it for Queensland
 - Building Queensland
 - Growing our regions
 - Investing in skills.

More information

- For more information, please refer to the communication [plan/materials] (**Attachment 1**).

TMR communication risk assessment tool

This document aligns with TMR's Risk Assessment and Ratings Matrix. To be used in conjunction with your local branch risk criteria register.

TMR risk criteria		TMR recommended approving managers
LOW	<p>Impact</p> <ul style="list-style-type: none"> Impact is largely positive with minor inconvenience to the community or stakeholders. <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none"> Overall the community is supportive of the project/works. May be small groups of people with limited influence, who are disgruntled. <p>Sensitivities</p> <ul style="list-style-type: none"> Few or no sensitivities (e.g. it's not in a minister's or shadow minister's electorate, there hasn't been any problems in the past, no known vocal residents/stakeholders). No other Queensland Government departments or levels of government (local or federal) are involved. <p>Media</p> <ul style="list-style-type: none"> May attract some negative media attention in regional/local media, or has appeared in local paper with no further issues. <p>Other</p> <ul style="list-style-type: none"> May be a previously approved document that is getting minor, non-sensitive updates. 	<ul style="list-style-type: none"> Only Divisional approval is required. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director. Refer to your branch's risk assessment tool for your branch's nominated approving managers. No peer review is necessary from Communication Services, however you may seek the assistance of your Key Account Manager to develop a communication plan and/or materials
	<p>Impact</p> <ul style="list-style-type: none"> Impact is largely positive but some stakeholder groups will be moderately inconvenienced (that is, the work/changes may affect business or industry trade, people cannot access their street for a short period of time). <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none"> Large sections of the community or key stakeholders are supportive of the project/works. Some influential stakeholder/industry groups are likely to be disgruntled. There are known vocal opponents. <p>Sensitivities</p> <ul style="list-style-type: none"> Other Queensland Government departments and/or other levels of government (local or federal) are involved/impacted. <p>Media</p> <ul style="list-style-type: none"> May attract some negative media attention in regional/local media or has appeared in local paper with minor/easily mitigated issues. <p>Other</p> <ul style="list-style-type: none"> May be a media opportunity for the Minister and/or the Premier. 	<ul style="list-style-type: none"> Communication Services peer-reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Refer to your branch's risk assessment tool for your branch's nominated approving managers.
	<p>Impact</p> <ul style="list-style-type: none"> Some people are very adversely affected by the work/change (e.g. their property will be impacted, people cannot access their street for a prolonged period of time) A large group of people or key stakeholders are significantly impacted by the project/works. <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none"> Large sections of the community or key stakeholders are likely to be disgruntled. An MP has taken the work/project/issue on as a cause. <p>Sensitivities</p> <ul style="list-style-type: none"> Known to be a 'hot topic'. Other similar activity has had a poor outcome in the past. The project/work is located in a minister's and/or shadow minister's electorate. The project/work/change relates to critical assets/programs/initiatives, Queensland Government commitment or departmental six-month commitment. Other Queensland Government departments and/or levels of government (local or federal) are involved/impacted. <p>Media</p> <ul style="list-style-type: none"> There has been some previous negative media coverage – regional/statewide. Will likely result in widespread regional and/or statewide media coverage. <p>Other</p> <ul style="list-style-type: none"> All speeches and presentations when people are representing the department and all abstracts and papers submitted to journals and conferences (this process is at the DG's request). Refer to the <i>Approval process: External presentations, speeches and abstracts</i>. All events (photo opportunities, sod turnings, site tours, project milestones, campaign launches) due to their visibility in the community. Refer to the event approval processes. An event to which the Minister or DG is invited. 	<ul style="list-style-type: none"> Communication Services reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager Deputy Director-General Director-General Minister (for noting).
HIGH	<p>Major campaign activities include the following:</p> <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend over \$100,000 (noting that activity cannot be broken into segments to go under the threshold) Television and/or cinema advertising, including paid community service announcements Communication on major projects, programs and government initiatives Major community engagement activities with a total budget of more than \$50,000 Statewide direct mail and/or inserts Full page advertising in major metropolitan newspapers Major recruitment activity (over \$50,000 media placement spend). 	<ul style="list-style-type: none"> Communication Services reviews submission and collateral, and provides strategic advice. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Deputy Director-General Director-General Minister (for noting) Government Advertising and Communication Committee (GACC).
	<p>Minor campaign activities include the following:</p> <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend under \$100,000 Major or sensitive community engagement activities with a total budget of less than \$50,000 Controversial or sensitive communication or advertising activity not included in a major campaign Minor updates to existing campaigns. 	
GACC		

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 22 June 2023 8:51 AM
To: Laura E Grundy-Gauld
Subject: RE: QTMP contract award

Just Frances and Paul Hoffman

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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GPO Box 50 | Brisbane Qld 4001
cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Laura E Grundy-Gauld <Laura.Grundy-Gauld@translink.com.au>
Sent: Thursday, 22 June 2023 8:50 AM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: QTMP contract award

COM Brief approvals

Would it be Frances, Nicole Davis and Paul Hoffman?

Action Officer: <Name and role of divisional officer>	Reviewed by: <Name>	Endorsed by: <Name>	Endorsed by: <Name>	Endorsed by: <Name>
	<i>To be completed by a member of the Communication Services Team, Corporate Division</i>	Director	Executive Director	GM
Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023	Tel: [insert number] Date: [approval date] 2023

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, 22 June 2023 8:44 AM
To: Laura E Grundy-Gauld <Laura.Grundy-Gauld@translink.com.au>
Subject: FW: QTMP contract award
Importance: High

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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cameron.leslie@translink.com.au
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From: Frances Z Dodd <Frances.Dodd@translink.com.au>

Sent: Wednesday, 21 June 2023 5:16 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Jasmine G Green <jasmine.green@translink.com.au>

Subject: QTMP contract award

Importance: High

Jas – I'm not sure where you landed with Nic on the process to move forward with QTMP Contract Award approvals?

I have completed the High risk com brief and updated the Integrated comms plan template provided by SCU. These are basically a duplicate of each other.

Materials are saved here to be attached.

 [For DG approval](#)

Please reach out with questions.

Thanks,

Frances Dodd

Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

Not Relevant

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Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 22 June 2023 9:51 AM
To: Leith P Knight; Translink Media
Cc: Frances Z Dodd; Lindsey J Wowor
Subject: RE: Questions re QTMP media event

Thanks Leith.

I'll check in with MO and see what they have worked out with the Treasurer's office.

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 22 June 2023 9:50 AM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: Questions re QTMP media event

Hey Cam, we met with Downer this morning on the event tomorrow – couple of quick questions:

• Not Relevant

Also me and Lindsey will be best contact for this stuff today – Frances will be offline with contract stuff all day

cheers

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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leith.knight@translink.com.au
www.tmr.qld.gov.au

When we **move together**,
we **move better**.



Move Together



Released under RTI - DTMR

Cameron Y Leslie

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Thursday, 22 June 2023 11:22 AM
To: Cameron Y Leslie; Charlton Hart
Cc: Translink Media
Subject: RE: QTMP Media Event

Hi Cam

Not Relevant

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, June 22, 2023 9:55 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>
Subject: QTMP Media Event

Good morning Lesley and Charlton,

Our QTMP team has touched base with Downer this morning and they have a couple of questions.

If you could please let me know and I can go back to the teams.

Not Relevant

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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Please consider the environment before printing this email.

Cameron Y Leslie

From: Laura E Grundy-Gauld
Sent: Thursday, 22 June 2023 10:04 AM
To: Cameron Y Leslie
Subject: RE: QTMP contract award

COM Brief and DG Decision brief progressed.

Pete approved both docs.

They are both marked urgent so hoping they come back asap. I will let you know when they do.

Once it is signed, I will request the DG and MC profiles Jess referred to in her handover and get those letters up for signing and sending advising of the contract being signed.

Will let you know if any issues

Laura Grundy-Gauld
Senior Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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laura.grundy-gauld@translink.com.au
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Please reach out with questions.

Thanks,

Frances Dodd

Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

Not Relevant

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Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 22 June 2023 11:32 AM
To: Leith P Knight; Translink Media
Cc: Frances Z Dodd; Lindsey J Wowor
Subject: RE: Questions re QTMP media event

Hi Leith,

Not Relevant

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>
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To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
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Not Relevant

Also me and Lindsey will be best contact for this stuff today – Frances will be offline with contract stuff all day

cheers

Leith Knight

Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 2738
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
leith.knight@translink.com.au
www.tmr.qld.gov.au



Released under RTI - DISK

From: Frances Z Dodd
Sent: Friday, 23 June 2023 12:50 PM
To: Cameron Y Leslie
Subject: QTMP FYI

I will keep you updated as I know more

FAQs

Has QTMP contract award occurred yet?

The procurement process is still underway for the Queensland Train Manufacturing Program. Negotiations are still underway and I will provide an update as soon as practical.

When will contract award happen?

Contract award is anticipated to occur in mid-2023.

Has the date for contract award been announced publicly?

The date for contract award has never been communicated publicly.
The public message is that contract award is anticipated to be announced by mid-2023.
Relevant stakeholders will be notified by the leadership team on an as needs basis.

Will the project be delayed?

The project remains on schedule to commence detailed design and delivery in Q3 this year.

Are Downer still the preferred tenderer for QTMP?

The procurement process is still underway for the Queensland Train Manufacturing Program. Downer remains the preferred tenderer, as announced in February 2023.

What are the probity requirements until the contract is awarded?

The procurement process is still underway, which means your current probity obligations remain in force.

I've organised a meeting with Downer / have been invited to a meeting with Downer – can I still attend?

Any meetings occurring today should be cancelled or your attendance declined to enable Downer to focus on finalising negotiations.

Please provide a list of planned meetings with Downer between Monday 26 to Wednesday 28 June to your line manager ASAP.

You will be advised directly as to whether these meeting will proceed.

Are works still underway for the facilities?

The Phase 1 agreement with Downer is still in force.

Progressing the program remains a top priority for our project team.

As such, site investigations and early works can continue unless otherwise advised by the Program Director.

When will the QTMP team move to Mineral House?

Any members of the QTMP team who are involved in negotiations cannot move to Mineral House until the procurement process is complete.

Please continue to work from your normal office until you are advised otherwise.

What should I do if I'm approached by a member of the public or media with questions about QTMP?

All enquiries from members of the public should be directed through to the project 1800 number or email address.

Email: qtmp@tmr.qld.gov.au

Phone: 1800 271 176

Any media enquiries should be directed to PRS.Communications@tmr.qld.gov.au immediately.

Frances Dodd

Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 7081 | M: Not Relevant
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

Cameron Y Leslie

From: Laura E Grundy-Gauld
Sent: Monday, 26 June 2023 1:08 PM
To: Cameron Y Leslie
Subject: Suggested amendment to Coms brief - QTMP
Attachments: COM1195_Contract Award COM Brief_high risk.docx; COM1195_Att1_QTMP.pdf

Hey hey

I reworded the anticipated signing date to be 'by early July' rather than 22 June.

The PowerPoint will also need to change to 'by early July'.

Let me know what you think.

Laura Grundy-Gauld
Senior Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4200 | P 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
laura.grundy-gauld@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

Department of Transport and Main Roads
High Risk briefing note
COM1195

To: Director-General

SUBJECT:	DATE: 25 September 2023 APPROVAL REQUIRED BY: ____/____/____ RISK LEVEL: High CBRC FUNDING REQUIRED: No
Director-General's Comments: Approved / Not Approved Director-General Date/...../.....	
Progress to Minister's office for noting – Yes/No (DG office only)	Noted Minister Date/...../.....

Recommendations

- That you approve the communication plan for the award of the Design, Build Maintain Contract to Downer to deliver the Queensland Train Manufacturing Program (**Attachment 1**).
- That you indicate if this communication plan is to be submitted to the Minister for Transport and Main Roads' office for noting.

Background/summary

- It is anticipated the Queensland Government will award Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP) by early July.
- This is a significant milestone for the program, and a 'good news story'.
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This plan covers the critical activities that need to occur on the day, and the day after the Contract Award to communicate the milestone with internal and external stakeholders.

Planned communication program

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.
- Communication activities include:

Endorsed by:
Frances Dodd

Tel: 3338 4438
Date: 21 June 2023

Endorsed by:
Paul Hoffman
GM PRS

Tel: 3066 7314
Date: 21 June 2023

Endorsed by:
Peter Milward
A/DDG

Tel: 3066 4158
Date: 22 June 2023

- Media announcement – Ministerial Statement

Not Relevant

Risk Assessment

- Using the TMR communication risk assessment tool (**Appendix A**), this communication material has been determined as high risk due to the following factors:
 - A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
 - the Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
 - QTMP is the largest investment in rail in Queensland's history.
 - This milestone will likely result in widespread regional and state-wide media coverage.

Budget and funding source

- There is no funding required to undertake these communication activities.

Government Objectives

- By creating local jobs and committing to the ongoing development of the manufacturing industry in regional Queensland, the QTMP aligns to the following government objectives of the Unite and Recover – Queensland's Economic Recovery Plan
 - Supporting jobs
 - Making it for Queensland
 - Building Queensland
 - Growing our regions
 - Investing in skills.

More information

- For more information, please refer to the communication [plan/materials] (**Attachment 1**).

TMR communication risk assessment tool

This document aligns with TMR's Risk Assessment and Ratings Matrix. To be used in conjunction with your local branch risk criteria register.

TMR risk criteria		TMR recommended approving managers
LOW	Impact <ul style="list-style-type: none"> Impact is largely positive with minor inconvenience to the community or stakeholders. Community/stakeholder sentiment <ul style="list-style-type: none"> Overall the community is supportive of the project/works. May be small groups of people with limited influence, who are disgruntled. Sensitivities <ul style="list-style-type: none"> Few or no sensitivities (e.g. it's not in a minister's or shadow minister's electorate, there hasn't been any problems in the past, no known vocal residents/stakeholders). No other Queensland Government departments or levels of government (local or federal) are involved. Media <ul style="list-style-type: none"> May attract some negative media attention in regional/local media, or has appeared in local paper with no further issues. Other <ul style="list-style-type: none"> May be a previously approved document that is getting minor, non-sensitive updates. 	<ul style="list-style-type: none"> Only Divisional approval is required. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director. Refer to your branch's risk assessment tool for your branch's nominated approving managers. No peer review is necessary from Communication Services, however you may seek the assistance of your Key Account Manager to develop a communication plan and/or materials
	Impact <ul style="list-style-type: none"> Impact is largely positive but some stakeholder groups will be moderately inconvenienced (that is, the work/changes may affect business or industry trade, people cannot access their street for a short period of time). Community/stakeholder sentiment <ul style="list-style-type: none"> Large sections of the community or key stakeholders are supportive of the project/works. Some influential stakeholder/industry groups are likely to be disgruntled. There are known vocal opponents. Sensitivities <ul style="list-style-type: none"> Other Queensland Government departments and/or other levels of government (local or federal) are involved/impacted. Media <ul style="list-style-type: none"> May attract some negative media attention in regional/local media or has appeared in local paper with minor/easily mitigated issues. Other <ul style="list-style-type: none"> May be a media opportunity for the Minister and/or the Premier. 	<ul style="list-style-type: none"> Communication Services peer-reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Refer to your branch's risk assessment tool for your branch's nominated approving managers.
MEDIUM	Impact <ul style="list-style-type: none"> Some people are very adversely affected by the work/change (e.g. their property will be impacted, people cannot access their street for a prolonged period of time) A large group of people or key stakeholders are significantly impacted by the project/works. Community/stakeholder sentiment <ul style="list-style-type: none"> Large sections of the community or key stakeholders are likely to be disgruntled. An MP has taken the work/project/issue on as a cause. Sensitivities <ul style="list-style-type: none"> Known to be a 'hot topic'. Other similar activity has had a poor outcome in the past. The project/work is located in a minister's and/or shadow minister's electorate. The project/work/change relates to critical assets/programs/initiatives, Queensland Government commitment or departmental six-month commitment. Other Queensland Government departments and/or levels of government (local or federal) are involved/impacted. Media <ul style="list-style-type: none"> There has been some previous negative media coverage – regional/statewide. Will likely result in widespread regional and/or statewide media coverage. Other <ul style="list-style-type: none"> All speeches and presentations when people are representing the department and all abstracts and papers submitted to journals and conferences (this process is at the DG's request). Refer to the <i>Approvals process: External presentations, speeches and abstracts</i>. All events (photo opportunities, sod turnings, site tours, project milestones, campaign launches) due to their visibility in the community. Refer to the event approval processes. An event to which the Minister or DG is invited. 	<ul style="list-style-type: none"> Communication Services reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager Deputy Director-General Director-General Minister (for noting).
	Major campaign activities include the following: <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend over \$100,000 (noting that activity cannot be broken into segments to go under the threshold) Television and/or cinema advertising, including paid community service announcements Communication on major projects, programs and government initiatives Major community engagement activities with a total budget of more than \$50,000 Statewide direct mail and/or inserts Full page advertising in metropolitan newspapers Major recruitment activity (over \$50,000 media placement spend). 	Minor campaign activities include the following: <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend under \$100,000 Major or sensitive community engagement activities with a total budget of less than \$50,000 Controversial or sensitive communication or advertising activity not included in a major campaign Minor updates to existing campaigns.
HIGH		<ul style="list-style-type: none"> Communication Services reviews submission and collateral, and provides strategic advice. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Deputy Director-General Director-General Minister (for noting) Government Advertising and Communication Committee (GACC).
GACC		

Queensland Train Manufacturing Program

Integrated communication plan

21 June 2023

Contents

- Introduction
- Goals and objectives
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history. This will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.

It is anticipated Contract Award for the Design Build Maintain (DBM) Contract for QTMP will occur on Thursday 22 June 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program. As a result, the Communication Approach for the project will anticipate enquiry and comment as a result of the listed risks.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Department of Transport and Main Roads

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Risks:

- A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
- The Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
- QTMP is the largest investment in rail in Queensland's history.
- This milestone will likely result in widespread regional and state-wide media coverage.
- The QTMP trains are subject to recommendations of the New Generation Rollingstock Commission of Inquiry

Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Goal and objectives

Goal

To announce the Contract Award for the Design Build and Maintain (DBM) Contract for the Queensland Train Manufacturing Program (QTMP).

Objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to deliver QTMP
- To inform key stakeholders of next steps for QTMP
- To celebrate the milestone and thank the internal team
- To provide an update on probity for the QTMP

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Solution



Communication approach

- Media announcement – Ministerial Statement

Not Relevant



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.

Solution

Key objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMP
- To inform key stakeholders of next steps for QTMP

Communication approach (including key deliverables)

- Media announcement – Ministerial Statement
- Not Relevant
-
-
-

Key issues

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone
- Historical NGR Commission of Inquiry
- \$9.5 billion project
- Close residential stakeholders in Ormeau
- LNP Elected Representative in Ormeau
- imminent election

Target group

- Premier and Ministers
- TMR Executive leadership
- TMR staff and project team
- Downer
- Media
- Project stakeholders
- Residents and businesses of impacted communities
- Traditional Owner groups
- Suppliers and job seekers
- Accessibility stakeholders
- General public

Key messages

See key messages slide

Related activity to note

Evaluation

Media take up
Social media views and reposts
Social media comments

Not Relevant

Released under RTI - DTMR

Tactical plan

Publish date	Activity	Description	Audience	Cost	Evaluation	Responsible Area	Status
Media communication tactics							
TBD - Day of, or day after contract signing	Media announcement/ Ministerial Statement	Official statement delivered to members of news media to announce contract award	Media	Nil	Media coverage	Translink Media	Approved
External communication tactics							
Not Relevant							

**Thank you and stay
connected**

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

Cameron Y Leslie

From: Frances Z Dodd
Sent: Tuesday, 27 June 2023 2:15 PM
To: Cameron Y Leslie
Cc: Lindsey J Wowor; Leith P Knight
Subject: QTMP
Attachments: CONFIDENTIAL: QTMP contract award media releases (part 2 of 2)

Cam,

To keep you up to date, this is what we know for now:

Not Relevant

- Outstanding media releases – there are still a few as per attached email that we haven't had MO feedback on – the intent these would be sent by these entities following contract award. Can you please advise if these have gone to MO yet?

Can you provide an update on the DG Com Brief approvals? If we are able to put in the system now with blank dates that would be ideal.

Thanks

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

Not Relevant

P: 07 3066 7081 | M:
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

I sometimes send emails outside of normal working hours because it suits my own working arrangements. I don't expect you to read, respond or action outside of your normal working hours.

From: [Leith P Knight](#)
To: [Cameron Y Leslie](#); [Translink Media](#)
Cc: [PRS.Communications](#)
Subject: CONFIDENTIAL: QTMP contract award media releases (part 2 of 2)
Date: Thursday, 15 June 2023 3:57:40 PM
Attachments: [QTMP contractor media release - Systra.docx](#)
[image001.jpg](#)
[QTMP contractor media release - Benchon.docx](#)
[QTMP contractor media release - Ricardo.docx](#)

Hey Cam, second batch of QTMP media releases – all approved by GM

These are the TMR QTMP contractors – ie the contractors that our QTMP team here will be using.

As discussed these can go out some time later after the contract award and main announcement

Also note the Benchon release is the same one that Sally previously had concerns with (Doug knows about this one)

cheers

Leith Knight

Senior Advisor (Communications)

Passenger Rollingstock and Signalling branch | Translink Division

Department of Transport and Main Roads

P: 07 3066 2738

Floor 14 | 295 Ann Street | Brisbane Qld 4000

GPO Box 1549 | Brisbane Qld 4001

leith.knight@translink.com.au

www.tmr.qld.gov.au





MEDIA RELEASE

Queensland's Transport and Main Roads partners with Gold Coast portal to connect it to industry

Date TBC

Queensland businesses are set to be connected to more opportunities to work with the state government than ever before, after one of its biggest departments launched a new portal.

Transport and Main Roads (TMR) has selected BenchOn, an industry capability matching platform designed to help the public and private sector better engage with all companies, to build and manage the Supply TMR Portal.

The portal will be a one-stop-shop, with the talent, product and service requirements for specific projects matched to businesses that are best suited to provide support.

Through the Supply TMR Portal, BenchOn founder Tim Walmsley said regional, indigenous, veteran and other small and medium sized businesses would now have unprecedented access to work from both TMR and the biggest major contractors in the sector.

"Suppliers love the portal as it only takes them five minutes to register," he said.

"We have also developed a smart algorithm that examines the industries they support, the skills and talent they have in their business, the capabilities and products they provide and the location in which they operate.

"This saves businesses a huge amount of time because they'll only get notified by the portal if it's an opportunity that actually suits them."

Mr Walmsley said the portal will also link users to tenders and other sub-contractor opportunities from across the wider BenchOn platform, giving each company access to projects from thousands of other businesses in Australia and New Zealand.

"We know that SMEs already have so much to do when it comes to finding and responding to work," he said.

"This portal allows them to do it faster, smarter and more efficiently."

It will also have huge benefits for the Queensland Government.

"TMR now has the ability to track where the allocation of work is going, and can determine how much money has gone to different categories of Queensland businesses," he said.

"The department will also be able to identify where talent shortages are across the state and if there are any gaps in its supply chain, so it can bring more businesses into the portal to fill those.

"This will help save taxpayer dollars by keeping projects more productive, on time and on budget."

ENDS

To arrange an interview or for further information, please contact:

Shae McDonald

Not Relevant

shae@wineglassmedia.com.au

Released under RTI - DTMR



TMR PRS note: Release is on hold until after QTMP contract award

PRESS RELEASE

XX June 2023

Ricardo providing safety oversight of the new fleet for South East Queensland

Ricardo has been appointed by the Queensland Government as the Independent Safety Assessor of the Queensland Train Manufacturing Program (QTMP).

The QTMP includes the manufacture of 65 new, six-car passenger trains, a train manufacturing facility at Torbanlea near Maryborough, and a rail facility for train maintenance and stabling at Ormeau.

The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the QTMP.

As the ISA, our teams will be responsible for ensuring all safety requirements for the new trains and their ongoing maintenance are fully addressed throughout their development, build and entry into service. The ISA Services also extend to the manufacturing facility, and rail facility.

In regular reports and audits submitted to the Queensland Government, we will provide expert safety observations and recommendations, and ultimately determine whether, in our impartial view, every possible measure has been taken to ensure the facilities and vehicles are safe and fit to operate. This will include liaising with Queensland Rail on the standard rail safety processes.

High value on provision of local expert teams

A key factor for securing the role was our commitment to providing a local team of assessors based in the South East Queensland region.

"We so are proud to have been chosen to serve on this major infrastructure project", said Michael Newman, Managing Director, Asia Pacific, for Ricardo's rail business.

"As well as demonstrating our growing importance in the Australian market, the appointment is also recognition of our model of utilising local experts with deep knowledge of domestic rail standards and practices but drawing on additional experience from a global network of colleagues whenever required. We look forward to working with all stakeholders in a shared mission to deliver a safe and hugely beneficial train fleet for South East Queensland".

QTMP will support South East Queensland's population and economic growth, the Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.

NOTES TO EDITORS:

Ricardo plc is a global strategic, environmental, and engineering consulting company, listed on the London Stock Exchange. With over 100 years of engineering excellence and employing close to 3,000 employees in more than 20 countries, we provide exceptional levels of expertise in delivering innovative cross-sector sustainable outcomes to support energy transition and scarce resources, environmental services together with safe and smart mobility. Our global team of consultants, environmental specialists, engineers and scientists support our customers to solve the most complex and dynamic challenges to help achieve a safe and sustainable world. **For more information visit www.ricardo.com**

Released under RTI/OTMR

PRESS RELEASE

SYSTRA AND EGIS JOINT VENTURE, AWARDED INDEPENDENT CERTIFIER ROLE ON QUEENSLAND TRAIN MANUFACTURING PROGRAM

xx 2023

SYSTRA ANZ and EGIS are pleased to announce their selection as Independent Certifier (IC) for the Queensland Train Manufacturing Program (QTMP).

As the state's single largest rail investment, the QTMP will help support the state's economy and bolster Queensland as a leader in rail manufacturing with long-term jobs and skills development.

The new state-of-the-art trains will provide passengers with more efficient, reliable and accessible travel across South East Queensland.

Under a joint venture, SYSTRA and EGIS will be responsible for providing IC services across the entire QTMP, ensuring quality, safety and excellence for the people of Queensland.

Having already partnered in Australia and overseas on some of the most complex rail megaprojects, the team brings together two leading global engineering organisations that specialise in rail; to support the Government on a decade-long journey to deliver this transformational project.

"The selection of EGIS with our partner SYSTRA for the IC services for QTMP further builds on our ambition to be the leading rail professional service providers in Queensland. We are proud to be a part of this significant infrastructure program contributing jobs, growth and sovereign manufacturing capability to the state of Queensland and look forward to working closely with the State, Queensland Rail and Downer to progress this project." Peter Mauracher, Egis Independent Certifier Project Director.

"SYSTRA is continuing to build on our reputation as a trusted independent advisor providing best in class IC services, with our recent engagement with the Queensland Government. Partnering with EGIS, we will help ensure the Government's election commitment to supply, build and deliver 65 new passenger trains from their Maryborough facility; all in time for the 2032 Brisbane Olympics and Paralympic Games. The Brisbane based teams join forces bringing not just local knowledge, but our global might, to ensure this State significant project is delivered on time for the citizens of Queensland." – Alana Newbrook, CEO, SYSTRA ANZ.

The QTMP includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in Maryborough for major manufacturing/assembly works
- construction of a new rail facility in Ormeau
- ongoing operation and maintenance of the fleet and rail facility.

Major construction activities on the facilities will commence later this year. The first train is anticipated to be manufactured by 2026, with all trains expected to be in service by 2032.

The team look forward to contributing their expertise to this State-shaping program.

About EGIS

EGIS is an international player active in the consulting, construction engineering and mobility service sectors. The Group creates and operates intelligent infrastructure and buildings capable of responding to the climate emergency and helping to achieve more balanced, sustainable, and resilient territorial development.

With operations in 120 countries, EGIS places the expertise of its 16,000 employees at the disposal of its clients and develops cutting-edge innovation accessible to all projects. Through its wide-ranging fields of activity, EGIS is a central player in the collective organisation of society and the living environment of citizens all over the world.

For media enquiries:

Fanny RUBIGNY

Brand and marketing advisor

Tel: Not Relevant

Email: fanny.rubigny@egis-group.com

About SYSTRA

SYSTRA is one of the world's leading engineering and consulting groups specialised in public transport and mobility solutions. For more than 65 years, the Group has worked alongside cities and regions, contributing to positive development by creating, improving, and modernising their transport infrastructures.

The ANZ team is an integral part of part of the global network, backed by nearly 9,000 experts, providing us the unique ability to be agile with global scale.

With our first project in Australia almost 20 years ago, in 2022, we opened our first permanent office in New Zealand, and are going from strength to strength, expanding in both geography and head count.

When a project is complex, high risk and requires deep technical skills and pedigree, SYSTRA ANZ is the signature team. For more information, visit systra.com/australia.

For media enquiries:

Victoria Black

Director, Clients, Markets and Engagement

SYSTRA ANZ

Tel: Not Relevant

Email: vblack1@systra.com

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Wednesday, 28 June 2023 10:28 AM
To: Michael P Cormack
Attachments: MEDIA PACK - QTMP Contract Award.docx

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4047 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
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www.translink.com.au
www.tmr.qld.gov.au

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 23 June – 10.30am		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister/Treasurer's office to invite media		
Attendees/invitees	Queensland Treasurer Cameron Dick, Downer EGM – Rail & Transit Systems <input type="text" value="Not Relevant"/> , Downer EGM – Passenger North <input type="text" value="Not Relevant"/> and media.		
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	<input type="text" value="XXX"/>	<input type="text" value="XXX"/>	<input type="text" value="XXX"/>
--------------	----------------------------------	----------------------------------	----------------------------------

Friday, 23 June, 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.

- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.
- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will be building 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders -- particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** Construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet. –

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the NGR trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Wednesday, 28 June 2023 11:34 AM
To: Cameron Y Leslie
Cc: Lesley Major
Subject: RE: QTMP Media Event - Friday 30th June

Hey Cam,

Just flagging – high probability this will need to be pushed back slightly to lunchtime.

Will have a firm answer shortly.

Thanks!



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M Not Relevant
1 William Street, Brisbane QLD 4000



From: Charlton Hart
Sent: Wednesday, June 28, 2023 10:53 AM
To: 'Cameron Y Leslie' <Cameron.Leslie@translink.com.au>
Subject: RE: QTMP Media Event - Friday 30th June

Thanks Cam!



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M Not Relevant
1 William Street, Brisbane QLD 4000



From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Wednesday, June 28, 2023 10:24 AM

To: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Translink Media <Translink.Media@translink.com.au>

Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Subject: RE: QTMP Media Event - Friday 30th June

Hi Charlton,

Yes, all good. We can work with Downer to have everything set up and get some quotes.

Will update everything and send back up today.

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

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cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Sent: Wednesday, 28 June 2023 10:21 AM

To: Translink Media <Translink.Media@translink.com.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Subject: QTMP Media Event - Friday 30th June

Hi all,

Could we please start working towards an announcement for QTMP at Maryborough this Friday?

The minister should be available to be onsite for 10:45am-11:00am for the announcement. Assistant minister Saunders will also be in attendance.

Would be great if Downer have a spokesperson to come along. Are you guys able to tee this up with them?

We have the media release and talking points – could we also please get you to see whether Downer could provide a spokesperson and some quotes to add to the release?

If we could get a run sheet when everything is locked in and confirmed that would be great!

Thanks team!!



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M Not Relevant
1 William Street, Brisbane QLD 4000

Queensland

Good jobs
Better services
Great lifestyle

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Cameron Y Leslie

From: Frances Z Dodd
Sent: Wednesday, 28 June 2023 1:18 PM
To: Translink Media; Cameron Y Leslie; Michael P Cormack
Cc: Lindsey J Wowor; Leith P Knight
Subject: FW: CONFIDENTIAL: QTMP contract award media releases (part 2 of 2)
Attachments: QTMP contractor media release - Systra.docx; QTMP contractor media release - Benchon.docx; QTMP contractor media release - Ricardo.docx

Popping back in here for advice

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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GPO Box 1549 | Brisbane Qld 4001
frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 15 June 2023 3:58 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Cc: PRS.Communications <PRS.Communications@tmr.qld.gov.au>
Subject: CONFIDENTIAL: QTMP contract award media releases (part 2 of 2)

Hey Cam, second batch of QTMP media releases – all approved by GM

These are the TMR QTMP contractors – ie the contractors that our QTMP team here will be using.

As discussed these can go out some time later after the contract award and main announcement

Also note the Benchon release is the same one that Sally previously had concerns with (Doug knows about this one)

cheers

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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www.tmr.qld.gov.au

When we **move together**,
we **move better**.



Move Together



Released under RTI - DTMR



MEDIA RELEASE

Queensland's Transport and Main Roads partners with Gold Coast portal to connect it to industry

Date TBC

Queensland businesses are set to be connected to more opportunities to work with the state government than ever before, after one of its biggest departments launched a new portal.

Transport and Main Roads (TMR) has selected BenchOn, an industry capability matching platform designed to help the public and private sector better engage with all companies, to build and manage the Supply TMR Portal.

The portal will be a one-stop-shop, with the talent, product and service requirements for specific projects matched to businesses that are best suited to provide support.

Through the Supply TMR Portal, BenchOn founder Tim Walmsley said regional, indigenous, veteran and other small and medium sized businesses would now have unprecedented access to work from both TMR and the biggest major contractors in the sector.

"Suppliers love the portal as it only takes them five minutes to register," he said.

"We have also developed a smart algorithm that examines the industries they support, the skills and talent they have in their business, the capabilities and products they provide and the location in which they operate.

"This saves businesses a huge amount of time because they'll only get notified by the portal if it's an opportunity that actually suits them."

Mr Walmsley said the portal will also link users to tenders and other sub-contractor opportunities from across the wider BenchOn platform, giving each company access to projects from thousands of other businesses in Australia and New Zealand.

"We know that SMEs already have so much to do when it comes to finding and responding to work," he said.

"This portal allows them to do it faster, smarter and more efficiently."

It will also have huge benefits for the Queensland Government.

"TMR now has the ability to track where the allocation of work is going, and can determine how much money has gone to different categories of Queensland businesses," he said.

"The department will also be able to identify where talent shortages are across the state and if there are any gaps in its supply chain, so it can bring more businesses into the portal to fill those.

"This will help save taxpayer dollars by keeping projects more productive, on time and on budget."

ENDS

To arrange an interview or for further information, please contact:

Shae McDonald

Not Relevant

shae@wineglassmedia.com.au

Released under RTI - DTMR



TMR PRS note: Release is on hold until after QTMP contract award

PRESS RELEASE

XX June 2023

Ricardo providing safety oversight of the new fleet for South East Queensland

Ricardo has been appointed by the Queensland Government as the Independent Safety Assessor of the Queensland Train Manufacturing Program (QTMP).

The QTMP includes the manufacture of 65 new, six-car passenger trains, a train manufacturing facility at Torbanlea near Maryborough, and a rail facility for train maintenance and stabling at Ormeau.

The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the QTMP.

As the ISA, our teams will be responsible for ensuring all safety requirements for the new trains and their ongoing maintenance are fully addressed throughout their development, build and entry into service. The ISA Services also extend to the manufacturing facility, and rail facility.

In regular reports and audits submitted to the Queensland Government, we will provide expert safety observations and recommendations, and ultimately determine whether, in our impartial view, every possible measure has been taken to ensure the facilities and vehicles are safe and fit to operate. This will include liaising with Queensland Rail on the standard rail safety processes.

High value on provision of local expert teams

A key factor for securing the role was our commitment to providing a local team of assessors based in the South East Queensland region.

"We so are proud to have been chosen to serve on this major infrastructure project", said Michael Newman, Managing Director, Asia Pacific, for Ricardo's rail business.

"As well as demonstrating our growing importance in the Australian market, the appointment is also recognition of our model of utilising local experts with deep knowledge of domestic rail standards and practices but drawing on additional experience from a global network of colleagues whenever required. We look forward to working with all stakeholders in a shared mission to deliver a safe and hugely beneficial train fleet for South East Queensland".

QTMP will support South East Queensland's population and economic growth, the Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.

NOTES TO EDITORS:

Ricardo plc is a global strategic, environmental, and engineering consulting company, listed on the London Stock Exchange. With over 100 years of engineering excellence and employing close to 3,000 employees in more than 20 countries, we provide exceptional levels of expertise in delivering innovative cross-sector sustainable outcomes to support energy transition and scarce resources, environmental services together with safe and smart mobility. Our global team of consultants, environmental specialists, engineers and scientists support our customers to solve the most complex and dynamic challenges to help achieve a safe and sustainable world. **For more information visit www.ricardo.com**

PRESS RELEASE

SYSTRA AND EGIS JOINT VENTURE, AWARDED INDEPENDENT CERTIFIER ROLE ON QUEENSLAND TRAIN MANUFACTURING PROGRAM

xx 2023

SYSTRA ANZ and EGIS are pleased to announce their selection as Independent Certifier (IC) for the Queensland Train Manufacturing Program (QTMP).

As the state's single largest rail investment, the QTMP will help support the state's economy and bolster Queensland as a leader in rail manufacturing with long-term jobs and skills development.

The new state-of-the-art trains will provide passengers with more efficient, reliable and accessible travel across South East Queensland.

Under a joint venture, SYSTRA and EGIS will be responsible for providing IC services across the entire QTMP, ensuring quality, safety and excellence for the people of Queensland.

Having already partnered in Australia and overseas on some of the most complex rail megaprojects, the team brings together two leading global engineering organisations that specialise in rail; to support the Government on a decade-long journey to deliver this transformational project.

"The selection of EGIS with our partner SYSTRA for the IC services for QTMP further builds on our ambition to be the leading rail professional service providers in Queensland. We are proud to be a part of this significant infrastructure program contributing jobs, growth and sovereign manufacturing capability to the state of Queensland and look forward to working closely with the State, Queensland Rail and Downer to progress this project." Peter Mauracher, Egis Independent Certifier Project Director.

"SYSTRA is continuing to build on our reputation as a trusted independent advisor providing best in class IC services, with our recent engagement with the Queensland Government. Partnering with EGIS, we will help ensure the Government's election commitment to supply, build and deliver 65 new passenger trains from their Maryborough facility; all in time for the 2032 Brisbane Olympics and Paralympic Games. The Brisbane based teams join forces bringing not just local knowledge, but our global might, to ensure this State significant project is delivered on time for the citizens of Queensland." – Alana Newbrook, CEO, SYSTRA ANZ.

The QTMP includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in Maryborough for major manufacturing/assembly works
- construction of a new rail facility in Ormeau
- ongoing operation and maintenance of the fleet and rail facility.

Major construction activities on the facilities will commence later this year. The first train is anticipated to be manufactured by 2026, with all trains expected to be in service by 2032.

The team look forward to contributing their expertise to this State-shaping program.

About EGIS

EGIS is an international player active in the consulting, construction engineering and mobility service sectors. The Group creates and operates intelligent infrastructure and buildings capable of responding to the climate emergency and helping to achieve more balanced, sustainable, and resilient territorial development.

With operations in 120 countries, EGIS places the expertise of its 16,000 employees at the disposal of its clients and develops cutting-edge innovation accessible to all projects. Through its wide-ranging fields of activity, EGIS is a central player in the collective organisation of society and the living environment of citizens all over the world.

For media enquiries:

Fanny RUBIGNY

Brand and marketing advisor

Tel: Not Relevant

Email: fanny.rubigny@egis-group.com

About SYSTRA

SYSTRA is one of the world's leading engineering and consulting groups specialised in public transport and mobility solutions. For more than 65 years, the Group has worked alongside cities and regions, contributing to positive development by creating, improving, and modernising their transport infrastructures.

The ANZ team is an integral part of part of the global network, backed by nearly 9,000 experts, providing us the unique ability to be agile with global scale.

With our first project in Australia almost 20 years ago, in 2022, we opened our first permanent office in New Zealand, and are going from strength to strength, expanding in both geography and head count.

When a project is complex, high risk and requires deep technical skills and pedigree, SYSTRA ANZ is the signature team. For more information, visit systra.com/australia.

For media enquiries:

Victoria Black

Director, Clients, Markets and Engagement

SYSTRA ANZ

Tel: Not Relevant

Email: vblack1@systra.com

Released under RTI - DTMR

Cameron Y Leslie

From: Laura E Grundy-Gauld
Sent: Thursday, 29 June 2023 9:01 AM
To: Cameron Y Leslie
Subject: Key messages - dot points for you to edit

I will copy your wording into the slide

Key Messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Laura Grundy-Gauld

Senior Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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Cameron Y Leslie

From: Laura E Grundy-Gauld
Sent: Thursday, 29 June 2023 9:05 AM
To: Cameron Y Leslie
Subject: QTMP Power point
Attachments: QTMP - Integrated communication plan 200623.pptx

Page 6

Laura Grundy-Gauld

Senior Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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Queensland Train Manufacturing Program

Integrated communication plan

21 June 2023

Contents

- Introduction
- Goals and objectives
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history. This will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.

It is anticipated Contract Award for the Design Build Maintain (DBM) Contract for QTMP will occur by early July 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program. As a result, the Communication Approach for the project will anticipate enquiry and comment as a result of the listed risks.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Department of Transport and Main Roads

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Risks:

- A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
- The Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
- QTMP is the largest investment in rail in Queensland's history.
- This milestone will likely result in widespread regional and state-wide media coverage.
- The QTMP trains are subject to recommendations of the New Generation Rollingstock Commission of Inquiry

Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Goal and objectives

Goal

To announce the Contract Award for the Design Build and Maintain (DBM) Contract for the Queensland Train Manufacturing Program (QTMP).

Objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to deliver QTMP
- To inform key stakeholders of next steps for QTMP
- To celebrate the milestone and thank the internal team
- To provide an update on probity for the QTMP

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Solution



Communication approach

- Media announcement – Ministerial Statement

- Not Relevant

-
-
-
-



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.

Solution

Key objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMP
- To inform key stakeholders of next steps for QTMP

Communication approach (including key deliverables)

- Media announcement – Ministerial Statement
- Not Relevant
-
-
-

Key issues

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone
- Historical NGR Commission of Inquiry
- \$9.5 billion project
- Close residential stakeholders in Ormeau
- LNP Elected Representative in Ormeau
- imminent election

Target group

- Premier and Ministers
- TMR Executive leadership
- TMR staff and project team
- Downer
- Media
- Project stakeholders
- Residents and businesses of impacted communities
- Traditional Owner groups
- Suppliers and job seekers
- Accessibility stakeholders
- General public

Key messages

See key messages slide

Related activity to note

Evaluation

Media take up
Social media views and reposts
Social media comments

Not Relevant

Released under RTI - DTMR

Tactical plan

Publish date	Activity	Description	Audience	Cost	Evaluation	Responsible Area	Status
Media communication tactics							
TBD - Day of, or day after contract signing	Media announcement/ Ministerial Statement	Official statement delivered to members of news media to announce contract award	Media	Nil	Media coverage	Translink Media	Approved
External communication tactics							
Not Relevant							

**Thank you and stay
connected**

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 29 June 2023 9:09 AM
To: Stuart Stark
Subject: Not Relevant QTMP key facts
Attachments: QTMP Key Messages.pdf; QTMP Key Messages.pptx

Hi Stuart,

Not Relevant

and the QTMP key facts page is attached and copied below.

Please let me know if you need anything else.

QTMP Key Messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
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- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Not Relevant

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4047 | M:

Not Relevant

Floor 1 | 61 Mary Street | Brisbane Qld 4000

GPO Box 50 | Brisbane Qld 4001

cameron.leslie@translink.com.au

www.translink.com.au

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Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
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Cameron Y Leslie

From: Michael P Cormack
Sent: Thursday, 29 June 2023 10:31 AM
To: Cameron Y Leslie
Subject: QTMP media pack
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23 - MC.docx

Hi Cam,

Please find attached the latest QTMP media pack. We are awaiting the latest run sheet from Downer and then the pack is good to progress back to Mins.

The highlights are simply the updates from the previous version sent to Mins.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 10.45am												
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)												
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.												
Media to be invited/contacted	Minister Bailey's office to invite media												
Attendees/invitees	Queensland Transport Minister Mark Bailey, Assistant Minister for Train Manufacturing Bruce Saunders, Downer EGM – Rail & Transit Systems Not Relevant Downer EGM – Passenger North Not Relevant and media.												
Funding	<table><tr><td>Total</td><td>Federal</td><td>\$</td></tr><tr><td>\$4.6 billion</td><td>State</td><td>\$4.6 billion</td></tr><tr><td></td><td>Local</td><td>\$</td></tr><tr><td></td><td>Other</td><td>\$</td></tr></table>	Total	Federal	\$	\$4.6 billion	State	\$4.6 billion		Local	\$		Other	\$
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\$4.6 billion	State	\$4.6 billion											
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Jobs	QTMP will support more than 1300 jobs as part of the contract.												

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
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Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for the QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacturing of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to Downer Group Chief Executive Officer Peter Tompkins:

"Downer is the leading provider of rollingstock asset management services and has over than 100 years' experience delivering rail solutions for the people of Queensland.

"We look forward to working closely with the Department of Transport and Main Roads, and applying our industry-leading engineering and maintenance practices to deliver this iconic project."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.
- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders -- particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** Construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet. –

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through Supply TMR.

ENDS

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 29 June 2023 11:01 AM
To: Stuart.Stark
Subject: QTMP Media Pack
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23 - MC.docx

Hi Stuart,

Attached is the QTMP media pack.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4047 | M Not Relevant
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GPO Box 50 | Brisbane Qld 4001
cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 10.45am												
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)												
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.												
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Attachments

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Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
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Talking Points

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ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

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The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through Supply TMR.

ENDS

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Leith P Knight
Sent: Thursday, 29 June 2023 11:29 AM
To: Michael P Cormack
Cc: Lindsey J Wowor; Frances Z Dodd; Cameron Y Leslie; Translink Media
Subject: RE: QTMP Contract Releases

Thanks mate – have advised Downer

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Thursday, 29 June 2023 11:14 AM
To: Leith P Knight <Leith.Knight@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Frances Z Dodd <Frances.Dodd@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Subject: RE: QTMP Contract Releases

Hi Leith,

As discussed, Cam and I have had a look at the suggested inclusions and our recommendation from a media perspective is to stick with the version of the release that was previously approved.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Wednesday, 28 June 2023 1:26 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Cc: Leith P Knight <Leith.Knight@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: FW: QTMP Contract Releases

Cam and Michael – updated HRC release to be sent up to Mins – track changes show edits since their last review

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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frances.dodd@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Not Relevant <[REDACTED]@downergroup.com>
Sent: Friday, 23 June 2023 6:09 PM
To: Frances Z Dodd <Frances.Dodd@translink.com.au> Not Relevant
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au> [REDACTED] <[\[REDACTED\]@Downergroup.com](mailto:[REDACTED]@Downergroup.com)>
Subject: RE: QTMP Contract Releases

Hey Frances

What a week!

HRC would like to submit an updated media release for TMR's approval ahead of the public facing communications

This version, in tracked changes, talks to their modern slavery and ESG commitments. See attached.

Thanks.

Not Relevant

Senior Communications Manager
Rail & Transit Systems



Not Relevant
T [REDACTED]
E Not Relevant <[\[REDACTED\]@downergroup.com](mailto:[REDACTED]@downergroup.com)>
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Melbourne VIC 3000
www.downergroup.com



Think before you print

From: Frances Z Dodd <Frances.Dodd@translink.com.au>
Sent: Wednesday, June 21, 2023 1:44 PM
To: [Not Relevant] <[redacted]@downergroup.com>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: QTMP Contract Releases

[External Email] This email was sent from outside the organisation – be cautious, particularly with links and attachments.

H [Not Relevant]

Please find attached your media releases all approved by our Ministers Office for release following contract award.

There have been some minor edits to QTMP language by the QTMP team. Unfortunately these are not in track changes and I apologise for this.

No changes to the web updates or social media. These are also approved.

Please let me know if this is all you need for now.

Currently scheduled is for official go-live at 9am Friday.

Thanks,

Frances Dodd
Community and Stakeholder Engagement Manager
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

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www.tmr.qld.gov.au

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Downer

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Released under RTI - DTMR

Cameron Y Leslie

From: Leith P Knight
Sent: Thursday, 29 June 2023 1:01 PM
To: Cameron Y Leslie; Lindsey J Wowor
Cc: Michael P Cormack; Paul Z Hoffmann; Peter Z Gill; Frances Z Dodd
Subject: RE: Amended Fast Facts, TPs and Q&A
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23 (1).docx

Thanks Cam – we will check the messaging in that asap now

Updated runsheet is attached. As discussed – only use the runsheet portions of this pls as it's been updated

Not Relevant

cheers

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, 29 June 2023 12:22 PM
To: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>
Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann <Paul.Z.Hoffmann@tmr.qld.gov.au>; Peter Z Gill <Peter.Gill@translink.com.au>
Subject: FW: Amended Fast Facts, TPs and Q&A

Hi all,

Please see suggested changes to the media pack and media release.

Let me know if there are any issues.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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cameron.leslie@translink.com.au
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www.tmr.qld.gov.au

From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Sent: Thursday, 29 June 2023 12:16 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Courtney Thompson <Courtney.thompson@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: Amended Fast Facts, TPs and Q&A

Amended to incorporate, as discussed amongst ourselves.

Please consider ...

Cameron – would you mind socialising my amends amongst the Translinkians?



Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M Not Relevant
E Stuart.Stark@ministerial.qld.gov.au

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MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 12.00pm		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister Bailey's office to invite media		
Attendees/invitees	<ul style="list-style-type: none">Queensland Transport Minister Mark BaileyAssistant Minister for Train Manufacturing Bruce Saunders,Downer CEO - Peter Tompkins		
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant



Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
--------------	-----------------	---------------------------	----------------

Friday, 30 June 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacturing of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to Downer spokesperson (insert title and name once speaker is known):

"Downer is the leading provider of rollingstock asset management services and has over than 100 years' experience delivering rail solutions for the people of Queensland," Downer Group Chief Executive Officer, Peter Tompkins, said.

"We look forward to working closely with the Department of Transport and Main Roads, and applying our industry-leading engineering and maintenance practices to deliver this iconic project."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.

- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders – particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** Construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet. –

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through Supply TMR.

ENDS

Not Relevant

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 29 June 2023 2:59 PM
To: Michael P Cormack
Subject: FW: Amended Fast Facts, TPs and Q&A
Attachments: MR - QTMP Contract Signed - CT.docx

Cameron Leslie

Manager (Government & Media Relations)
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Department of Transport and Main Roads

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From: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Sent: Thursday, 29 June 2023 2:54 PM
To: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>;
Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Thanks SS – have accepted your changes and made a few additions that Hamish, CT and I are comfortable with.

Let me know if there are any issues.

Cam – happy with the amended media pack. Only changes are to the release.

Thanks,
Court



Courtney Thompson

Senior Media Advisor (she/her)

Office of the Hon. Anastacia Palaszczuk MP

Premier and Minister for the Olympic and Paralympic Games

M: Not Relevant E courtney.thompson@ministerial.qld.gov.au

Queensland

*Good jobs
Better services
Great lifestyle*

From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>

Sent: Thursday, June 29, 2023 12:16 PM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Subject: Amended Fast Facts, TPs and Q&A

Amended to incorporate, as discussed amongst ourselves.

Please consider ...

Cameron – would you mind socialising my amends amongst the Translinkians?



Stuart Stark

Senior Policy Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M

Not Relevant

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Media release

Premier

Minister for the Olympic and Paralympic Games

The Honourable Anastacia Palaszczuk

Minister for Transport and Main Roads, Minister for Digital Services

The Honourable Mark Bailey

Assistant Minister for Train Manufacturing and Regional Roads. Member for Maryborough

Bruce Saunders MP

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract to deliver Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- The contract will deliver 65 passenger trains, for use on the South East Queensland rail network, and support 800 jobs in construction and manufacturing.
- The first train set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway at the state-owned Torbanlea facility where trains will be manufactured.

The **\$7.1 billion Queensland Train Manufacturing Program** is now in motion with a \$4.6 billion contract now officially signed for Downer Group to design and manufacture these trains.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier this year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and a new rail stabling and maintenance facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year – now we can get on with the job of building.

"Not only does this \$7.1 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority".

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$7.1 billion Queensland made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 3000 jobs in construction and manufacturing across Queensland.
- The \$4.6 billion contract delivers on construction, manufacturing and maintenance for the next 15 years.

The Queensland made Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

For more information or to sign up for email updates head online to the [QTMP website](#).

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) – Not Relevant

Blair Harris (Assistant Minister Saunders) – Not Relevant

(Minister Butcher) –

Released under RTI - DTMR

Cameron Y Leslie

From: Cameron Y Leslie
Sent: Thursday, 29 June 2023 7:37 PM
To: Lindsey J Wowor
Cc: Frances Z Dodd; Leith P Knight; Michael P Cormack
Subject: Re: Amended Fast Facts, TPs and Q&A

Thanks Lindsey

Get [Outlook for iOS](#)

From: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Sent: Thursday, June 29, 2023 7:31:22 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Hi Cam

FYI, the contract has been signed.

Lindsey

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, 29 June 2023 2:58 PM
To: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Thank you team

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

Not Relevant

P: 07 3338 4047 | M: [0733384047](tel:0733384047)
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
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From: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Sent: Thursday, 29 June 2023 2:39 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A
Importance: High

Hi all

Downer can assist. Nicola Mitchell, Downer's QTMP Stakeholder Engagement Director, will be available. We will brief Nicola on the below.

Lindsey

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Thursday, 29 June 2023 2:24 PM

To: Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: RE: Amended Fast Facts, TPs and Q&A

Hi Leith,

Not Relevant

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

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From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 29 June 2023 2:21 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: Re: Amended Fast Facts, TPs and Q&A

Not Relevant

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, 29 June 2023 2:14 PM
To: Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Copyright

Cameron Leslie
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cameron.leslie@translink.com.au
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From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 29 June 2023 2:10 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: Re: Amended Fast Facts, TPs and Q&A

Not Relevant

From: Leith P Knight
Sent: Thursday, 29 June 2023 1:43 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: FW: Amended Fast Facts, TPs and Q&A

Not Relevant

Leith Knight

Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Peter Z Gill <Peter.Gill@translink.com.au>

Sent: Thursday, 29 June 2023 1:35 PM

To: Leith P Knight <Leith.Knight@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann

<Paul.Z.Hoffmann@tmr.qld.gov.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Frances Z Dodd
<Frances.Dodd@translink.com.au>

Subject: RE: Amended Fast Facts, TPs and Q&A

Hi All,

I have reviewed with Leith and we made a few changes

Pete

Peter Gill

Program Director, Queensland Train Manufacturing Program
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

Not Relevant

M:

Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
peter.gill@translink.com.au
www.translink.com.au
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From: Leith P Knight <Leith.Knight@translink.com.au>

Sent: Thursday, 29 June 2023 1:17 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Peter Z Gill <Peter.Gill@translink.com.au>

Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann

<Paul.Z.Hoffmann@tmr.qld.gov.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Frances Z Dodd
<Frances.Dodd@translink.com.au>

Subject: RE: Amended Fast Facts, TPs and Q&A

Hey Paul/Pete, myself and Lindsey have thru the Min's media version and made edits

Could you guys possibly review the **green hi-lited edits** only? Rest of it is standard messaging

 [MEDIA PACK - QTMP Contract Award - MIN VERSION.docx](#)

 [MR - QTMP Contract Signed - MIN VERSION.docx](#)

cheers

Leith Knight

Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Thursday, 29 June 2023 12:22 PM

To: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>

Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann <Paul.Z.Hoffmann@tmr.qld.gov.au>; Peter Z Gill <Peter.Gill@translink.com.au>

Subject: FW: Amended Fast Facts, TPs and Q&A

Hi all,

Please see suggested changes to the media pack and media release.

Let me know if there are any issues.

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>

Sent: Thursday, 29 June 2023 12:16 PM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Courtney Thompson <Courtney.thompson@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Subject: Amended Fast Facts, TPs and Q&A

Amended to incorporate, as discussed amongst ourselves.

Please consider ...

Cameron – would you mind socialising my amends amongst the Translinkians?



Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M Not Relevant
E Stuart.Stark@ministerial.qld.gov.au

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Cameron Y Leslie

From: Peter L Milward
Sent: Monday, 3 July 2023 4:44 PM
To: Paul Z Hoffmann
Cc: Cameron Y Leslie
Subject: FW: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award
Attachments: COM1195_ADG eSigned 270623.pdf; Att 1_QTMP.pdf

Hi Paul,

Heads up on some changes to comms.

Peter Milward
A/ Deputy Director-General
Translink Division | Department of Transport and Main Roads

Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
(07) 3338 4026 | M: Not Relevant
peter.milward@translink.com.au
translink.com.au | www.tmr.qld.gov.au



From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Sent: Monday, 3 July 2023 4:23 PM
To: TMR DLO <TMR_DLO@tmr.qld.gov.au>
Cc: Peter L Milward <peter.milward@translink.com.au>; Sally Z Stannard <Sally.Stannard@tmr.qld.gov.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: FW: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award

Key messages

Please update so that messaging is consistent with what was announced on Friday. Couple of things to consider:

- The Queensland Government is ~~investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.~~

Delete reference to \$9.5 billion and the largest investment in rail in Qld's history. **Talk about the \$4.6 billion contract with Downer, what it does (factory then maintenance over 15 years) and the \$4.89 b (? check budget papers) capital investment over the forward estimates. Can talk biggest investment in rollingstock.**

- The program will bring train manufacturing back to Queensland, ~~supporting more than 1300 jobs over the term of the contract.~~

To date we have referred to 800 jobs in Maryborough. Consistency is good. We can add other jobs when we are getting going on Ormeau, for example. People will understandably think of these two things separately.

Also I'm chasing down photos of Acting DG and Downer CEO from Friday for TMR internal comms.

Happy to discuss.



Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M Not Relevant
E Stuart.Stark@ministerial.qld.gov.au

From: TMR DLO <TMR_DLO@tmr.qld.gov.au>

Sent: Tuesday, June 27, 2023 1:52 PM

To: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>

Cc: Matt Swan <Matt.Swan@ministerial.qld.gov.au>; Kobe Abraham <Kobe.Abraham@ministerial.qld.gov.au>; Kerry Nielsen <Kerry.Nielsen@ministerial.qld.gov.au>

Subject: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award

Hi

Please find attached for approval.

File No.	COM1195	<input type="checkbox"/> URGENT
Date:	27/06/2023	<input type="checkbox"/> COVID-19
Title/Subject: Confidential - QTMP contract award		<input type="checkbox"/> Correspondence <input checked="" type="checkbox"/> Briefing Note <input type="checkbox"/> Minister's Constituent
<input type="checkbox"/> Advisor:	Date:	
Comments:		
<input type="checkbox"/> Chief of Staff:	Date:	
Comments:		
<input type="checkbox"/> Minister:	Date:	
Comments:		
Further Action:		
MO Tracking	#	
Tracking	27/06 TT to SS	

Taleah Thompson
Departmental Liaison Officer | Cabinet, Legislation and Executive Services
Corporate Division | Governance Branch | Department of Transport and Main Roads

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Please consider the environment before printing this email.

Department of Transport and Main Roads
High Risk briefing note
COM1195

To: Director-General

SUBJECT: Confidential - QTMP contract award	DATE: 27 June 2023 APPROVAL REQUIRED BY: ASAP RISK LEVEL: High CBRC FUNDING REQUIRED: No
A/Director-General's Comments: Great - thanks <div style="text-align: right;">Approved / Not Approved A/Director-General  Date 27/06/2023</div>	
Progress to Minister's office for noting – Yes/No (DG office only)	Noted Minister Date/...../.....

Recommendations

- That you approve the communication plan for the award of the Design, Build Maintain Contract to Downer to deliver the Queensland Train Manufacturing Program (**Attachment 1**).
- That you indicate if this communication plan is to be submitted to the Minister for Transport and Main Roads and Minister for Digital Services' office for noting.

Background/summary

- It is anticipated the Queensland Government will award Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP) by early July.
- This is a significant milestone for the program, and a 'good news story'.
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This plan covers the critical activities that need to occur on the day, and the day after the Contract Award to communicate the milestone with internal and external stakeholders.

Endorsed by:
Frances Dodd

Tel: 3338 4438
Date: 21 June 2023

Endorsed by GM:
Paul Hoffman
General Manager
Passenger Rollingstock and
Signalling
Tel: 3066 7314
Date: 21 June 2023

Endorsed by:
Peter Milward
A/Deputy Director-General
Translink

Tel: 3066 4158
Date: 22 June 2023

Planned communication program

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.
- Communication activities include:
 - media announcement – Ministerial Statement

Not Relevant

Risk Assessment

- Using the TMR communication risk assessment tool (**Appendix A**), this communication material has been determined as high risk due to the following factors.
 - A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
 - Mr Bruce Saunders MP, Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
 - QTMP is the largest investment in rail in Queensland's history.
 - This milestone will likely result in widespread regional and state-wide media coverage.

Budget and funding source

- There is no funding required to undertake these communication activities.

Government Objectives

- By creating local jobs and committing to the ongoing development of the manufacturing industry in regional Queensland, the QTMP aligns to the following government objectives of the Unite and Recover -- Queensland's Economic Recovery Plan:
 - supporting jobs
 - making it for Queensland
 - building Queensland
 - growing our regions
 - investing in skills.

More information

- For more information, please refer to the communication [plan/materials] (**Attachment 1**).

TMR communication risk assessment tool

This document aligns with TMR's Risk Assessment and Ratings Matrix. To be used in conjunction with your local branch risk criteria register.

TMR risk criteria		TMR recommended approving managers
LOW	Impact <ul style="list-style-type: none"> Impact is largely positive with minor inconvenience to the community or stakeholders. Community/stakeholder sentiment <ul style="list-style-type: none"> Overall the community is supportive of the project/works. May be small groups of people with limited influence, who are disgruntled. Sensitivities <ul style="list-style-type: none"> Few or no sensitivities (e.g. it's not in a minister's or shadow minister's electorate, there hasn't been any problems in the past, no known vocal residents/stakeholders). No other Queensland Government departments or levels of government (local or federal) are involved. Media <ul style="list-style-type: none"> May attract some negative media attention in regional/local media, or has appeared in local paper with no further issues. Other <ul style="list-style-type: none"> May be a previously approved document that is getting minor, non-sensitive updates. 	<ul style="list-style-type: none"> Only Divisional approval is required. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director. Refer to your branch's risk assessment tool for your branch's nominated approving managers. No peer review is necessary from Communication Services, however you may seek the assistance of your Key Account Manager to develop a communication plan and/or materials
	Impact <ul style="list-style-type: none"> Impact is largely positive but some stakeholder groups will be moderately inconvenienced (that is, the work/changes may affect business or industry trade, people cannot access their street for a short period of time). Community/stakeholder sentiment <ul style="list-style-type: none"> Large sections of the community or key stakeholders are supportive of the project/works. Some influential stakeholder/industry groups are likely to be disgruntled. There are known vocal opponents. Sensitivities <ul style="list-style-type: none"> Other Queensland Government departments and/or other levels of government (local or federal) are involved/impacted. Media <ul style="list-style-type: none"> May attract some negative media attention in regional/local media or has appeared in local paper with minor/easily mitigated issues. Other <ul style="list-style-type: none"> May be a media opportunity for the Minister and/or the Premier. 	<ul style="list-style-type: none"> Communication Services peer-reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Refer to your branch's risk assessment tool for your branch's nominated approving managers.
	Impact <ul style="list-style-type: none"> Some people are very adversely affected by the work/change (e.g. their property will be impacted, people cannot access their street for a prolonged period of time) A large group of people or key stakeholders are significantly impacted by the project/works. Community/stakeholder sentiment <ul style="list-style-type: none"> Large sections of the community or key stakeholders are likely to be disgruntled. An MP has taken the work/project/issue on as a cause. Sensitivities <ul style="list-style-type: none"> Known to be a 'hot topic'. Other similar activity has had a poor outcome in the past. The project/work is located in a minister's and/or shadow minister's electorate. The project/work/change relates to critical assets/programs/initiatives, Queensland Government commitment or departmental six-month commitment. Other Queensland Government departments and/or levels of government (local or federal) are involved/impacted. Media <ul style="list-style-type: none"> There has been some previous negative media coverage – regional/state wide. Will likely result in widespread regional and/or statewide media coverage. Other <ul style="list-style-type: none"> All speeches and presentations when people are representing the department and all abstracts and papers submitted to journals and conferences (this process is at the DG's request). Refer to the <i>Approval process: External presentations, speeches and abstracts</i>. All events (photo opportunities, sod turnings, site tours, project milestones, campaign launches) due to their visibility in the community. Refer to the event approval processes. An event to which the Minister or DG is invited. 	<ul style="list-style-type: none"> Communication Services reviews communication plan and materials. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager Deputy Director General Director-General Minister (for noting).
HIGH	Major campaign activities include the following: <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend over \$100,000 (noting that activity cannot be broken into segments to go under the threshold) Television and/or cinema advertising, including paid community service announcements Communication on major projects, programs and government initiatives Major community engagement activities with a total budget of more than \$50,000 Statewide direct mail and/or inserts Full page advertising in major metropolitan newspapers Major recruitment activity (over \$50,000 media placement spend). 	<ul style="list-style-type: none"> Communication Services reviews submission and collateral, and provides strategic advice. TMR recommended approvers include: <ul style="list-style-type: none"> Accountable Manager Director Regional Director General Manager. Deputy Director-General Director-General Minister (for noting) Government Advertising and Communication Committee (GACC).
	Minor campaign activities include the following: <ul style="list-style-type: none"> Communication or advertising activity with a media placement spend under \$100,000 Major or sensitive community engagement activities with a total budget of less than \$50,000 Controversial or sensitive communication or advertising activity not included in a major campaign Minor updates to existing campaigns. 	

Queensland Train Manufacturing Program

Integrated communication plan

21 June 2023

Contents

- Introduction
- Goals and objectives
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history. This will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.

It is anticipated Contract Award for the Design Build Maintain (DBM) Contract for QTMP will occur by early July 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program. As a result, the Communication Approach for the project will anticipate enquiry and comment as a result of the listed risks.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Department of Transport and Main Roads

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Risks:

- A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
- The Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
- QTMP is the largest investment in rail in Queensland's history.
- This milestone will likely result in widespread regional and state-wide media coverage.
- The QTMP trains are subject to recommendations of the New Generation Rollingstock Commission of Inquiry

Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Goal and objectives

Goal

To announce the Contract Award for the Design Build and Maintain (DBM) Contract for the Queensland Train Manufacturing Program (QTMP).

Objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to deliver QTMP
- To inform key stakeholders of next steps for QTMP
- To celebrate the milestone and thank the internal team
- To provide an update on probity for the QTMP

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Solution



Communication approach

- Media announcement – Ministerial Statement

- Not Relevant

-
-
-
-



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.

Solution

Key objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMP
- To inform key stakeholders of next steps for QTMP

Communication approach (including key deliverables)

- Media announcement – Ministerial Statement
- Not Relevant
-
-
-

Key issues

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone
- Historical NGR Commission of Inquiry
- \$9.5 billion project
- Close residential stakeholders in Ormeau
- LNP Elected Representative in Ormeau
- imminent election

Target group

- Premier and Ministers
- TMR Executive leadership
- TMR staff and project team
- Downer
- Media
- Project stakeholders
- Residents and businesses of impacted communities
- Traditional Owner groups
- Suppliers and job seekers
- Accessibility stakeholders
- General public

Key messages

See key messages slide

Related activity to note

Evaluation

Media take up
Social media views and reposts
Social media comments

Not Relevant

Released under RTI - DTMR

Tactical plan

Publish date	Activity	Description	Audience	Cost	Evaluation	Responsible Area	Status
Media communication tactics							
TBD - Day of, or day after contract signing	Media announcement/ Ministerial Statement	Official statement delivered to members of news media to announce contract award	Media	Nil	Media coverage	Translink Media	Approved
External communication tactics							
Not Relevant							

**Thank you and stay
connected**

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

Douglas C Estwick

From: [Not Relevant]@qr.com.au>
Sent: Tuesday, 20 June 2023 3:51 PM
To: Cameron Y Leslie; Douglas C Estwick
Subject: RE: Translink MOD - 20.06.23 | Translink Media: [Not Relevant]

Hi Cam,

Excellent, thanks for confirming.

[Not Relevant]

Happy to work together if needed.

Thanks,
[Not Relevant]

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Tuesday, June 20, 2023 3:40 PM
To: [Not Relevant]@qr.com.au>; Douglas C Estwick <Douglas.Estwick@translink.com.au>
Subject: RE: Translink MOD - 20.06.23 | Translink Media: [Not Relevant]

[EXTERNAL EMAIL: This email originated from outside your organisation. Do not click on links or open attachments unless you recognise the sender and know the content is safe]

Hi [Not Relevant]

The release (attached) is with MO at the moment. No input or quotes required on this one.

There has been no media invited to the signing. We will have one of our guys there taking photos for the signing. We can share post-signing.

I will keep you posted as we hear of when the release will be dropped.

Thanks

Cam

Cameron Leslie
Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4047 | M: [Not Relevant]
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: [Not Relevant]@qr.com.au>
Sent: Tuesday, 20 June 2023 1:59 PM
To: Douglas C Estwick <Douglas.Estwick@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: FW: Translink MOD - 20.06.23 | Translink Media: [Not Relevant]

Hi Doug and Cam,

Just checking in about the QTMP media opp. Just checking, are media invited to this or is someone internally taking the photo for release down the track?

I understand Queensland Rail CEO Kat Stapleton is attending so just after some more details if that's possible.

Is there a draft media release we could take a look at and is input required in terms of quotes from Kat?

Thank you,

Not Relevant

From: Queensland Rail Media <QueenslandRailMedia@qr.com.au>

Sent: Tuesday, June 20, 2023 1:41 PM

To: Not Relevant <[REDACTED]@qr.com.au>

Subject: FW: Translink MOD - 20.06.23 | Translink Media: Not Relevant

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>

Sent: Monday, June 19, 2023 5:25 PM

To: lesley.major@ministerial.qld.gov.au; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Translink Media <Translink.Media@translink.com.au>; MinisterBaileyMedia@ministerial.qld.gov.au; Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Social Media <SocialMedia@translink.com.au>; Queensland Rail Media <QueenslandRailMedia@qr.com.au>; Media <media@crrda.org.au>; Media <media@tmr.qld.gov.au>; Nicole Z Davis <Nicole.Z.Davis@tmr.qld.gov.au>

Subject: Translink MOD - 20.06.23 | Translink Media: Not Relevant

[EXTERNAL EMAIL: This email originated from outside your organisation. Do not click on links or open attachments unless you recognise the sender and know the content is safe]

Hi team,

Please find attached Translink's MOD document and upcoming social media content calendar.

Please let me know if you need anything further.

Kind regards,

Doug

Douglas Estwick

Senior Advisor - Media

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

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Queensland Rail Email Disclaimer : <https://www.queenslandrail.com.au/aboutus/legal/email-disclaimer>

Released under RTI - DTMR

Michael P Cormack

From: Michael P Cormack
Sent: Wednesday, 28 June 2023 11:11 AM
To: Frances Z Dodd; Leith P Knight
Cc: Cameron Y Leslie; PRS.Communications
Subject: For approval | Updated media pack: QTMP contract
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23.docx

Hi Frances and Leith,

Mins have asked us to work toward a media announcement for the QTMP contract on Friday at 10.45am at Downer with Minister Bailey and Assistant Minister Saunders attending.

Please find attached a media pack with minor updates from last week's version. I've highlighted all changes.

Mins have also asked if we could grab some quotes from Downer to include in the release and they would also like a Downer spokesperson to attend the event on Friday.

Would you please be able to assist with this and let me know if there are any concerns with the updates in the attached?

Apologies for the urgency but Mins would like the updated media pack today.

Please give me a call if you would like to discuss.

Thanks.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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michael.cormack@translink.com.au
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www.tmr.qld.gov.au

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 12pm		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister Bailey's office to invite media.		
Attendees/invitees	Queensland Transport Minister Mark Bailey, Assistant Minister for Train Manufacturing Bruce Saunders, Downer Group Chief Executive Officer Peter Tompkins, Downer EGM – Rail & Transit Systems Not Relevant Downer EGM – Passenger North Not Relevant and media.		
Funding	Total \$4.6 billion	Federal State Local Other	\$ \$4.6 billion \$ \$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
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Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- The contract will deliver 65 passenger trains, for use on the South East Queensland rail network, and support 1300 jobs in construction and manufacturing.
- The first train is set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway at the state-owned Torbanlea facility where trains will be manufactured.

The Queensland Train Manufacturing Program is a done deal with a \$4.6 billion contract now officially signed for Downer Group to design and manufacture the trains.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier this year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and a new rail stabling and maintenance facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year – now we can get on with the job of building.

"Not only does this \$4.6 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority."

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to Downer Group Chief Executive Officer Peter Tompkins:

"Downer is the leading provider of rollingstock asset management services and has over than 100 years' experience delivering rail solutions for the people of Queensland.

"We look forward to working closely with the Department of Transport and Main Roads, and applying our industry-leading engineering and maintenance practices to deliver this iconic project."

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$4.6 billion Queensland-made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 1300 jobs in construction and manufacturing across Queensland.

The Queensland made Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

For more information or to sign up for email updates head online to the [QTMP website](#).

Media Contacts:

Charlton Hart (Minister Bailey) – Not Relevant

Blair Harris (Assistant /Minister Saunders) – Not Relevant
(Minister Butcher) –

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed a Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The program will bring train manufacturing back to Maryborough, continuing a 150-year tradition of building trains in this community.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- This contract will support more than 1300 construction and manufacturing jobs for Queensland.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Manufacturing 65 six-car passenger trains for the SEQ network;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau (on the Gold Coast); and
 - Ongoing operation and maintenance of the fleet and rail over fifteen years.
- Features that will be new to these trains include:
 - Train Boarding Bridges to make travel more accessible;
 - Electronic Leveling Control to bring trains level to the platform;
 - Bike racks on each train;
 - Charging points so that passengers can charge their devices on board.

TALKING POINTS

Grabs

- I'm pleased to announce we've finalised the procurement process and Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for young people on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders – particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** The contract also provides for the construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet.

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

Why have you previously stated \$7.1 billion but the contract value is \$4.6 billion?

The 4.6 billion contract with Downer covers capital and operational costs over fifteen years only. The \$7.1 billion was the previously budgeted amount for the broader QTMP program.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the government keep making trains in Maryborough after the 65 trains are built?

Built into the contract are options for further trains (a further 15). So this contract provides certainty to young people in Maryborough and the Hervey Bay region that there will be ongoing manufacturing jobs in this region.

The Palaszczuk Government is committed to manufacturing trains in Queensland. That's why the Torbanlea facility, while it will be built by Downer, will remain the property of the State.

We've designed this program so that when we order our next set of trains the supplier at that time, if it isn't Downer, will be able to fit right in.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Does that mean a limit of four bikes per train?

There will be four e-scooter/bicycle places per train, two in the front and two in the rear carriage.

There is no limit on the number of bicycles on trains in off peak periods, pending space requirements.

Will QR staff operate the trains?

Absolutely. Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The contract provides for Downer to maintain the fleet at a new, dedicated maintenance facility in Ormeau for 15 years with four, five-year options to extend (up to 35 years in total).

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR

Michael P Cormack

From: Mailbox DocTrak Media - TMR
Sent: Thursday, 29 June 2023 2:36 PM
To: Sally Z Stannard; Peter L Milward; Paul Z Hoffmann
Cc: Translink Media; Brydie L Bodnar; Cameron Y Leslie; Mandy L Bird
Subject: For approval | Updated media pack: QTMP contract award
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23.docx; MR - QTMP Contract Signed - MIN VERSION.docx; MEDIA PACK - QTMP Contract Award - MIN VERSION.docx

Hi all,

For your approval, please find attached three documents regarding tomorrow's QTMP media event:

- A clean media pack for Mins;
- A media release with tracked changes; and
- A media pack with tracked changes.

These materials contain input from the MO and the team has fact-checked them (approved by Peter Gill). The clean copy incorporates the team's changes from the MO's materials. However, I have also attached the materials sent down by the MO with tracked changes from the team so you can see what has changed.

Paul, I understand from the team you are in meetings this afternoon and likely unable to review, but I also understand this pack was drafted following conversations with yourself so we plan to progress on that basis and in the interests of time.

Thanks.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

Office of the Minister for Transport

Media opportunity

Attachments

Not Relevant

RTI-3621 File2 Release.pdf - Page Number: 266 of 386

Fast Facts: Queensland Train Manufacturing Program

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- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
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ENDS

Not Relevant

Released under RTI - DTMR

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
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Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

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"Not only does this \$4.6 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority."

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"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to Downer Group Chief Executive Officer Peter Tompkins:

"Downer is the leading provider of rollingstock asset management services and has over than 100 years' experience delivering rail solutions for the people of Queensland.

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Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$4.6 billion Queensland-made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 1300 jobs in construction and manufacturing across Queensland.

The Queensland made Train Manufacturing Program includes:

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Media Contacts:

Charlton Hart (Minister Bailey) – Not Relevant

Blair Harris (Assistant /Minister Saunders) – Not Relevant
(Minister Butcher) –

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed a Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The program will bring train manufacturing back to Maryborough, continuing a 150-year tradition of building trains in this community.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- This contract will support more than 1300 construction and manufacturing jobs for Queensland.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Manufacturing 65 six-car passenger trains for the SEQ network;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau (on the Gold Coast); and
 - Ongoing operation and maintenance of the fleet and rail over fifteen years.
- Features that will be new to these trains include:
 - Train Boarding Bridges to make travel more accessible;
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TALKING POINTS

Grabs

- I'm pleased to announce we've finalised the procurement process and Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for young people on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders – particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** The contract also provides for the construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet.

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

Why have you previously stated \$7.1 billion but the contract value is \$4.6 billion?

The 4.6 billion contract with Downer covers capital and operational costs over fifteen years only. The \$7.1 billion was the previously budgeted amount for the broader QTMP program.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the government keep making trains in Maryborough after the 65 trains are built?

Built into the contract are options for further trains (a further 15). So this contract provides certainty to young people in Maryborough and the Hervey Bay region that there will be ongoing manufacturing jobs in this region.

The Palaszczuk Government is committed to manufacturing trains in Queensland. That's why the Torbanlea facility, while it will be built by Downer, will remain the property of the State.

We've designed this program so that when we order our next set of trains the supplier at that time, if it isn't Downer, will be able to fit right in.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Does that mean a limit of four bikes per train?

There will be four e-scooter/bicycle places per train, two in the front and two in the rear carriage.

There is no limit on the number of bicycles on trains in off peak periods, pending space requirements.

Will QR staff operate the trains?

Absolutely. Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The contract provides for Downer to maintain the fleet at a new, dedicated maintenance facility in Ormeau for 15 years with four, five-year options to extend (up to 35 years in total).

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR



Media release

Premier

Minister for the Olympic and Paralympic Games

The Honourable Anastacia Palaszczuk

Minister for Transport and Main Roads, Minister for Digital Services

The Honourable Mark Bailey

Assistant Minister for Train Manufacturing and Regional Roads. Member for Maryborough

Bruce Saunders MP

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- The contract will deliver 65 passenger trains, for use on the South East Queensland rail network, and support 1300 jobs in construction and manufacturing.
- The first train set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway at the state-owned Torbanlea facility where trains will be manufactured.

The Queensland Train Manufacturing Program is a done deal with a \$4.6 billion contract now officially signed for Downer Group to design and manufacture these trains.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier this year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and a new rail stabling and maintenance facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year – now we can get on with the job of building.

"Not only does this \$4.6 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority".

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

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- 800 jobs supported in the region
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ENDS

Media Contacts:

Charlton Hart (Minister Bailey) Not Relevant

Blair Harris (Assistant Minister Saunders) – NR

(Minister Butcher) –

Michael P Cormack

From: Michael P Cormack
Sent: Thursday, 29 June 2023 4:01 PM
To: Not Relevant
Cc: Translink Media
Subject: Media pack: QTMP contract award
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23.docx

Hi Not Relevant

FYI, please find attached the media pack we have sent up to Mins on the QTMP contract award ahead of tomorrow's media event.

Please let me know if you need anything further.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 12pm		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister Bailey's office to invite media.		
Attendees/invitees	Queensland Transport Minister Mark Bailey, Assistant Minister for Train Manufacturing Bruce Saunders, Downer Group Chief Executive Officer Peter Tompkins, Downer EGM – Rail & Transit Systems ^{NR} Downer EGM – Passenger North ^{NR} and media.		
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
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Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
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Media Contacts:

Charlton Hart (Minister Bailey) NR

Blair Harris (Assistant /Minister Saunders) — Not Relevant
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ENDS

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TALKING POINTS

Grabs

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ENDS

Not Relevant

Released under RTI - DTMR

Michael P Cormack

From: Michael P Cormack
Sent: Friday, 30 June 2023 9:54 AM
To: Leith P Knight; Cameron Y Leslie
Cc: Lindsey J Wowor
Subject: RE: Amended Fast Facts, TPs and Q&A

Thanks, Leith.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Friday, 30 June 2023 9:48 AM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>
Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Not Relevant

Leith Knight
Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

P: 07 3066 2738
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Thursday, 29 June 2023 2:24 PM

To: Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: RE: Amended Fast Facts, TPs and Q&A

Hi Leith,

Not Relevant

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4047 | M: 0459 862 831
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
cameron.leslie@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>

Sent: Thursday, 29 June 2023 2:21 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: Re: Amended Fast Facts, TPs and Q&A

Not Relevant

From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Thursday, 29 June 2023 2:14 PM

To: Leith P Knight <Leith.Knight@translink.com.au>; Michael P Cormack <Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: RE: Amended Fast Facts, TPs and Q&A

Not Relevant

Cameron Leslie

Manager (Government & Media Relations)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4047 | M: 0459 862 831

Floor 1 | 61 Mary Street | Brisbane Qld 4000

GPO Box 50 | Brisbane Qld 4001

cameron.leslie@translink.com.au

www.translink.com.au

www.tmr.qld.gov.au

From: Leith P Knight <Leith.Knight@translink.com.au>

Sent: Thursday, 29 June 2023 2:10 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack

<Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: Re: Amended Fast Facts, TPs and Q&A

Not Relevant

From: Leith P Knight

Sent: Thursday, 29 June 2023 1:43 PM

To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Michael P Cormack

<Michael.Cormack@translink.com.au>

Cc: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>

Subject: FW: Amended Fast Facts, TPs and Q&A

I'm about to hit the road guys -- will be on moby

Couple of fyi's while I think of it:

- Paul Hoffmann is in meetings all day -- he may not get a chance to review the updated media stuff below. I've given you guys access to the files
- Not Relevant

Is there anything else you're waiting on us for? Not Relevant

Leith Knight

Senior Advisor (Communications)

P: 07 3066 2738
Floor 14 | 295 Ann Street | Brisbane Qld 4000
GPO Box 1549 | Brisbane Qld 4001
leith.knight@translink.com.au
www.tmr.qld.gov.au



From: Peter Z Gill <Peter.Gill@translink.com.au>
Sent: Thursday, 29 June 2023 1:35 PM
To: Leith P Knight <Leith.Knight@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann <Paul.Z.Hoffmann@tmr.qld.gov.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Hi All,

I have reviewed with Leith and we made a few changes

Pete

Peter Gill
Program Director, Queensland Train Manufacturing Program
Passenger Rollingstock and Signalling Branch | Translink Division
Department of Transport and Main Roads

M: Not Relevant
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GPO Box 1549 | Brisbane Qld 4001
peter.gill@translink.com.au
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From: Leith P Knight <Leith.Knight@translink.com.au>
Sent: Thursday, 29 June 2023 1:17 PM
To: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Peter Z Gill <Peter.Gill@translink.com.au>
Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann <Paul.Z.Hoffmann@tmr.qld.gov.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Frances Z Dodd <Frances.Dodd@translink.com.au>
Subject: RE: Amended Fast Facts, TPs and Q&A

Hey Paul/Pete, myself and Lindsey have thru the Min's media version and made edits

Could you guys possibly review the green hi-lited edits only? Rest of it is standard messaging

 [MEDIA PACK - QTMP Contract Award - MIN VERSION.docx](#)
 [MR - QTMP Contract Signed - MIN VERSION.docx](#)

cheers

Leith Knight

Senior Advisor (Communications)
Passenger Rollingstock and Signalling branch | Translink Division
Department of Transport and Main Roads

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leith.knight@translink.com.au
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From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Sent: Thursday, 29 June 2023 12:22 PM
To: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>; Leith P Knight <Leith.Knight@translink.com.au>
Cc: Michael P Cormack <Michael.Cormack@translink.com.au>; Paul Z Hoffmann <Paul.Z.Hoffmann@tmr.qld.gov.au>; Peter Z Gill <Peter.Gill@translink.com.au>
Subject: FW: Amended Fast Facts, TPs and Q&A

Hi all,

Please see suggested changes to the media pack and media release.

Let me know if there are any issues.

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Sent: Thursday, 29 June 2023 12:16 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Courtney Thompson <Courtney.thompson@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: Amended Fast Facts, TPs and Q&A

Amended to incorporate, as discussed amongst ourselves.

Please consider ...

Cameron – would you mind socialising my amends amongst the Translinkians?



Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

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Michael P Cormack

From: Michael P Cormack
Sent: Friday, 30 June 2023 12:28 PM
To: Lindsey J Wowor; Government Relations
Cc: Frances Z Dodd; Angela J Bakker
Subject: RE: QTMP announcement and COMBrief

Hi Lindsey,

My understanding is Corporate Comms facilitate the TMR-wide emails from the DG so I'm thinking they might be best to touch base with about this email.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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michael.cormack@translink.com.au
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From: Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Sent: Friday, 30 June 2023 12:14 PM
To: Michael P Cormack <Michael.Cormack@translink.com.au>; Government Relations <Government.Relations@translink.com.au>
Cc: Frances Z Dodd <Frances.Dodd@translink.com.au>; Angela J Bakker <Angela.Bakker@translink.com.au>
Subject: RE: QTMP announcement and COMBrief
Importance: High

Hi Michael and Gov Relations team

Not a Media question but reaching out in Cam's absence – who is responsible for sending emails from the A/DG to ELT? One of the comms tactics for QTMP post today's media event is for an email to go from the A/DG to ELT. I can send through the copy – just need to know who to send it to.

Appreciate your advice.

Lindsey

Lindsey Wowor
Senior Communication and Engagement Advisor
Passenger Rollingstock and Signalling Branch | Translink Division
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From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Friday, 30 June 2023 9:26 AM
To: Peter Z Gill <Peter.Gill@translink.com.au>; Lindsey J Wowor <Lindsey.Wowor@translink.com.au>
Cc: Translink Media <Translink.Media@translink.com.au>
Subject: QTMP announcement and COMBrief

Hi Peter and Lindsey,

Thanks for the catch-up this morning.

I have spoken to the MO's media team and our Government Relations team (GSR). Please find some updates below:

- Mins would like QTMP comms to go live at 12pm today. The COMBrief has been signed by the A/DG and is only for noting from Mins so GSR is comfortable for comms to go out.
- Mins advised Premiers will drop the media statement out today through the media portal. We will keep an eye out for it and share it around when it drops.
- Not Relevant

Please let me know if you need anything further.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
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Michael P Cormack

From: Michael P Cormack
Sent: Friday, 30 June 2023 2:51 PM
To: Lindsey J Wowor
Subject: FW: QTMP Media Event - Friday 30th June
Attachments: MEDIA PACK - QTMP Contract Award - 28.06.23.docx; MR - QTMP Contract Signed - MIN VERSION.docx; MEDIA PACK - QTMP Contract Award - MIN VERSION.docx; MR - QTMP Contract Signed - CT.docx

As discussed.

From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Thursday, 29 June 2023 3:05 PM
To: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; MinisterBaileyMedia@ministerial.qld.gov.au
Subject: RE: QTMP Media Event - Friday 30th June

Hi again team,

Please find attached materials for tomorrow's QTMP media event:

- The clean media pack (first attachment) contains the team's input to the media materials Stuart sent through for fact-checking earlier;
- Because there were a few changes, I have attached versions of these materials with tracked changes and highlights so you can see what changed from the versions Stuart sent through;
- A media release sent through from Prems. This looks similar to the version Stuart sent through but there are some different figures used. We will leave this with you to discuss with Prems.

Please let me know if you need anything further.

Thanks.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Thursday, 29 June 2023 1:49 PM
To: Michael P Cormack <Michael.Cormack@translink.com.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>
Subject: RE: QTMP Media Event - Friday 30th June

Thanks mate!



Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads

& Minister for Digital Services

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Queensland

*Good jobs
Better services
Great lifestyle*

From: Michael P Cormack <Michael.Cormack@translink.com.au>

Sent: Thursday, June 29, 2023 1:33 PM

To: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>;
@Minister Bailey Media <MinisterBaileyMedia@min.internal>

Subject: RE: QTMP Media Event - Friday 30th June

Hi Charlton and Lesley,

Please find below a run sheet for tomorrow's QTMP media event.

The team is just fact-checking the updated media pack that Stuart has sent through and then we will send through the final version of the full media pack.

Please let me know if you need anything further in the meantime.

Thanks,
Michael

Not Relevant

Not Relevant

Released under RTI - DTMR

Not Relevant

Michael Cormack

Principal Advisor (Media)
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From: Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Sent: Wednesday, 28 June 2023 10:24 AM

To: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Translink Media <Translink.Media@translink.com.au>

Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Subject: RE: QTMP Media Event - Friday 30th June

Hi Charlton,

Yes, all good. We can work with Downer to have everything set up and get some quotes.

Will update everything and send back up today.

Thanks

Cam

Cameron Leslie

Manager (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Sent: Wednesday, 28 June 2023 10:21 AM

To: Translink Media <Translink.Media@translink.com.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Subject: QTMP Media Event - Friday 30th June

Hi all,

Could we please start working towards an announcement for QTMP at Maryborough this Friday?

The minister should be available to be onsite for 10:45am-11:00am for the announcement. Assistant minister Saunders will also be in attendance.

Would be great if Downer have a spokesperson to come along. Are you guys able to tee this up with them?

We have the media release and talking points – could we also please get you to see whether Downer could provide a spokesperson and some quotes to add to the release?

If we could get a run sheet when everything is locked in and confirmed that would be great!

Thanks team!!



Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads
& Minister for Digital Services

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Not Relevant



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Released under RTI - DPMR

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 30 June – 12pm		
Location & electorate	Downer Rail Facility: 3 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program Design Build and Maintain Contract.		
Media to be invited/contacted	Minister Bailey's office to invite media.		
Attendees/invitees	Queensland Transport Minister Mark Bailey, Assistant Minister for Train Manufacturing Bruce Saunders, Downer Group Chief Executive Officer Peter Tompkins, Downer EGM – Rail & Transit Systems ^{NR} Downer EGM – Passenger North ^{NR} and media.		
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs	QTMP will support more than 1300 jobs as part of the contract.		

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input checked="" type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input checked="" type="checkbox"/> Talking points	<input checked="" type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	Michael Cormack	Principal Advisor (Media)	(07) 3338 4035
--------------	-----------------	---------------------------	----------------

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- The contract will deliver 65 passenger trains, for use on the South East Queensland rail network, and support 1300 jobs in construction and manufacturing.
- The first train is set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway at the state-owned Torbanlea facility where trains will be manufactured.

The Queensland Train Manufacturing Program is a done deal with a \$4.6 billion contract now officially signed for Downer Group to design and manufacture the trains.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier this year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and a new rail stabling and maintenance facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year – now we can get on with the job of building.

"Not only does this \$4.6 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority."

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to Downer Group Chief Executive Officer Peter Tompkins:

"Downer is the leading provider of rollingstock asset management services and has over than 100 years' experience delivering rail solutions for the people of Queensland.

"We look forward to working closely with the Department of Transport and Main Roads, and applying our industry-leading engineering and maintenance practices to deliver this iconic project."

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$4.6 billion Queensland-made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 1300 jobs in construction and manufacturing across Queensland.

The Queensland made Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

For more information or to sign up for email updates head online to the [QTMP website](#).

Media Contacts:

Charlton Hart (Minister Bailey) – NR

Blair Harris (Assistant /Minister Saunders) – NR
(Minister Butcher) –

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed a Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The program will bring train manufacturing back to Maryborough, continuing a 150-year tradition of building trains in this community.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- This contract will support more than 1300 construction and manufacturing jobs for Queensland.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Manufacturing 65 six-car passenger trains for the SEQ network;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau (on the Gold Coast); and
 - Ongoing operation and maintenance of the fleet and rail over fifteen years.
- Features that will be new to these trains include:
 - Train Boarding Bridges to make travel more accessible;
 - Electronic Leveling Control to bring trains level to the platform;
 - Bike racks on each train;
 - Charging points so that passengers can charge their devices on board.

TALKING POINTS

Grabs

- I'm pleased to announce we've finalised the procurement process and Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for young people on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders – particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** The contract also provides for the construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet.

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

Why have you previously stated \$7.1 billion but the contract value is \$4.6 billion?

The 4.6 billion contract with Downer covers capital and operational costs over fifteen years only. The \$7.1 billion was the previously budgeted amount for the broader QTMP program.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the government keep making trains in Maryborough after the 65 trains are built?

Built into the contract are options for further trains (a further 15). So this contract provides certainty to young people in Maryborough and the Hervey Bay region that there will be ongoing manufacturing jobs in this region.

The Palaszczuk Government is committed to manufacturing trains in Queensland. That's why the Torbanlea facility, while it will be built by Downer, will remain the property of the State.

We've designed this program so that when we order our next set of trains the supplier at that time, if it isn't Downer, will be able to fit right in.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Does that mean a limit of four bikes per train?

There will be four e-scooter/bicycle places per train, two in the front and two in the rear carriage.

There is no limit on the number of bicycles on trains in off peak periods, pending space requirements.

Will QR staff operate the trains?

Absolutely. Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The contract provides for Downer to maintain the fleet at a new, dedicated maintenance facility in Ormeau for 15 years with four, five-year options to extend (up to 35 years in total).

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed a Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The program will bring train manufacturing back to Maryborough, continuing a 150 year tradition of building trains in this community.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- This contract will support more than 1300 construction and manufacturing jobs for Queensland.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
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 - Manufacturing 65 six-car passenger trains for the SEQ network;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau (on the Gold Coast); and
 - Ongoing operation and maintenance of the fleet and rail over fifteen years.
- Features that will be new to these trains include:
 - Train Boarding Bridges to make travel more accessible;
 - Electronic Leveling Control to bring train level to the platform;
 - Bike Racks on each train;
 - Charging points so that passengers can charge their devices on board.

TALKING POINTS

Grabs

- I'm pleased to announce we've finalised the procurement process and Downer has been awarded the Design Build and Maintain Contract to deliver the Queensland Train Manufacturing Program.

- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Downer will build 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- **Training for young people on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders – particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** The contract also provides for the construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet over their operational life.

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

Why have you previously stated \$7.1 billion but the contract value is \$4.6 billion?

The 4.6 billion contract is with Downer covers capital and operational costs over fifteen years only. The \$7.1 billion was the previously budgeted amount for the broader QTMP program.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the government keep making trains in Maryborough after the 65 trains are built?

Built into the contract are options for further trains (a further 15). So this contract provides certainty to young people in Maryborough and the Hervey Bay region that there will be ongoing manufacturing jobs in this region.

The Palaszczuk Government is committed to manufacturing trains in Queensland. That's why the Torbanlea facility, while it will be built by Downer, will remain the property of the State.

We've designed this program so that when we order our next set of trains the supplier at that time, if it isn't Downer, will be able to fit right in.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Does that mean a limit of four bikes per train?

There will be four e-scooter / bicycle places per train, two in the front and two in the rear carriage.

There is no limit on the number of bicycles on trains in off peak periods, pending space requirements.

Will QR staff operate the trains?

Absolutely. Similar to the existing New Generation Rollingstock trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The contract provides for Downer to maintain the fleet at a new, dedicated maintenance facility in Ormeau for 15 years with four, five-year options to extend (up to 35 years in total).

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Not Relevant

Released under RTI - DTMR



Media release

Premier

Minister for the Olympic and Paralympic Games

The Honourable Anastacia Palaszczuk

Minister for Transport and Main Roads, Minister for Digital Services

The Honourable Mark Bailey

Assistant Minister for Train Manufacturing and Regional Roads. Member for Maryborough

Bruce Saunders MP

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs \$4.6 billion contract to deliver Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- The contract will deliver 65 passenger trains, for use on the South East Queensland rail network, and support 800 jobs in construction and manufacturing.
- The first train set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway at the state-owned Torbanlea facility where trains will be manufactured.

The **\$7.1 billion Queensland Train Manufacturing Program** is now in motion with a \$4.6 billion contract now officially signed for Downer Group to design and manufacture these trains.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier this year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and a new rail stabling and maintenance facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year – now we can get on with the job of building.

"Not only does this \$7.1 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority".

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$7.1 billion Queensland made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 3000 jobs in construction and manufacturing across Queensland.
- The \$4.6 billion contract delivers on construction, manufacturing and maintenance for the next 15 years.

The Queensland made Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

For more information or to sign up for email updates head online to the [QTMP website](#).

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) – Not Relevant

Blair Harris (Assistant Minister Saunders) – Not Relevant

(Minister Butcher) –

Released under RTI - DTMR



Media release

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Minister for the Olympic and Paralympic Games

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Minister for Transport and Main Roads, Minister for Digital Services

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ENDS

Media Contacts:

Charlton Hart (Minister Bailey) – NR

Blair Harris (Assistant Minister Saunders) – NR

(Minister Butcher) –

Released under RTI - DTMR

Michael P Cormack

From: [Not Relevant]@qr.com.au>
Sent: Thursday, 29 June 2023 4:34 PM
To: Michael P Cormack
Subject: RE: Media pack: QTMP contract award

Thanks Michael!

From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Thursday, June 29, 2023 4:01 PM
To: [Not Relevant]@qr.com.au>; [Not Relevant]@qr.com.au>
Cc: Translink Media <Translink.Media@translink.com.au>
Subject: Media pack: QTMP contract award

[EXTERNAL EMAIL: This email originated from outside your organisation. Do not click on links or open attachments unless you recognise the sender and know the content is safe]

Hi [Not Relevant]

FYI, please find attached the media pack we have sent up to Mins on the QTMP contract award ahead of tomorrow's media event.

Please let me know if you need anything further.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: [Not Relevant]
Floor 1 | 61 Mary Street | Brisbane Qld 4000
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www.tmr.qld.gov.au

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Michael P Cormack

From: Michael P Cormack
Sent: Friday, 30 June 2023 2:56 PM
To: Charlton Hart
Cc: Translink Media
Subject: RE: Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

Thanks, Charlton.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Friday, 30 June 2023 2:54 PM
To: Translink Media <Translink.Media@translink.com.au>
Subject: FW: Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse



Queensland
Government

Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services

P (07) 3719 7300 M: Not Relevant
1 William Street, Brisbane QLD 4000

Queensland

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From: Ministerial Media Statements QLD <no-reply@statements.qld.gov.au>
Sent: Friday, June 30, 2023 12:33 PM
To: @Minister Bailey Media <MinisterBaileyMedia@min.internal>
Subject: Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse



Media release

JOINT STATEMENT

Premier and Minister for the Olympic and Paralympic Games

The Honourable Anastacia Palaszczuk

Minister for Transport and Main Roads and Minister for Digital Services

The Honourable Mark Bailey

Assistant Minister for Train Manufacturing and Regional Roads

Mr Bruce Saunders

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

[Image - Downer](#)

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"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to the Minister for Regional Development and Manufacturing Glenn Butcher:

"If we can make it here in Queensland, we should.

"We know our Queensland manufacturers are some of the best in the world, so it's fantastic to be part of the Palaszczuk Labor Government that's bringing train manufacturing back to local workshops.

"The Palaszczuk Labor Government backs manufacturing because making things here means more local jobs."

Quotes attributable to the member for Hervey Bay Adrian Tantari:

"This is a great moment for the entire Fraser Coast community.

"This is going to bring jobs, it is going to bring skills and it is going to bring career long opportunity for young people who want to stay on in the region.

"Only a Palaszczuk Labor Government can deliver this for Queensland".

Quotes attributable to State Secretary of the Australian Manufacturing Workers' Union Rohan Webb:

"Campbell Newman sent rail manufacturing overseas. For years, the AMWU has proudly campaigned alongside our Downer EDI members and the Maryborough community to bring rail manufacturing back home. Today, our dream is one step closer to becoming a reality.

"The billions of dollars in investment by the Palaszczuk Government will bring rail manufacturing back home, securing the future of hundreds of workers in Maryborough.

"AMWU members at Downer EDI in Maryborough are skilled, respected, and acknowledged as some of the best train manufacturers in Australia. And now they're set to lead the way as we rebuild manufacturing capacity in Australia."

Fast Facts:

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For more information or to sign up for email updates head online to the [QTMP website](#).

Artist impressions. available [Here](#).

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) —

Not Relevant

Blair Harris (Assistant Minister Saunders) —

Not Relevant

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(Department of the Premier and Cabinet)

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Michael P Cormack

From: Michael P Cormack
Sent: Tuesday, 1 August 2023 3:25 PM
To: Cameron Y Leslie
Subject: FW: QTMP release
Attachments: Downer media release - contract signed.docx; TMR QTMP media release - GM approved.docx; Downer contractor media release - Hyundai.docx; Downer media release - Green Bank.docx; Downer contractor media release - CBA.docx; Downer contractor media release - John Holland.docx

From: Translink Media
Sent: Monday, 19 June 2023 12:08 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>; Translink Media <Translink.Media@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: QTMP release

Hi Lesley,

Please find attached the media releases for the Queensland Train Manufacturing Program contract awards. One is a TMR media statement and the others are Downer and Downer sub-contractor media statements.

The contracts will be signed at 4pm Thursday 22 June and ASX will be notified at 9am Friday 23 June. I also understand you spoke with Cam last week about the timeframes of the contract signing, however please sing out if you have any further questions or concerns.

Kind regards,
Mia

Mia McGaffin
Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



Queensland
Government

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Monday, 19 June 2023 11:27 AM
To: Translink Media <Translink.Media@translink.com.au>
Cc: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Subject: QTMP release

Hi team

Just chasing an ETA on the QTMP contract signing for later this week.

Thanks!



Lesley Major
Senior Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads

M NR

1 William Street, Brisbane QLD 4000
PO Box 15185 City East QLD 4002

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Better services
Great lifestyle*

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CBA supports Downer's Queensland Train Manufacturing Program with its first Green Bank Guarantee Facility

Downer taps into CBA's sustainable finance expertise to enable the delivery of a critical infrastructure asset that will support the future low-carbon economy

Day, Date EARLY JUNE 2023

The Commonwealth Bank has supported Downer EDI Limited (Downer) with a first standalone Green Bank Guarantee facility, securing the completion of the Queensland Train Manufacturing Program (QTMP), the largest investment in rollingstock in Queensland's history.

Downer, a leading integrated services company that designs, builds and maintains assets, infrastructure and facilities in Australia and New Zealand, was selected by the Queensland Government to deliver 65 six-car electric passenger trains, construct a purpose-built manufacturing facility and a new rail facility, as well as to deliver the ongoing operation and maintenance. The program is helping drive the transition to a low carbon future through the increased use of electrified transport, which helps to reduce vehicle pollution and traffic congestion.

Downer has secured the project with a \$280 million syndicated Green Bank Guarantee facility, the first such standalone facility in Australia, which gives assurance to the Queensland Government that the work will be completed. Downer's Green Bank Guarantee facility is also the first such facility to be aligned to the 2023 update of the Green Loan Principles from the Asia Pacific Loan Markets Association.

"Sustainable finance instruments like Downer's Green Bank Guarantee facility have a critical role to play in facilitating big infrastructure projects that form the foundations of our future net zero economy. That's why CBA is incredibly proud to work with Downer on this innovative sustainable finance solution that recognises the green credentials achieved by the electrification of the underlying project while providing assurance to the Queensland Government," said CBA spokesperson.

"Transportation accounts for around one fifth of Australia's emissions, so shifting to fully electric passenger trains helps to reduce our carbon dioxide emissions and advance Australia towards our net zero by 2050 target," CBA spokesperson added.

The innovative transaction builds on Downer's longstanding commitment to sustainability. An early supporter of sustainable finance in Australia, Downer issued a sustainability linked loan in 2020 when only a handful of other companies had tapped that market.

"Downer is proud of its reputation as an innovator in working with partners on sustainable financing solutions for its projects," Downer Group Chief Operating Officer, Peter Tompkins, said.

"This facility is another important demonstration of Downer's commitment to decarbonisation and the value we can bring to our customers.

"Downer has a critical role to play in the transition to a low-carbon future. We have the unique skillsets, expertise and experience to help our customers' journeys towards achieving their net zero commitments – and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

Companies use these Bank Guarantees, also referred to as performance bonds, to give their customers assurance that contracted work will be completed. In the event the company is unable to

deliver its contractual obligations, the Bank providing the guarantee will pay a pre-agreed amount to the customer to allow it cover its additional costs.

A Bank Guarantee facility qualifies as Green when the underlying project it supports provides clear environmental benefits and meets green criteria as defined by Market Principles. The electric trains and associated manufacturing and maintenance facilities that underpin Downer's QTMP project qualify as Green under the APLMA Green Loan Principles' (GLPs) "Clean Transportation" criteria, which is defined as electric modes of transport that advance the economy's transition to a net zero future.

DNV has provided a Second Party Opinion confirming the alignment of the structure to the GLPs (*pending but expected to occur shortly*).

The Green Bank Guarantees will be managed by Downer under its newly established Green Finance Framework (Framework), detailing its alignment to the GLPs and why bank guarantee facilities are essential for future low-carbon large-scale infrastructure projects, such as the QTMP.

Downer will manage and report on the Green Bank Guarantees issued under the Framework to ensure it continue to align with the GLPs. In the event that the Guarantees are called and the facility is converted to a loan, the loan will be managed as a Green Loan due to its continued alignment to the GLPs.

Commonwealth Bank served as Sole Green Coordinator [and Agent-tbc] on this transaction, which included a syndicate other banks.

Following the award of the Queensland Train Manufacturing Program Design, Build and Maintain contract Downer will manage the largest rail fleet in NSW, QLD and VIC.

--=

[We might add a few points on CBA credentials and commitments in the Sustainability space here, TBC]

To Whom It May Concern,

Below is a proposed Korea media publication release about the Queensland Train Manufacturing Program (QTMP) translated into English for review and approval from the Department of Transport and Main Roads (TMR).

Media Release	
Media and Public Relations	Not Relevant

Date: xx/06/2023

HYUNDAI ROTEM TO SUPPLY EMU IN QUEENSLAND AUSTRALIA

- Localisation of manufacturing in collaboration with Australian partner, Downer Group
- Introduction of state-of-the-art accessibility initiatives including train deployable boarding ramps and height adjusting technology for improved access for all passengers

Hyundai Rotem has been named as the successful subcontractor to supply electric multiple units (EMUs) in Queensland, Australia.

On (*date*), it was announced that Hyundai Rotem, in conjunction with partner Downer Group, was selected to deliver 65 six-car EMUs – a major component of the [] billion (AUD) Queensland Train Manufacturing Program (QTMP). (Project value to be changed to publicly announced amount)

QTMP is a large scale Queensland Government initiative to meet the growing demand for rail transportation in South East Queensland over the next 10 years. The project includes a commitment to revitalise local manufacturing by establishing a manufacturing plant at Torbanlea in the Fraser Coast region, and a rail facility (for maintenance and stabling) at Ormeau, in the Gold Coast region,.

As part of the project scope, Hyundai Rotem will deliver the trains through design, procurement, technology transfer for local production, quality assurance and quality control.

The fleet will significantly increase the number of trains operating in the SEQ rail network, and will help meet Australia's Disability Standards for Accessible Public Transportation Act (DSAPT) by incorporating train deployable boarding ramps and new height adjustment technology to cater for height discrepancies between platforms, ensuring low floor accessibility for patrons.

The full fleet is expected to enter service by 2032 in time to provide convenience to all patrons for the 2032 Brisbane Olympic and Paralympic Games.

Hyundai Rotem participated in the local bidding, citing its experience in delivery of overseas train orders and transferring railway vehicle production

technology to other locations. Hyundai Rotem entered the Australian market in 2016 by successfully obtaining the tender to deliver double-deck intercity trains for the New South Wales State Government. In 2019 and again in 2021, the **New South Wales** government exercised the option to order additional intercity units.

An official Hyundai Rotem representative stated that, “Through our experience in the Australian market, we will strive to deliver trains that can be used with ease and provide comfort to all patrons.”

Photo description: A bird’s-eye view of the Queensland train to be delivered by Hyundai Rotem

Released under RTI - DMR

John Holland – External Communications Plan

- *Queensland Train Manufacturing Program*
- **Timing of release:** TBC

MEDIA RELEASE

John Holland to support a new era of train manufacturing in Queensland

XX June 2023

John Holland is proud to be partnering with Downer Group and the Queensland Government to support a new era of train manufacturing through the State-shaping Queensland Train Manufacturing Program.

On behalf of Downer, John Holland will design, build and commission a state-of-the-art, purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will support the delivery of 65 six-car passenger trains for the Queensland rail network.

The unprecedented investment in train manufacturing for the State will support better train services and more than 1,300 jobs in Queensland over the life of the program.

John Holland's delivery of the Torbanlea manufacturing facility alone is expected to create around 300 direct construction jobs.

The new trains are expected to be delivered in time for the Brisbane 2032 Olympic and Paralympic Games.

Executive General Manager – Building, David Lehmann, said John Holland was proud to be leveraging its capabilities in delivering critical infrastructure.

"This new state-of-the-art manufacturing facility will become a central hub for train manufacturing in Queensland, and more specifically, the Fraser Coast region.

"We'll create hundreds of jobs during construction of the facility and drive economic growth, and that's only the start for this state-shaping program.

"Our expertise in building the facilities our communities need extends from hospitals and stadiums through to the manufacturing hubs of the future. That's how we transform lives."

General Manager – Building QLD, Colin Matthews, said John Holland was excited to begin work on an incredibly important project for Queensland.

"This is all about future-proofing Queensland's manufacturing industry and creating jobs for the future – that's the power of projects like these.

"We have a proud partnership with the Queensland Government to deliver essential infrastructure across the state and look forward to working with Downer as this project moves into an exciting new phase."

Construction on the Torbanlea manufacturing facility is expected to commence later this year.

For further information:

Andrew Nelson | National Manager, Media & External Affairs
andrew.nelson@jhq.com.au

Not Relevant

SOCIAL POST

To be used across John Holland external channels:

- LinkedIn
- Facebook
- Instagram

COPY BEGINS:

John Holland supports Queensland's new era of train manufacturing!

We're proud to be partnering with @Downer and the Queensland Government to deliver the state-shaping Queensland Train Manufacturing Program!

On behalf of Downer, @John Holland will design, build and commission a state-of-the-art train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will become a manufacturing hub as Downer delivers 65 six-car passenger trains for the Queensland rail network.

During construction of the Torbanlea facility, we'll create around 300 new jobs for Queenslanders and drive economic growth across the Fraser Coast Region.

Supporting the future of public transport in our Olympic city – just one of the many ways we're transforming lives.

#QueenslandTrainManufacturingProgram #JohnHolland #Downer #FutureofPublicTransport

-ends-

Media/ASX and NZX Release

DATE

DOWNER SIGNS CONTRACT FOR QUEENSLAND TRAIN MANUFACTURING PROGRAM

Downer EDI Limited (Downer) today announced that it had achieved contractual close on the Queensland Train Manufacturing Program (QTMP), the largest investment in new rollingstock in Queensland history.

Under the contract, which will generate revenue to Downer of approximately \$x.x billion, Downer will deliver:

- Design, manufacture and commissioning of 65 six-car passenger trains, which will be manufactured in Queensland
- Design and build of two training simulators
- Design, construction and commissioning of the purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region
- Design, construction and commissioning of a rail facility (for maintenance y and stabling) at Ormeau, in the Gold Coast region
- Maintenance of the new rollingstock fleet, simulators and the Ormeau maintenance facility for an initial term of 15 years and a maximum term of up to 35 years.

Construction of the manufacturing and maintenance facilities will commence later this year, with all trains expected to be in passenger service by 2032.

The Chief Executive Officer of Downer, Peter Tompkins, said Downer is proud to be part of this project, which supports long-term local manufacturing capability in Queensland and will become one of the critical links for South East Queensland's public transport system for the 2032 Brisbane Olympic and Paralympic Games.

"Downer's proven experience in working with international rollingstock suppliers and our industry-leading engineering and maintenance practices gained in the successful delivery of similar projects in New South Wales and Victoria will be applied in this new contract," Mr Tompkins said.

"We look forward to working closely with the Department of Transport and Main Roads to deliver this iconic project for the people of Queensland."

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins.

About Downer

Downer is the leading provider of integrated services in Australia and New Zealand and customers are at the heart of everything it does. It exists to create and sustain the modern environment and its promise is to work closely with its customers to help them succeed, using world-leading insights and solutions to design, build and sustain assets, infrastructure and facilities. For more information visit downergroup.com.

For further information please contact:

Media General Manager Corporate Affairs
Investors , Group Head of Investor Relations

Released under RTI - DTMR

Media/ASX and NZX Release

DATE

AUSTRALIAN-FIRST GREEN SYNDICATED BANK GUARANTEE FACILITY

Downer EDI Limited (Downer) today announced that it has successfully established Australia's first standalone Green Syndicated Bank Guarantee Facility to support the delivery of the Queensland Train Manufacturing Program (QTMP) contract.

A project or contract qualifies for a Green Bank Guarantee if it meets certain eligible criteria that are defined by market principles.

The 65 six-car electrified trains, manufacturing facility at Torbanlea and maintenance facility at Ormeau, which will be delivered under the QTMP Design Build and Maintain contract (announced on **Xx** June 2023), qualify as eligible green assets under the "Clean Transportation" criteria of the Asian Pacific Loan Market Association's Green Loan Principles (2023). Clean Transportation includes modes of transport, such as electric passenger trains and supporting infrastructure, that advance an economy's transition to a net zero future.

The facility has been established with the support of Downer's relationship banks: Commonwealth Bank of Australia; Mizuho Bank; MUFG Bank; ING Bank; and Westpac Banking Corporation.

Downer Group Chief Executive Officer, Peter Tompkins, thanked the bank group for their support of the new facility, which reinforces Downer's strong sustainability credentials.

"This new facility emphasises Downer's position as an industry leader in sustainability," Mr Tompkins said. "Downer is uniquely positioned to help our customers achieve their net zero commitments, and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

The Green Bank Guarantees will be managed by Downer under the newly established Green Finance Framework. Downer was assisted by Commonwealth Bank of Australia in the development of the framework and also engaged DNV to provide a Second Party Opinion confirming the alignment of the new facility to the Green Loan Principles.

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins

About Downer

Downer is the leading provider of integrated services in Australia and New Zealand and customers are at the heart of everything it does. It exists to create and sustain the modern environment and its promise is to work closely with its customers to help them succeed, using world-leading insights and solutions to design, build and sustain assets, infrastructure and facilities. For more information visit downergroup.com.

For further information please contact:

Media: General Manager Corporate Affairs

Investors: Group Head of Investor Relations

+

Released under RTI - DTMR

CONFIDENTIAL

Date of contract award / release TBC: possibly 22 June 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

Quotes attributable to XXX:

"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
- Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
- Construction of a new rail facility for train maintenance and stabling in Ormeau; and
- The ongoing operation and maintenance of the fleet and rail facility.

ENDS

Fast Facts: Queensland Train Manufacturing Program

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with

Downer for the Queensland Train Manufacturing Program (QTMP).

- The \$9.5 billion program will bring train manufacturing back to Queensland.
 - \$4.869 billion CAPEX
 - \$4.597 billion maintenance over 35 years
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.
- The total value of the Design Build and Maintain Contract awarded to Downer is \$4.6 billion.
- These are 65 new six-car passenger trains built right in here in Queensland, for Queenslanders.
- The program includes:
 - Building 65 six-car passenger trains;
 - Construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, to build the new trains;
 - Construction of a new rail facility for train maintenance and stabling in Ormeau; and
 - The ongoing operation and maintenance of the fleet and rail facility.
- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.

- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

Released under RTI - DTMR

Mia N McGaffin

From: Peter L Milward
Sent: Friday, 16 June 2023 2:01 PM
To: Translink Media
Cc: Brigid E Murray; Cameron Y Leslie
Subject: Re: For A/g DDG approval: Media statements - QTMP contract awards - TMR and Downer

Categories: Mia

Ok all good

Regards

Peter Milward
General Manager (Passenger Transport Integration)
Translink Division | Department of Transport and Main Roads

Floor 7 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
(07) 3338 4026 | M NR
peter.milward@translink.com.au
translink.com.au | www.tmr.qld.gov.au

From: Translink Media <Translink.Media@translink.com.au>
Sent: Friday, June 16, 2023 1:59:52 PM
To: Peter L Milward <peter.milward@translink.com.au>; Translink Media <Translink.Media@translink.com.au>
Cc: Brigid E Murray <Brigid.Murray@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For A/g DDG approval: Media statements - QTMP contract awards - TMR and Downer

Hi Peter,

Yes, apologies, these have been approved by Paul.

Cheers,
Mia

From: Peter L Milward <peter.milward@translink.com.au>
Sent: Friday, 16 June 2023 1:37 PM
To: Translink Media <Translink.Media@translink.com.au>
Cc: Brigid E Murray <Brigid.Murray@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For A/g DDG approval: Media statements - QTMP contract awards - TMR and Downer

Thanks. I'm assuming these have been approved by Paul Hoffmann and that under agreement we are also to approve the contractors media releases?

I'm ok with content but just want to be clear on approvals processes.

Peter Milward
A/ Deputy Director-General
Translink Division | Department of Transport and Main Roads

Floor 1 | 61 Mary Street | Brisbane Qld 4000



From: Translink Media <Translink.Media@translink.com.au>

Sent: Friday, 16 June 2023 9:37 AM

To: Peter L Milward <peter.milward@translink.com.au>

Cc: Translink Media <Translink.Media@translink.com.au>; Brigid E Murray <Brigid.Murray@translink.com.au>;
Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Subject: For A/g DDG approval: Media statements - QTMP contract awards - TMR and Downer

Hi Peter,

Please see attached media statements for your approval regarding the Queensland Train Manufacturing Program contract awards. One is a TMR media statement and the others are Downer and Downer sub-contractor media statements.

We are aiming for this to go out after the contract is signed which is to occur next week TBC.

Please let me know if you have any questions or concerns.

Kind regards,

Mia

Mia McGaffin

Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



Mia N McGaffin

From: Translink Media
Sent: Monday, 19 June 2023 12:08 PM
To: Lesley Major
Cc: Charlton Hart; Translink Media; Cameron Y Leslie
Subject: RE: QTMP release
Attachments: Downer media release - contract signed.docx; TMR QTMP media release - GM approved.docx; Downer contractor media release - Hyundai.docx; Downer media release - Green Bank.docx; Downer contractor media release - CBA.docx; Downer contractor media release - John Holland.docx

Categories: Cam, Mia

Hi Lesley,

Please find attached the media releases for the Queensland Train Manufacturing Program contract awards. One is a TMR media statement and the others are Downer and Downer sub-contractor media statements.

The contracts will be signed at 4pm Thursday 22 June and ASX will be notified at 9am Friday 23 June. I also understand you spoke with Cam last week about the timeframes of the contract signing, however please sing out if you have any further questions or concerns.

Kind regards,
Mia

Mia McGaffin
Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



Queensland
Government

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Monday, 19 June 2023 11:27 AM
To: Translink Media <Translink.Media@translink.com.au>
Cc: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Subject: QTMP release

Hi team

Just chasing an ETA on the QTMP contract signing for later this week.

Thanks!



Lesley Major
Senior Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads

M Not Relevant

1 William Street, Brisbane QLD 4000
PO Box 15185 City East QLD 4002



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Unless stated otherwise, this email represents only the views of the sender and not the views of the Queensland Government.

Please consider the environment before printing this email.

CBA supports Downer's Queensland Train Manufacturing Program with its first Green Bank Guarantee Facility

Downer taps into CBA's sustainable finance expertise to enable the delivery of a critical infrastructure asset that will support the future low-carbon economy

Day, Date EARLY JUNE 2023

The Commonwealth Bank has supported Downer EDI Limited (Downer) with a first standalone Green Bank Guarantee facility, securing the completion of the Queensland Train Manufacturing Program (QTMP), the largest investment in rollingstock in Queensland's history.

Downer, a leading integrated services company that designs, builds and maintains assets, infrastructure and facilities in Australia and New Zealand, was selected by the Queensland Government to deliver 65 six-car electric passenger trains, construct a purpose-built manufacturing facility and a new rail facility, as well as to deliver the ongoing operation and maintenance. The program is helping drive the transition to a low carbon future through the increased use of electrified transport, which helps to reduce vehicle pollution and traffic congestion.

Downer has secured the project with a \$280 million syndicated Green Bank Guarantee facility, the first such standalone facility in Australia, which gives assurance to the Queensland Government that the work will be completed. Downer's Green Bank Guarantee facility is also the first such facility to be aligned to the 2023 update of the Green Loan Principles from the Asia Pacific Loan Markets Association.

"Sustainable finance instruments like Downer's Green Bank Guarantee facility have a critical role to play in facilitating big infrastructure projects that form the foundations of our future net zero economy. That's why CBA is incredibly proud to work with Downer on this innovative sustainable finance solution that recognises the green credentials achieved by the electrification of the underlying project while providing assurance to the Queensland Government," said CBA spokesperson.

"Transportation accounts for around one fifth of Australia's emissions, so shifting to fully electric passenger trains helps to reduce our carbon dioxide emissions and advance Australia towards our net zero by 2050 target," CBA spokesperson added.

The innovative transaction builds on Downer's longstanding commitment to sustainability. An early supporter of sustainable finance in Australia, Downer issued a sustainability linked loan in 2020 when only a handful of other companies had tapped that market.

"Downer is proud of its reputation as an innovator in working with partners on sustainable financing solutions for its projects," Downer Group Chief Operating Officer, Peter Tompkins, said.

"This facility is another important demonstration of Downer's commitment to decarbonisation and the value we can bring to our customers.

"Downer has a critical role to play in the transition to a low-carbon future. We have the unique skillsets, expertise and experience to help our customers' journeys towards achieving their net zero commitments – and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

Companies use these Bank Guarantees, also referred to as performance bonds, to give their customers assurance that contracted work will be completed. In the event the company is unable to

deliver its contractual obligations, the Bank providing the guarantee will pay a pre-agreed amount to the customer to allow it cover its additional costs.

A Bank Guarantee facility qualifies as Green when the underlying project it supports provides clear environmental benefits and meets green criteria as defined by Market Principles. The electric trains and associated manufacturing and maintenance facilities that underpin Downer's QTMP project qualify as Green under the APLMA Green Loan Principles' (GLPs) "Clean Transportation" criteria, which is defined as electric modes of transport that advance the economy's transition to a net zero future.

DNV has provided a Second Party Opinion confirming the alignment of the structure to the GLPs (*pending but expected to occur shortly*).

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Downer will manage and report on the Green Bank Guarantees issued under the Framework to ensure it continue to align with the GLPs. In the event that the Guarantees are called and the facility is converted to a loan, the loan will be managed as a Green Loan due to its continued alignment to the GLPs.

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Following the award of the Queensland Train Manufacturing Program Design, Build and Maintain contract Downer will manage the largest rail fleet in NSW, QLD and VIC.

--=

[We might add a few points on CBA credentials and commitments in the Sustainability space here, TBC]

To Whom It May Concern,

Below is a proposed Korea media publication release about the Queensland Train Manufacturing Program (QTMP) translated into English for review and approval from the Department of Transport and Main Roads (TMR).

Media Release	
Media and Public Relations	Not Relevant

Date: xx/06/2023

HYUNDAI ROTEM TO SUPPLY EMU IN QUEENSLAND AUSTRALIA

- Localisation of manufacturing in collaboration with Australian partner, Downer Group
- Introduction of state-of-the-art accessibility initiatives including train deployable boarding ramps and height adjusting technology for improved access for all passengers

Hyundai Rotem has been named as the successful subcontractor to supply electric multiple units (EMUs) in Queensland, Australia.

On (*date*), it was announced that Hyundai Rotem, in conjunction with partner Downer Group, was selected to deliver 65 six-car EMUs – a major component of the [] billion (AUD) Queensland Train Manufacturing Program (QTMP). (Project value to be changed to publicly announced amount)

QTMP is a large scale Queensland Government initiative to meet the growing demand for rail transportation in South East Queensland over the next 10 years. The project includes a commitment to revitalise local manufacturing by establishing a manufacturing plant at Torbanlea in the Fraser Coast region, and a rail facility (for maintenance and stabling) at Ormeau, in the Gold Coast region,.

As part of the project scope, Hyundai Rotem will deliver the trains through design, procurement, technology transfer for local production, quality assurance and quality control.

The fleet will significantly increase the number of trains operating in the SEQ rail network, and will help meet Australia's Disability Standards for Accessible Public Transportation Act (DSAPT) by incorporating train deployable boarding ramps and new height adjustment technology to cater for height discrepancies between platforms, ensuring low floor accessibility for patrons.

The full fleet is expected to enter service by 2032 in time to provide convenience to all patrons for the 2032 Brisbane Olympic and Paralympic Games.

Hyundai Rotem participated in the local bidding, citing its experience in delivery of overseas train orders and transferring railway vehicle production

technology to other locations. Hyundai Rotem entered the Australian market in 2016 by successfully obtaining the tender to deliver double-deck intercity trains for the New South Wales State Government. In 2019 and again in 2021, the **New South Wales** government exercised the option to order additional intercity units.

An official Hyundai Rotem representative stated that, “Through our experience in the Australian market, we will strive to deliver trains that can be used with ease and provide comfort to all patrons.”

Photo description: A bird’s-eye view of the Queensland train to be delivered by Hyundai Rotem

Released under RTI - DMR

John Holland – External Communications Plan

- *Queensland Train Manufacturing Program*
- **Timing of release:** TBC

MEDIA RELEASE

John Holland to support a new era of train manufacturing in Queensland

XX June 2023

John Holland is proud to be partnering with Downer Group and the Queensland Government to support a new era of train manufacturing through the State-shaping Queensland Train Manufacturing Program.

On behalf of Downer, John Holland will design, build and commission a state-of-the-art, purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will support the delivery of 65 six-car passenger trains for the Queensland rail network.

The unprecedented investment in train manufacturing for the State will support better train services and more than 1,300 jobs in Queensland over the life of the program.

John Holland's delivery of the Torbanlea manufacturing facility alone is expected to create around 300 direct construction jobs.

The new trains are expected to be delivered in time for the Brisbane 2032 Olympic and Paralympic Games.

Executive General Manager – Building, David Lehmann, said John Holland was proud to be leveraging its capabilities in delivering critical infrastructure.

"This new state-of-the-art manufacturing facility will become a central hub for train manufacturing in Queensland, and more specifically, the Fraser Coast region.

"We'll create hundreds of jobs during construction of the facility and drive economic growth, and that's only the start for this state-shaping program.

"Our expertise in building the facilities our communities need extends from hospitals and stadiums through to the manufacturing hubs of the future. That's how we transform lives."

General Manager – Building QLD, Colin Matthews, said John Holland was excited to begin work on an incredibly important project for Queensland.

"This is all about future-proofing Queensland's manufacturing industry and creating jobs for the future – that's the power of projects like these.

"We have a proud partnership with the Queensland Government to deliver essential infrastructure across the state and look forward to working with Downer as this project moves into an exciting new phase."

Construction on the Torbanlea manufacturing facility is expected to commence later this year.

For further information:

Andrew Nelson | National Manager, Media & External Affairs
andrew.nelson@jhq.com.au

Not Relevant

SOCIAL POST

To be used across John Holland external channels:

- LinkedIn
- Facebook
- Instagram

COPY BEGINS:

John Holland supports Queensland's new era of train manufacturing!

We're proud to be partnering with @Downer and the Queensland Government to deliver the state-shaping Queensland Train Manufacturing Program!

On behalf of Downer, @John Holland will design, build and commission a state-of-the-art train manufacturing facility at Torbanlea, in the Fraser Coast region.

This facility will become a manufacturing hub as Downer delivers 65 six-car passenger trains for the Queensland rail network.

During construction of the Torbanlea facility, we'll create around 300 new jobs for Queenslanders and drive economic growth across the Fraser Coast Region.

Supporting the future of public transport in our Olympic city – just one of the many ways we're transforming lives.

#QueenslandTrainManufacturingProgram #JohnHolland #Downer #FutureofPublicTransport

-ends-

Media/ASX and NZX Release

DATE

DOWNER SIGNS CONTRACT FOR QUEENSLAND TRAIN MANUFACTURING PROGRAM

Downer EDI Limited (Downer) today announced that it had achieved contractual close on the Queensland Train Manufacturing Program (QTMP), the largest investment in new rollingstock in Queensland history.

Under the contract, which will generate revenue to Downer of approximately \$x.x billion, Downer will deliver:

- Design, manufacture and commissioning of 65 six-car passenger trains, which will be manufactured in Queensland
- Design and build of two training simulators
- Design, construction and commissioning of the purpose-built train manufacturing facility at Torbanlea, in the Fraser Coast region
- Design, construction and commissioning of a rail facility (for maintenance y and stabling) at Ormeau, in the Gold Coast region
- Maintenance of the new rollingstock fleet, simulators and the Ormeau maintenance facility for an initial term of 15 years and a maximum term of up to 35 years.

Construction of the manufacturing and maintenance facilities will commence later this year, with all trains expected to be in passenger service by 2032.

The Chief Executive Officer of Downer, Peter Tompkins, said Downer is proud to be part of this project, which supports long-term local manufacturing capability in Queensland and will become one of the critical links for South East Queensland's public transport system for the 2032 Brisbane Olympic and Paralympic Games.

"Downer's proven experience in working with international rollingstock suppliers and our industry-leading engineering and maintenance practices gained in the successful delivery of similar projects in New South Wales and Victoria will be applied in this new contract," Mr Tompkins said.

"We look forward to working closely with the Department of Transport and Main Roads to deliver this iconic project for the people of Queensland."

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins.

About Downer

Downer is the leading provider of integrated services in Australia and New Zealand and customers are at the heart of everything it does. It exists to create and sustain the modern environment and its promise is to work closely with its customers to help them succeed, using world-leading insights and solutions to design, build and sustain assets, infrastructure and facilities. For more information visit downergroup.com.

For further information please contact:

Media: General Manager Corporate Affairs
Investors: Group Head of Investor Relations

Released under RTI - DTMR

Media/ASX and NZX Release

DATE

AUSTRALIAN-FIRST GREEN SYNDICATED BANK GUARANTEE FACILITY

Downer EDI Limited (Downer) today announced that it has successfully established Australia's first standalone Green Syndicated Bank Guarantee Facility to support the delivery of the Queensland Train Manufacturing Program (QTMP) contract.

A project or contract qualifies for a Green Bank Guarantee if it meets certain eligible criteria that are defined by market principles.

The 65 six-car electrified trains, manufacturing facility at Torbanlea and maintenance facility at Ormeau, which will be delivered under the QTMP Design Build and Maintain contract (announced on **Xx** June 2023), qualify as eligible green assets under the "Clean Transportation" criteria of the Asian Pacific Loan Market Association's Green Loan Principles (2023). Clean Transportation includes modes of transport, such as electric passenger trains and supporting infrastructure, that advance an economy's transition to a net zero future.

The facility has been established with the support of Downer's relationship banks: Commonwealth Bank of Australia; Mizuho Bank; MUFG Bank; ING Bank; and Westpac Banking Corporation.

Downer Group Chief Executive Officer, Peter Tompkins, thanked the bank group for their support of the new facility, which reinforces Downer's strong sustainability credentials.

"This new facility emphasises Downer's position as an industry leader in sustainability," Mr Tompkins said. "Downer is uniquely positioned to help our customers achieve their net zero commitments, and we look forward to delivering a number of energy efficiency solutions across the QTMP project."

The Green Bank Guarantees will be managed by Downer under the newly established Green Finance Framework. Downer was assisted by Commonwealth Bank of Australia in the development of the framework and also engaged DNV to provide a Second Party Opinion confirming the alignment of the new facility to the Green Loan Principles.

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins

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Media: General Manager Corporate Affairs

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Not Relevant

Released under RTI - DTMR

CONFIDENTIAL

Date of contract award / release TBC: possibly 22 June 2023

Queensland's new trains on track with Downer contract signed

- The Department of Transport and Main Roads (TMR) has signed the Design Build and Maintain Contract with Downer for the Queensland Train Manufacturing Program (QTMP).
- The \$9.5 billion program will bring train manufacturing back to Queensland.
- This announcement unlocks more than 1300 construction and manufacturing jobs for Queensland.

The Queensland Train Manufacturing Program will add another chapter to Downer's rich rail manufacturing history in the Maryborough region with the QTMP Design Build and Maintain Contract officially awarded to the company.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility at Ormeau as part of the contract.

Negotiations have been underway between the Department of Transport and Main Roads and Downer since they were announced as the preferred applicant for QTMP in February this year.

As a result of this, additional scope has been added to improve passenger outcomes and ensure the contract delivers the best outcome for all Queenslanders.

The 65 trains will be accessible and functional for all passengers with the addition of Train Boarding Bridges and Electronic Levelling Control to address the gaps between platforms and trains.

Four bike racks will also be included on each train.

The total value of the QTMP has increased from \$7.1 billion since late 2021 due to the additional scope in the program, and external labour and commodity escalations.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Quotes attributable to XXX:

"These are 65 new trains built right here in Queensland, for Queenslanders.

"More than 1300 construction and manufacturing jobs have now been unlocked across Queensland with the awarding of this contract to Downer, with many of these jobs available immediately.

"As part of the contract we tasked Downer to make delivering jobs and training for Queenslanders a priority – particularly in the Maryborough region.

"The Design Build Maintain (DBM) contract is valued at \$4.6 billion and includes the delivery of both the manufacturing and rail facilities, the manufacture of the 65 trains, and the maintenance of the new trains and facilities for the next 15 years.

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"The contract includes commitments to local jobs, trainees and apprenticeships, jobs for Aboriginal and Torres Strait Island people, and supply opportunities and capacity building for local businesses.

"This program of works will deliver the best trains in Queensland's history and will be a game-changer for both the Maryborough region and the train manufacturing industry in Queensland.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds there and at Ormeau. This will get the ball rolling for major construction to begin later this year at both sites.

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"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

More information on the QTMP is available on the [TMR website](#).

Fast facts – Queensland Train Manufacturing Program:

- Construction of 65 six-car passenger trains;
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ENDS

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 - \$4.597 billion maintenance over 35 years
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- Additional scope has also been added to the QTMP, including:
 - Train Boarding Bridges;
 - Electronic Leveling Control;
 - Bike Racks on each train;
 - Mainline connection works Torbanlea;
- The total value of the QTMP has increased from \$7.1 billion since late 2021.
- QTMP has not been immune to the unprecedented external pressures impacting major projects worldwide.

- These pressures affecting supply and costs of material and labour have impacted the total value of the QTMP.

ENDS

Released under RTI - DTMR

Tamani G Nair

From: Translink Media
Sent: Wednesday, 21 June 2023 5:34 PM
To: Charlton.Hart@ministerial.qld.gov.au; lesley.major@ministerial.qld.gov.au
Cc: MinisterBaileyMedia@ministerial.qld.gov.au; Translink Media; Cameron Y Leslie
Subject: FYI | MEDIA OPP| Downer Manufacturing facility
Attachments: MEDIA PACK - QTMP Contract Award.docx

Hi team

There will be a media opportunity at the Downer Manufacturing facility in Maryborough at 10.30am on Friday.

We don't have full details at this stage as the Treasurer's Office contacted Downer directly.

Translink Media had progressed materials but attached is the media pack for the event. Downer provided information for the run sheet.

Many thanks,

Tamani Nair

Senior Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4516 **M:** Not Relevant
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
tamani.nair@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



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The Department of Transport and Main Roads acknowledges the Traditional Owners and Custodians of this land and waterways.
We also acknowledge their ancestors and Elders both past and present.
The Department of Transport and Main Roads is committed to reconciliation among all Australians.
.....

MEDIA ADVISORY

Office of the Minister for Transport

Date & time of opp	Friday 23 June – 10.30am		
Location & electorate	Downer Rail Plant: 2 Ellena Street, Maryborough. (Maryborough electorate – Bruce Saunders MP)		
Reason for opportunity	Downer has been officially awarded Queensland Train Manufacturing Program build and maintain contract.		
Media to be invited/contacted	XX		
Attendees/invitees			
Funding	Total \$4.6 billion	Federal	\$
		State	\$4.6 billion
		Local	\$
		Other	\$
Jobs			

Media opportunity

<input checked="" type="checkbox"/> Photo opp	<input type="checkbox"/> Interview	<input type="checkbox"/> Media event	<input type="checkbox"/> Release only
<input type="checkbox"/> Speech	<input type="checkbox"/> Other:		

Attachments

<input checked="" type="checkbox"/> Media release	<input checked="" type="checkbox"/> Run sheet	<input type="checkbox"/> Talking points	<input type="checkbox"/> Q&As
<input type="checkbox"/> HIB	<input checked="" type="checkbox"/> Fast Facts		

Not Relevant

Prepared by:	XXX	XXX	XXX
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Friday, 23 June, 2023

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ENDS

TALKING POINTS

Grabs

- I'm pleased to announce we've selected Downer as the preferred applicant to deliver the Queensland Train Manufacturing Program.
- Downer's proposal presented strong value for money for taxpayers: a leading-edge, accessible and modern train design, as well as a commitment to reinvest back into the community with jobs and training programs.
- Once the contract is awarded later this year, Downer will be building 65 new six-car passenger trains at a new manufacturing facility at Torbanlea, 25km north of Maryborough – as well as a new rail facility in Ormeau on the Gold Coast.

Talking Points

- **65 new six-car trains:** There will be a number of features like two toilet modules on every train, bike racks and USB mobile phone charging stations to make travelling a breeze for commuters.
- **Fully accessible trains:** We've been working closely with the disability sector since 2021 to co-design these trains and ensure they are functional and accessible for all passengers. This co-design process will continue into detailed design and delivery.
- **Jobs for Queenslanders:** The QTMP will bring hundreds of manufacturing and rail jobs to the Maryborough region and around Queensland.
- **Training for youth on the Fraser Coast:** I'm pleased to say Downer delivered a very strong proposal that will prove a game changer for the people of Maryborough. Their proposal will deliver jobs and training for Queenslanders -- particularly the Maryborough region, including a strong focus on the younger workforce.
- **New train manufacturing facility at Torbanlea:** Construction of a new, world class train manufacturing at Torbanlea, 25km north of Maryborough to build the new QTMP fleet.
- **New rail facility at Ormeau:** Construction of a new, modern rail facility at Ormeau on the Gold Coast to maintain and stable the QTMP fleet. –

ENDS

QTMP - FAQs

Will the trains be built here, or built overseas and assembled here?

The QTMP trains will be built at the Torbanlea Manufacturing Facility.

The facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock.

While some materials, components and systems will likely need to be obtained from international suppliers, we will be ensuring that as many materials as possible are sourced from Queensland and Australia.

How much will the project cost?

The government has committed more than \$9.5 billion to building and maintaining the new fleet and associated infrastructure, including the manufacturing, maintenance and stabling facilities.

How many jobs will be created by the project?

QTMP will create hundreds of jobs and build a long-term sustainable rail supply chain for Queensland.

- Overall: Economic modelling reflects that QTMP will support more than 1300 jobs as part of the DBM contract.

When will the first train start services, and when will the entire fleet be in service?

QTMP will help support the service uplift required for Cross River Rail and the 2032 Brisbane Olympic and Paralympic Games.

The first train is anticipated to be manufactured in 2026, with all trains expected to be in service by 2032.

Will the trains be ready in time for Cross River Rail and the Olympics?

QTMP will help support the service uplift required after the opening of Cross River Rail and for the 2032 Brisbane Olympic and Paralympic Games.

The entire QTMP fleet will be in service in time for the 2032 Brisbane Olympic and Paralympic Games.

Will the trains be fully accessible?

The QTMP trains will be the most accessible trains in Queensland's history. They will feature two accessible toilets, wheelchair allocated spaces, priority seats, braille on signage and hearing loops in all cars.

The QTMP project team is undertaking genuine, early, and comprehensive engagement with the disability sector to ensure a fully compliant fleet of trains that is accessible and functional for all passengers.

Can bikes be taken on the train?

The QTMP trains will include a total of four (4) dedicated bike racks, with two (2) bike racks in the first and last carriages. One (1) bike will be able to be parked in each bike rack.

Will QR staff operate the trains?

Similar to the NGR trains, QR staff will operate the trains as guards and drivers.

Will QR maintain the trains?

The successful bidder will maintain the fleet at a new, dedicated maintenance facility in Ormeau.

How long will the proposed applicant maintain the fleet?

The proposed applicant will maintain the fleet for an initial term of 15 years, with an option to extend by an additional 20 years based on performance to a possible 35 years total.

How can local businesses supply goods or services to QTMP?

Businesses interested in supplying goods and services to QTMP can register their interest through [Supply TMR](#).

ENDS

Released under RTI / QTMP

Not Relevant

Released under RTI - DTMR