
From: Charlton Hart
Sent: Wednesday, 28 June 2023 12:30 PM
To: Mark Bailey
Cc: Lesley Major
Subject: For Approval: QTMP Media Release
Attachments: TMR QTMP media release - GM approved.docx

Hey Min,

QTMP release for your approval.

Just awaiting quotes from Downer.

Thanks,



Queensland
Government

Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads
& Minister for Digital Services

P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000

Queensland | *Good jobs
Better services
Great lifestyle*



Media release

JOINT STATEMENT

Minister for Transport and Main Roads

Minister for Digital Services

The Honourable Mark Bailey MP

**Assistant Minister for Regional Roads
and Train Manufacturing**

The Honourable Bruce Saunders MP

STRICTLY CONFIDENTIAL

Queensland Built Trains a Done Deal with Downer Group

- Contract signed for Queensland Train Manufacturing Program.
- Downer Group to build and maintain the new fleet.
- Investment will bring train manufacturing back to Queensland.

Billions of dollars in investment supporting up to 800 jobs in Maryborough are locked in thanks to a landmark deal by the Palaszczuk Government.

The Queensland Train Manufacturing Program is a done deal with contracts signed for Downer Group to design and deliver this history making investment by the Palaszczuk Government.

Downer will manufacture 65 passenger trains at a new purpose-built facility at Torbanlea and establish a rail facility at Ormeau as part of the contract.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier in the year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority".

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) -

Blair Harris (A/Minister Saunders) -

From: Charlton Hart
Sent: Wednesday, 28 June 2023 1:40 PM
To: Kerry Manifold
Cc: Lesley Major
Subject: Release for Friday
Attachments: TMR QTMP media release - GM approved.docx

In case the Premier would like to be included.



Queensland
Government

Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000





Media release

JOINT STATEMENT

Minister for Transport and Main Roads

Minister for Digital Services

The Honourable Mark Bailey MP

**Assistant Minister for Regional Roads
and Train Manufacturing**

The Honourable Bruce Saunders MP

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Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier in the year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

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"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

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"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds. This will get the ball rolling for major construction to begin later this year at both sites.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) – NR

Blair Harris (A/Minister Saunders) - NR

From: Mark Bailey
Sent: Wednesday, 28 June 2023 2:36 PM
To: Charlton Hart
Cc: Lesley Major
Subject: Re: For Approval: QTMP Media Release

We should check if the Premier wants in on the release. Otherwise all good

Sent from my iPhone

On 28 Jun 2023, at 2:01 pm, Charlton Hart <Charlton.Hart@ministerial.qld.gov.au> wrote:

Updated with quotes from the union.

<image004.png>

Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads

& Minister for Digital Services

P (07) 3719 7300 M NR

1 William Street, Brisbane QLD 4000

<image003.png>

From: Charlton Hart

Sent: Wednesday, June 28, 2023 12:30 PM

To: Mark Bailey <Mark.Bailey@ministerial.qld.gov.au>

Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Subject: For Approval: QTMP Media Release

Hey Min,

QTMP release for your approval.

Just awaiting quotes from Downer.

Thanks,

<image006.png>

Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads

& Minister for Digital Services

P (07) 3719 7300 M NR

1 William Street, Brisbane QLD 4000

<image003.png>

Released under RTI - DTMR

From: Courtney Thompson
Sent: Thursday, 29 June 2023 9:11 AM
To: Stuart Stark; Hamish Bessant
Cc: @Minister Bailey Media
Subject: FOR APPROVAL: Updated QTMP release
Attachments: MR - QTMP Contract Signed - CT.docx

Hi all,

Can you please have a squiz at the attached?

Have made some amendments to the top half of the release, added Prem quotes and put some local lines into Bruce's quotes.

Let me know if there are any issues,

Thanks,
Court



Courtney Thompson

Senior Media Advisor (she/her)

Office of the Hon. Anastacia Palaszcuk MP

Premier and Minister for the Olympic and Paralympic Games

M | E courtney.thompson@ministerial.qld.gov.au

Queensland

*Good jobs
Better services
Great lifestyle*



Media release

Premier

Minister for the Olympic and Paralympic Games

The Honourable Anastacia Palaszczuk

Minister for Transport and Main Roads, Minister for Digital Services

The Honourable Mark Bailey

Assistant Minister for Train Manufacturing and Regional Roads. Member for Maryborough

Bruce Saunders MP

STRICTLY CONFIDENTIAL

Maryborough's Downer locked in as Queensland's rail manufacturing powerhouse

- Downer signs contract for Palaszczuk Government's landmark Queensland Train Manufacturing Program.
- \$7 billion program set to deliver 65 passenger trains, for use on the South East Queensland rail network, and support 800 jobs in construction and manufacturing.
- The first train is set to be delivered in 2026, with all 65 on track for 2032.
- Early works are underway on the state-owned facility where trains will be manufactured.

The Queensland Train Manufacturing Program is a done deal with contracts now officially signed for Downer Group to design and deliver this history making \$7.1 billion program.

Premier Anastacia Palaszczuk made a commitment to Queenslanders that rail manufacturing jobs would be returned to Maryborough, with this investment set to support 800 construction and manufacturing jobs.

Downer is now tasked with the manufacture 65 passenger trains at a state-owned purpose-built facility at Torbanlea.

Negotiations have been underway since Downer was announced as the preferred supplier for the program earlier in the year.

The new trains will be more accessible for people with a disability, with the addition of Train Boarding Bridges and Electronic Levelling Controls to address the gaps between platforms and trains, as well as phone charging capabilities.

Construction is expected to start by the end of the year on both the manufacturing facility in Torbanlea and on a rail facility at Ormeau on the Gold Coast.

Train Manufacturing is key to Queensland's Big Build, a record \$89 billion dollar investment into infrastructure by the Palaszczuk Government over the next 4 years.

Queensland Big Build will support 58,000 jobs over the next 24 months as part of the state's biggest infrastructure spend on record.

Quotes attributable to Queensland Premier Anastacia Palaszczuk:

"Our government made a promise to bring train building back to Maryborough, and we have delivered.

"I saw how much this contract means to the men and women of Maryborough when I visited Downer earlier this year - now we can get on with the job of building.

"Not only does this \$7.1 billion program secure generations of job security, skills and training in Maryborough, but it sets our state up for a strong transport future.

"Because Queensland trains should be made in Queensland."

Quotes attributable to the Minister for Transport & Main Roads Mark Bailey:

"The Palaszczuk Government is bringing train manufacturing back to Queensland, supporting good jobs and billions in investment for the regions.

"This isn't just about delivering 65 new trains, this is creating opportunities for Torbanlea, Maryborough, and the wider region.

"With the contract signed and sealed, Downer Group will begin recruiting for the construction and manufacturing jobs that this project will bring.

"Downer Group has committed to making jobs and training for Queenslanders its priority".

Quotes attributable to the Assistant Minister for Regional Roads and Train Manufacturing Bruce Saunders:

"I fought hard for the people of Maryborough to see this commitment delivered on.

"This isn't just about building trains – it's an investment in the decades of skill we have here in Maryborough and in the generations of train builders to come.

"Early works are already underway in Torbanlea and in coming weeks they'll start setting up site compounds, which will get the ball rolling for major construction to begin later this year.

"The first trains will complete manufacturing and commence testing in late 2026, with all 65 trains expected to be in service by 2032.

"These 65 new trains will support South East Queensland's population boom, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games."

Quotes attributable to (Downer Group spokesperson):

Quotes attributable to (Australian Manufacturing Workers' Union Spokesperson):

Fast Facts:

- Downer will build 65 new six-car trains and associated infrastructure, in Queensland, by Queenslanders, for Queenslanders.
- 800 jobs supported in the region
- Delivered as part of the \$7.1 billion Queensland made Train Manufacturing Program.
- The trains will begin rolling out onto the South East Queensland rail network from 2026.
- The Queensland made Train Manufacturing Program will create up to 3000 jobs in construction and manufacturing across Queensland.

The Queensland made Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

For more information or to sign up for email updates head online to the [QTMP website](#).

ENDS

Media Contacts:

Charlton Hart (Minister Bailey) –

Blair Harris (A/Minister Saunders) –

From: Mark Bailey
Sent: Wednesday, 2 August 2023 11:47 AM
To: Lesley Major
Subject: Re: MEDIA INQUIRY - QTMP - Hyundai Rotem - FOR APPROVAL PLEASE

MEDIA INQUIRY – THE AUSTRALIAN

1. Can I please get the Minister's statement from yesterday regarding media release on Maryborough trains?

DRAFT RESPONSE

Statement from Mark Bailey, Minister for Transport and Main Roads

As I have previously outlined, while the correct figure for the thirty-five year contract to return train manufacturing to Queensland was posted online on the day of the media conference in Maryborough, an error was made and the \$9.5 billion figure should have been included in that day's media release after the signing of the final contract following the close of business the day before.

I acknowledged responsibility for this error early last week, staff were counselled and both the Premier and I have apologised for the error.

Background

TMR provided a draft media release regarding the QTMP project to my media team on 19 June. The draft media release contained the full estimated cost of the project, \$9.5 billion. The \$9.5 billion figure was removed from the press release and no other figure was added in its place as the final contract had not yet been signed. I approved this draft version for further input and it provided to the Premier's office. The \$9.5 billion figure was uploaded to the TMR website on the day of the Maryborough media conference on 30 June.

2. Also a few questions on the train manufacturing program.
 1. What is the cost of the contract given to Hyundai Rotem?
 2. When was the contract signed?
 3. What is the contract for?
 4. What manufacturing work is being undertaken in Korea?

Questions relating to Downer's subcontracting arrangements should be directed to Downer.

Background

1. All 65 QTMP trains will be built at the Torbanlea Manufacturing Facility, providing hundreds of jobs to Queenslanders.
2. None of the 65 QTMP trains will be manufactured elsewhere and "flat packed" to Australia
3. On 30 June, the Palaszczuk Government announced the Downer Group was awarded the contract deliver the QTMP project

4. Downer had always advised as a part of their bid that they would subcontract Hyundai Rotem as the technology partner for the manufacture of the trains
5. As part of the technology transfer arrangements and capacity building, two prototype trains will be built in Korea and provided to the project (bringing the total number of trainsets to 67)

From: Alana Tibbitts <Alana.Tibbitts@ministerial.qld.gov.au>
Sent: Wednesday, August 2, 2023 11:08 AM
To: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Subject: RE: QTMP - Hyundai Rotem

Ok by me

From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Sent: Wednesday, August 2, 2023 10:59 AM
To: Alana Tibbitts <Alana.Tibbitts@ministerial.qld.gov.au>
Cc: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Subject: QTMP - Hyundai Rotem

Response

6. All 65 QTMP trains will be built at the Torbanlea Manufacturing Facility, providing hundreds of jobs to Queenslanders.
7. None of the 65 QTMP trains will be manufactured elsewhere and "flat packed" to Australia
8. On 30 June, the Palaszczuk Government announced the Downer Group was awarded the contract deliver the QTMP project
9. Downer had always advised as a part of their bid that they would subcontract Hyundai Rotem as the technology partner for the manufacture of the trains
10. As part of the technology transfer arrangements and capacity building, two prototype trains will be built in Korea and provided to the project (bringing the total number of trainsets to 67)
1. Works to occur at the Torbanlea manufacturing facility's capabilities will include steel fabrication, robotic-assisted welding, bogie construction, car body building, electrical manufacturing, equipment fit-out and testing of the completed rollingstock
2. While some materials, components and systems will need to be obtained from international suppliers, the contract requires that as many materials as possible are sourced from supply chains in Queensland and Australia
3. QTMP will be create hundreds of manufacturing and supply chain jobs in Queensland, particularly in the Maryborough region.

<image003.png>

Stuart Stark
Senior Policy Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

From: Charlton Hart
Sent: Friday, 14 July 2023 3:20 PM
To: Michael P Cormack; Lesley Major
Cc: Translink Media; @Minister Bailey Media; Cameron Y Leslie
Subject: RE: For approval | Six QTMP contractor media releases

yep



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000



From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Friday, July 14, 2023 3:04 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For approval | Six QTMP contractor media releases

Hi team,

Sorry to bug you – just wondering if the below social media post is good to go please?

Thanks.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Thursday, 13 July 2023 11:07 AM
To: lesley.major@ministerial.qld.gov.au; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>; MinisterBaileyMedia@ministerial.qld.gov.au; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For approval | Six QTMP contractor media releases

Hi team,

Further to the QTMP releases, a subcontractor of Downer has sent through a proposed LinkedIn post for approvals (please see below and attached).

Can you please let me know if you have any concerns?

Thanks,
Michael

QTMP SUBCONTRACTOR ANNOUNCEMENT

Channel: LinkedIn

Posting Date: As soon as possible, pending approvals

Content:

DT Infrastructure is proud to announce its selection by @Downer as the delivery partner for a significant project awarded by the @Queensland Government. The project involves the construction of a maintenance and stabling facility at Ormeau, as part of the Queensland Train Manufacturing Program.

DT Infrastructure has been entrusted with the crucial role of managing the design and construction of the maintenance facility at Ormeau, solidifying our position as a key player in infrastructure sector, and building on our Transport delivery experience over the last 10 years across Australia. This achievement marks our largest contract ever in Queensland and underscores our expertise in delivering complex infrastructure projects.

We take immense pride in collaborating with Downer and the Queensland Government to shape the state's infrastructure landscape. The Ormeau facility will not only support rail manufacturing and maintenance in Queensland but also contribute to the success of the Cross River Rail project and the upcoming 2032 Brisbane Olympic and Paralympic Games.

Working closely with Downer, DT Infrastructure is fully committed to the vision of enabling a world-class digital railway for Queensland. Together with our dedicated stakeholders, we are excited to deliver this state-of-the-art facility that will enhance the efficiency and performance of the @translink network.

#DTInfrastructure #Construction #InfrastructureProjects #translink

ENDS

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Michael P Cormack <Michael.Cormack@translink.com.au>

Sent: Thursday, 13 July 2023 9:50 AM

To: lesley.major@ministerial.qld.gov.au; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Translink Media <Translink.Media@translink.com.au>; MinisterBaileyMedia@ministerial.qld.gov.au; Cameron Y

Leslie <Cameron.Leslie@translink.com.au>

Subject: For approval | Six QTMP contractor media releases

Hi team,

Please find attached six media releases from QTMP contractors and subcontractors, who are wishing to promote their role in the QTMP and the signing of the contract with Downer.

Can you please let me know if you have any concerns?

Thanks.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

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Opinions contained in this email do not necessarily reflect the opinions of the Department of Transport and Main Roads, or endorsed organisations utilising the same infrastructure.

From: Stuart Stark
Sent: Friday, 7 July 2023 9:57 AM
To: Lesley Major
Subject: Re: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia
- NR

Me also.

Sent from my iPhone

On 7 Jul 2023, at 9:53 am, Lesley Major <Lesley.Major@ministerial.qld.gov.au> wrote:

This looks ok to me?

Sent from my iPhone

Begin forwarded message:

From: Michael P Cormack <Michael.Cormack@translink.com.au>
Date: 7 July 2023 at 9:50:33 am AEST
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>, Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>, "@Minister Bailey Media" <MinisterBaileyMedia@min.internal>, Cameron Y Leslie <Cameron.Leslie@translink.com.au>, Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Subject: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia - NR

Hi team,

Infrastructure Partnerships Australia has asked what the money included in the QTMP that is outside of the Downer DBM Contract will cover.

Can you please let me know if you are comfortable with the proposed response below?

Thanks,
Michael

ENQUIRY

To introduce myself, my name is Sandy Akhund and I am a policy adviser at Infrastructure Partnerships Australia. We send out a weekly newsletter on big industry news, announcements, and appointments each Friday and we are writing a piece on the Downer contract award for the Queensland Train Manufacturing Program.

I had just some questions about the figures – the award is for \$4.6 billion and includes design, manufacturing, and the initial term of 15 years of maintenance as per your media release. Additionally, the Queensland

Government confirmed in this year's budget that the manufacturing component/total capital cost of the program was \$4.9 billion.

However, the program is \$7.1 billion. From my research it looks like the additional \$2.2 billion not attributable to the manufacturing component would go to the additional 20 years on the maintenance program. I just wanted to confirm that this was the case?

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson:

The additional scope of the Queensland Train Manufacturing Program, outside of the Design Build Maintain (DBM) Contract, will be undertaken by the State and includes:

1. Additional Stabling Roads and test track;
2. A further 20 years of operation and maintenance beyond what is included in the DBM; and
3. State management costs and contingency.

ENDS

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

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From: Translink Media <Translink.Media@translink.com.au>
Sent: Friday, 7 July 2023 9:59 AM
To: Lesley Major; Charlton Hart
Cc: Translink Media; Cameron Y Leslie
Subject: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP
Attachments: QTMP #DOWNER# media enquiry - IRJ.docx

Hi Lesley and Charlton,

Downer has received the attached media enquiry from International Railway Journal regarding QTMP. They have drafted a response which requires our approval before they can send it back to the journalist.

Can you please review and approve?

Let me know if you have any questions or concerns.

Kind regards,
Mia

Mia McGaffin
Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



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It is your responsibility to ensure that this email does not contain and is not affected by computer viruses, defects or interference by third parties or replication problems (including incompatibility with your computer system).

Opinions contained in this email do not necessarily reflect the opinions of the Department of Transport and Main Roads, or endorsed organisations utilising the same infrastructure.

QTMP - Downer media enquiry

Received 4 July

No deadline advised

Draft response from Downer in red:

1. Is Hyundai Rotem a sub-contractor or joint-venture partner with Downer? Downer is delivering the QTMP program. We have partnered with Hyundai Rotem for the design and delivery of the rollingstock, which will be manufactured on the Fraser Coast. The QTMP program will create an additional 1,300 construction and manufacturing jobs.
2. Who will design, manufacture and commission the trains? Downer and Hyundai Rotem.
3. What is the overall value of the QTMP contract, and how is this broken down between Downer and Hyundai Rotem? A contract worth \$4.6 billion has now officially been signed for Downer Group. A further break down is not available.
4. Are there any other partners involved in the contract? John Holland will deliver the manufacturing facility at Torbanlea on the Fraser Coast and DT Infrastructure (formerly Downer Infrastructure) will deliver the maintenance and stabling facility at Ormeau.

Released under RTI

From: [Charlton Hart](#)
To: [Translink Media](#); [Lesley Major](#)
Cc: [Cameron Y Leslie](#)
Subject: RE: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP
Date: Friday, 7 July 2023 10:42:39 AM
Attachments: [image003.png](#)
[image005.png](#)
[image006.jpg](#)
[image007.png](#)
[image001.png](#)

Will have this back to you shortly.

Thanks!

Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads
& Minister for Digital Services

P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000



From: Translink Media <Translink.Media@translink.com.au>
Sent: Friday, July 7, 2023 9:59 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP

Hi Lesley and Charlton,

Downer has received the attached media enquiry from International Railway Journal regarding QTMP. They have drafted a response which requires our approval before they can send it back to the journalist.

Can you please review and approve?

Let me know if you have any questions or concerns.

Kind regards,
Mia

Mia McGaffin

Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au



-

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Released under RTI-3620

From: Charlton Hart
Sent: Friday, 7 July 2023 10:44 AM
To: Stuart Stark
Cc: Lesley Major
Subject: For approval: QTMP Response

Hey Stuart,

Enquiry from Downers – response is for a railway journal publication:

Draft response from Downer in red:

1. Is Hyundai Rotem a sub-contractor or joint-venture partner with Downer?
Downer is delivering the QTMP program. We have partnered with Hyundai Rotem for the design and delivery of the rollingstock, which will be manufactured on the Fraser Coast. The QTMP program will create an additional 1,300 construction and manufacturing jobs.
2. Who will design, manufacture and commission the trains?
Downer and Hyundai Rotem.
3. What is the overall value of the QTMP contract, and how is this broken down between Downer and Hyundai Rotem?
A contract worth \$4.6 billion has now officially been signed for Downer Group. A further break down is not available.
4. Are there any other partners involved in the contract?
John Holland will deliver the manufacturing facility at Torbanlea on the Fraser Coast and DT Infrastructure (formerly Downer Infrastructure) will deliver the maintenance and stabling facility at Ormeau.



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M NR [redacted]
1 William Street, Brisbane QLD 4000



From: Charlton Hart
Sent: Friday, 7 July 2023 10:47 AM
To: Stuart Stark
Cc: Lesley Major
Subject: FW: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia
- NR

And another



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000



From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Friday, July 7, 2023 9:50 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Subject: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia - Alessandra Akhund

Hi team,

Infrastructure Partnerships Australia has asked what the money included in the QTMP that is outside of the Downer DBM Contract will cover.

Can you please let me know if you are comfortable with the proposed response below?

Thanks,
Michael

ENQUIRY

To introduce myself, my name is Sandy Akhund and I am a policy adviser at Infrastructure Partnerships Australia. We send out a weekly newsletter on big industry news, announcements, and appointments each Friday and we are writing a piece on the Downer contract award for the Queensland Train Manufacturing Program.

I had just some questions about the figures – the award is for \$4.6 billion and includes design, manufacturing, and the initial term of 15 years of maintenance as per your media release. Additionally, the Queensland Government confirmed in this year's budget that the manufacturing component/total capital cost of the program was \$4.9 billion.

However, the program is \$7.1 billion. From my research it looks like the additional \$2.2 billion not attributable to the manufacturing component would go to the additional 20 years on the maintenance program. I just wanted to confirm that this was the case?

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson:

The additional scope of the Queensland Train Manufacturing Program, outside of the Design Build Maintain (DBM) Contract, will be undertaken by the State and includes:

- Additional Stabling Roads and test track;
- A further 20 years of operation and maintenance beyond what is included in the DBM; ~~and~~
- ~~State management costs and contingency.~~

ENDS

Michael Cormack

Principal Advisor (Media)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4035 | M: NR

Floor 1 | 61 Mary Street | Brisbane Qld 4000

GPO Box 50 | Brisbane Qld 4001

michael.cormack@translink.com.au

www.translink.com.au

www.tmr.qld.gov.au

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From: Translink Media <Translink.Media@translink.com.au>
Sent: Friday, 7 July 2023 12:14 PM
To: Charlton Hart; Translink Media; Lesley Major
Cc: Cameron Y Leslie
Subject: RE: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP

Thanks Charlton.

The team has suggested some additional wording for clarity (highlighted in green below). Can you please confirm if you are comfortable with this change?

1. Is Hyundai Rotem a sub-contractor or joint-venture partner with Downer?
Downer is delivering the QTMP program. We have partnered with Hyundai Rotem for the design and delivery of the rollingstock, which will be manufactured on the Fraser Coast. The QTMP program will create an additional 1,300 construction and manufacturing jobs.
2. Who will design, manufacture and commission the trains?
Downer and Hyundai Rotem.
3. What is the overall value of the QTMP contract, and how is this broken down between Downer and Hyundai Rotem? A Design Build Maintain contract worth \$4.6 billion has now officially been executed between the Downer Group and the Queensland Government. Arrangements between Downer and its joint venture partners are commercial in confidence.
4. Are there any other partners involved in the contract?
John Holland will deliver the manufacturing facility at Torbanlea on the Fraser Coast and DT Infrastructure (formerly Downer Infrastructure) will deliver the maintenance and stabling facility at Ormeau.

Thanks,
Mia

Mia McGaffin
Advisor (Government & Media Relations)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4231 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
Mia.McGaffin@translink.com.au
www.translink.com.au



From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Friday, 7 July 2023 11:05 AM
To: Translink Media <Translink.Media@translink.com.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP

Good to go as below:

1. Is Hyundai Rotem a sub-contractor or joint-venture partner with Downer?

Downer is delivering the QTMP program. We have partnered with Hyundai Rotem for the design and delivery of the rollingstock, which will be manufactured on the Fraser Coast. The QTMP program will create an additional 1,300 construction and manufacturing jobs.

2. Who will design, manufacture and commission the trains?

Downer and Hyundai Rotem.

3. What is the overall value of the QTMP contract, and how is this broken down between Downer and Hyundai Rotem? A contract worth \$4.6 billion has now officially been executed between the Downer Group and the Queensland Government. Arrangements between Downer and its joint venture partners are commercial in confidence.

4. Are there any other partners involved in the contract?

John Holland will deliver the manufacturing facility at Torbanlea on the Fraser Coast and DT Infrastructure (formerly Downer Infrastructure) will deliver the maintenance and stabling facility at Ormeau.



Charlton Hart

Media Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads
& Minister for Digital Services

P (07) 3719 7300 M NR

1 William Street, Brisbane QLD 4000



From: Translink Media <Translink.Media@translink.com.au>

Sent: Friday, July 7, 2023 9:59 AM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Translink Media <Translink.Media@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>

Subject: For approval: Due by 12pm today - Downer Media response - International Railway Journal - QTMP

Hi Lesley and Charlton,

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Can you please review and approve?

Let me know if you have any questions or concerns.

Kind regards,

Mia

Mia McGaffin

Advisor (Government & Media Relations)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4231 | P: 07 3338 4438

Floor 1 | 61 Mary Street | Brisbane Qld 4000

GPO Box 50 | Brisbane Qld 4001

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Please consider the environment before printing this email.

From: Michael P Cormack <Michael.Cormack@translink.com.au>
Sent: Friday, 7 July 2023 2:13 PM
To: Charlton Hart; Lesley Major
Cc: Translink Media; Cameron Y Leslie
Subject: RE: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia
NR

Thanks, Charlton, I'll send your version back now.

Cheers.

Michael Cormack
Principal Advisor (Media)
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4035 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Sent: Friday, 7 July 2023 2:11 PM
To: Michael P Cormack <Michael.Cormack@translink.com.au>; Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: Translink Media <Translink.Media@translink.com.au>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: RE: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia -
NR

Good to go as below:

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson:

The additional scope of the Queensland Train Manufacturing Program, outside of the Design Build Maintain (DBM) Contract, will be undertaken by the State and includes:

1. Additional Stabling Roads and test track;
2. A further 20 years of operation and maintenance beyond what is included in the DBM; ~~and~~
3. ~~State management costs and contingency.~~

ENDS



Charlton Hart
Media Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads
& Minister for Digital Services
P (07) 3719 7300 M NR
1 William Street, Brisbane QLD 4000

From: Michael P Cormack <Michael.Cormack@translink.com.au>

Sent: Friday, July 7, 2023 9:50 AM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media

<MinisterBaileyMedia@min.internal>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Stuart Stark

<Stuart.Stark@ministerial.qld.gov.au>

Subject: For approval | Due today | Media response: QTMP cost | Infrastructure Partnerships Australia - NR

Hi team,

Infrastructure Partnerships Australia has asked what the money included in the QTMP that is outside of the Downer DBM Contract will cover.

Can you please let me know if you are comfortable with the proposed response below?

Thanks,

Michael

ENQUIRY

To introduce myself, my name is NR and I am a policy adviser at Infrastructure Partnerships Australia. We send out a weekly newsletter on big industry news, announcements, and appointments each Friday and we are writing a piece on the Downer contract award for the Queensland Train Manufacturing Program.

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However, the program is \$7.1 billion. From my research it looks like the additional \$2.2 billion not attributable to the manufacturing component would go to the additional 20 years on the maintenance program. I just wanted to confirm that this was the case?

RESPONSE

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- Additional Stabling Roads and test track;
- A further 20 years of operation and maintenance beyond what is included in the DBM; and
- State management costs and contingency.

ENDS

Michael Cormack

Principal Advisor (Media)

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4035 | M: NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
michael.cormack@translink.com.au
www.translink.com.au
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From: Mark Bailey
Sent: Tuesday, 1 August 2023 12:52 PM
To: Lesley Major
Subject: Fwd: Queensland, Premier and Anastacia Palaszczuk mentioned on 12:00 News at 12:01

Most people will hear that we're building trains in Qld 😊👍

Sent from my iPhone

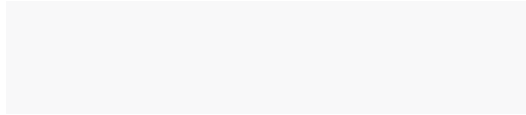
Begin forwarded message:

From: Isentia <noreply@isentia.com>
Date: 1 August 2023 at 12:13:28 pm AEST
To: Mark Bailey <Mark.Bailey@ministerial.qld.gov.au>
Subject: Queensland, Premier and Anastacia Palaszczuk mentioned on 12:00 News at 12:01



New media item for the topic: **Mark Bailey**.

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Notification ID 86d97d62-d03d-4e44-b616-b40be1b554c0

From: Lesley Major
Sent: Wednesday, 12 July 2023 11:13 AM
To: Douglas C Estwick; Charlton Hart
Cc: Cameron Y Leslie; Translink Media; @Minister Bailey Media
Subject: RE: Courier-Mail: Queensland Train program

Thanks Doug – we received same inquiry from the CM.
I'll discuss with policy advisor once he is back in the office.
Thanks for the heads up.

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Sent: Wednesday, July 12, 2023 11:12 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>
Subject: FW: Courier-Mail: Queensland Train program

Hi Lesley and Charlton,

I just wanted to forward you the below enquiry from the CM on the QTMP for your awareness and let you know we are pushing through a response.

Kind regards,
Doug

Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4040 NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
douglas.estwick@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Bennett, Stephanie <stephanie.bennett@news.com.au>
Sent: Wednesday, 12 July 2023 10:44 AM
To: Media <media@tmr.qld.gov.au>
Subject: Courier-Mail: Queensland Train program

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn thought the scope is the same. Screenshots from website attached.

- *why has the cost increased?
- *when was the cost increase identified?
- *was it expected there would be further increases?

*has there been any change to the expected completion date?
*any other comment

Thanks team, deadline 4pm please

Cheers NR

--

NR

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001

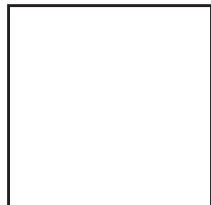
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Released under RTI - DTMR

From: Lesley Major
Sent: Wednesday, 12 July 2023 11:25 AM
To: Courtney Thompson
Cc: @PremMediaOffice
Subject: FW: Courier-Mail: Queensland Train program
Attachments: A2CCBC7E-9AD7-42B0-A586-A407DF77F275.png; 4691873F-00F3-4C31-B2F2-164812361009.png

FYI – see below. Discussing with advisor and dept now.

From: NR [redacted] <[redacted]@news.com.au>
Sent: Wednesday, July 12, 2023 10:45 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Subject: Fwd: Courier-Mail: Queensland Train program

Hi Lesley hope you're well.
Have sent this to TMR just now

Would Minister please be able to comment on the \$2.4bn increase on this train program?

Many thanks NR [redacted]

----- Forwarded message -----
From: NR [redacted] <[redacted]@news.com.au>
Date: Wednesday, 12 July 2023
Subject: Courier-Mail: Queensland Train program
To: Media <media@tmr.qld.gov.au>

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn thought the scope is the same. Screenshots from website attached.

- *why has the cost increased?
- *when was the cost increase identified?
- *was it expected there would be further increases?
- *has there been any change to the expected completion date?
- *any other comment

Thanks team, deadline 4pm please
Cheers NR [redacted]

--

NR [redacted]

Journalist

| | |
|--------------------------|--------------------------|
| <input type="checkbox"/> | <input type="checkbox"/> |
|--------------------------|--------------------------|

Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001
T +NR M NR
E stephanie.bennett@news.com.au W www.couriermail.com.au

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#IStandWithEvan - To learn more about Evan Gershkovich, our Wall Street Journal colleague unjustly detained in Russia, [click here](#).



--

NR
Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001
T +NR M +NR
E NR @news.com.au W www.couriermail.com.au

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Photo

Done

Key features

The Queensland Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

Benefits



Increases capacity



Improves network efficiency



Contributes to economy



Contributes to regional growth

Funding

Investment ID: 1804863

Total investment
\$7.1 billion



Queensland Government
\$7.1 billion



Photo

Done

Key features

The Queensland Train Manufacturing Program includes:

- construction of 65 six-car passenger trains
- construction of a purpose-built manufacturing facility in the Maryborough region for major manufacturing/assembly works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility.

Benefits



Increases capacity



Improves network efficiency



Contributes to economy



Contributes to regional growth

Funding

Investment ID: 1004653

Total investment

\$9.5 billion



Queensland Government
\$9.5 billion



From: Lesley Major
Sent: Wednesday, 12 July 2023 11:30 AM
To: 'Douglas C Estwick'
Cc: Cameron Y Leslie
Subject: FW: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award
Attachments: COM1195_ADG eSigned 270623.pdf; Att 1_QTMP.pdf

Team, just sharing the below with you.
Not sure what's happened here.

From: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>
Sent: Monday, July 3, 2023 4:23 PM
To: TMR DLO <TMR_DLO@tmr.qld.gov.au>
Cc: Peter L Milward <peter.milward@translink.com.au>; Sally Z Stannard <Sally.Stannard@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>; Cameron Y Leslie <Cameron.Leslie@translink.com.au>
Subject: FW: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award

Key messages

Please update so that messaging is consistent with what was announced on Friday. Couple of things to consider:

- The Queensland Government is ~~investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.~~

Delete reference to \$9.5 billion and the largest investment in rail in Qld's history. **Talk about the \$4.6 billion contract with Downer, what it does (factory then maintenance over 15 years) and the \$4.89 b (? check budget papers) capital investment over the forward estimates. Can talk biggest investment in rollingstock.**

- The program will bring train manufacturing back to Queensland, ~~supporting more than 1300 jobs over the term of the contract.~~

To date we have referred to 800 jobs in Maryborough. Consistency is good. We can add other jobs when we are getting going on Ormeau, for example. People will understandably think of these two things separately.

Also I'm chasing down photos of Acting DG and Downer CEO from Friday for TMR internal comms.

Happy to discuss.



**Queensland
Government**

Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

From: TMR DLO <TMR_DLO@tmr.qld.gov.au>
Sent: Tuesday, June 27, 2023 1:52 PM
To: Stuart Stark <Stuart.Stark@ministerial.qld.gov.au>

Cc: Matt Swan <Matt.Swan@ministerial.qld.gov.au>; Kobe Abraham <Kobe.Abraham@ministerial.qld.gov.au>; Kerry Nielsen <Kerry.Nielsen@ministerial.qld.gov.au>

Subject: BRIEFS FOR ACTION - COM1195 - Confidential - QTMP contract award

Hi

Please find attached for approval.

| | | |
|--|-------------------|---|
| File No. | COM1195 | <input type="checkbox"/> URGENT |
| Date: | 27/06/2023 | <input type="checkbox"/> COVID-19 |
| Title/Subject: Confidential - QTMP contract award | | <input type="checkbox"/> Correspondence <input checked="" type="checkbox"/> Briefing Note <input type="checkbox"/> Minister's Constituent |
| <input type="checkbox"/> Advisor: | | Date: |
| Comments: | | |
| <input type="checkbox"/> Chief of Staff: | | Date: |
| Comments: | | |
| <input type="checkbox"/> Minister: | | Date: |
| Comments: | | |
| Further Action: | | |
| MO Tracking | # | |
| Tracking | 27/06 TT to SS | |

Taleah Thompson

Departmental Liaison Officer | Cabinet, Legislation and Executive Services

Corporate Division | Governance Branch | Department of Transport and Main Roads

61 Mary Street | Brisbane Qld 4000

GPO Box 2644 | Brisbane Qld 4001

(07) 3066 4216

TMR_DLO@tmr.qld.gov.au

www.tmr.qld.gov.au

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Department of Transport and Main Roads
High Risk briefing note
COM1195

To: Director-General

| | |
|---|---|
| SUBJECT: Confidential - QTMP contract award | DATE: 27 June 2023 APPROVAL REQUIRED BY: ASAP RISK LEVEL: High CBRC FUNDING REQUIRED: No |
| A/Director-General's Comments: Great - thanks <div style="text-align: right;">Approved / Not Approved A/Director-General Date 27/06/2023</div> <div style="border: 1px solid red; width: 150px; height: 50px; margin-left: auto; margin-top: 10px;">NR</div> | |
| Progress to Minister's office for noting – Yes/No (DG office only) | Noted Minister Date/...../..... |

Recommendations

- That you approve the communication plan for the award of the Design, Build Maintain Contract to Downer to deliver the Queensland Train Manufacturing Program (**Attachment 1**).
- That you indicate if this communication plan is to be submitted to the Minister for Transport and Main Roads and Minister for Digital Services' office for noting.

Background/summary

- It is anticipated the Queensland Government will award Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP) by early July.
- This is a significant milestone for the program, and a 'good news story'.
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This plan covers the critical activities that need to occur on the day, and the day after the Contract Award to communicate the milestone with internal and external stakeholders.

Endorsed by:
Frances Dodd

Tel: 3338 4438
Date: 21 June 2023

Endorsed by GM:
Paul Hoffman
General Manager
Passenger Rollingstock and
Signalling
Tel: 3066 7314
Date: 21 June 2023

Endorsed by:
Peter Milward
A/Deputy Director-General
Translink
Tel: 3066 4158
Date: 22 June 2023

Planned communication program

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.
- Communication activities include:
 - media announcement – Ministerial Statement
 - TMR webpage updates (including updated project fact sheet)
 - TMR social media updates (LinkedIn and Facebook)
 - internal communications (Yammer, TMR Intranet)
 - TMR Intranet article
 - Translink Times article
 - Director-General internal email to Executive Leadership Team
 - Minister to Minister letter
 - Director-General to Director-General letter
 - Director-General message to all TMR staff
 - personalised and direct contact with stakeholders.

Risk Assessment

- Using the TMR communication risk assessment tool (**Appendix A**), this communication material has been determined as high risk due to the following factors.
 - A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
 - Mr Bruce Saunders MP, Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
 - QTMP is the largest investment in rail in Queensland's history.
 - This milestone will likely result in widespread regional and state-wide media coverage.

Budget and funding source

- There is no funding required to undertake these communication activities.

Government Objectives

- By creating local jobs and committing to the ongoing development of the manufacturing industry in regional Queensland, the QTMP aligns to the following government objectives of the Unite and Recover -- Queensland's Economic Recovery Plan:
 - supporting jobs
 - making it for Queensland
 - building Queensland
 - growing our regions
 - investing in skills.

More information

- For more information, please refer to the communication [plan/materials] (**Attachment 1**).

TMR communication risk assessment tool

This document aligns with TMR's Risk Assessment and Ratings Matrix. To be used in conjunction with your local branch risk criteria register.

| TMR risk criteria | | TMR recommended approving managers | |
|-------------------|--|---|--|
| LOW | <p>Impact</p> <ul style="list-style-type: none">Impact is largely positive with minor inconvenience to the community or stakeholders. <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none">Overall the community is supportive of the project/works.May be small groups of people with limited influence, who are disgruntled. <p>Sensitivities</p> <ul style="list-style-type: none">Few or no sensitivities (e.g. it's not in a minister's or shadow minister's electorate, there hasn't been any problems in the past, no known vocal residents/stakeholders).No other Queensland Government departments or levels of government (local or federal) are involved. <p>Media</p> <ul style="list-style-type: none">May attract some negative media attention in regional/local media, or has appeared in local paper with no further issues. <p>Other</p> <ul style="list-style-type: none">May be a previously approved document that is getting minor, non-sensitive updates. | <ul style="list-style-type: none">Only Divisional approval is required.TMR recommended approvers include:<ul style="list-style-type: none">Accountable ManagerDirectorRegional Director.Refer to your branch's risk assessment tool for your branch's nominated approving managers.No peer review is necessary from communication Services, however you may seek the assistance of your Key Account Manager to develop a communication plan and/or materials | |
| MEDIUM | <p>Impact</p> <ul style="list-style-type: none">Impact is largely positive but some stakeholder groups will be moderately inconvenienced (that is, the work/changes may affect business or industry trade, people cannot access their street for a short period of time). <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none">Large sections of the community or key stakeholders are supportive of the project/works.Some influential stakeholder/industry groups are likely to be disgruntled.There are known vocal opponents. <p>Sensitivities</p> <ul style="list-style-type: none">Other Queensland Government departments and/or other levels of government (local or federal) are involved/impacted. <p>Media</p> <ul style="list-style-type: none">May attract some negative media attention in regional/local media or has appeared in local paper with minor, easily mitigated issues. <p>Other</p> <ul style="list-style-type: none">May be a media opportunity for the Minister and/or the Premier. | <ul style="list-style-type: none">Communication Services peer-reviews communication plan and materials.TMR recommended approvers include:<ul style="list-style-type: none">Accountable ManagerDirectorRegional DirectorGeneral Manager.Refer to your branch's risk assessment tool for your branch's nominated approving managers. | |
| HIGH | <p>Impact</p> <ul style="list-style-type: none">Some people are very adversely affected by the work/change (e.g. their property will be impacted, people cannot access their street for a prolonged period of time)A large group of people or key stakeholders are significantly impacted by the project/works. <p>Community/stakeholder sentiment</p> <ul style="list-style-type: none">Large sections of the community or key stakeholders are likely to be disgruntled.An MP has taken the work/project/issue on as a cause. <p>Sensitivities</p> <ul style="list-style-type: none">Known to be a 'hot topic'.Other similar activity has had a poor outcome in the past.The project/work is located in a minister's and/or shadow minister's electorate.The project/work/change relates to critical assets/programs/initiatives, Queensland Government commitment or departmental six-month commitment.Other Queensland Government departments and/or levels of government (local or federal) are involved/impacted. <p>Media</p> <ul style="list-style-type: none">There has been some previous negative media coverage – regional/state wide.Will likely result in widespread regional and/or statewide media coverage. <p>Other</p> <ul style="list-style-type: none">All speeches and presentations when people are representing the department and all abstracts and papers submitted to journals and conferences (this process is at the DG's request). Refer to the <i>Approval process: External presentations, speeches and abstracts</i>.All events (photo opportunities, sod turnings, site tours, project milestones, campaign launches) due to their visibility in the community. Refer to the event approval processes.An event to which the Minister or DG is invited. | <ul style="list-style-type: none">Communication Services reviews communication plan and materials.TMR recommended approvers include:<ul style="list-style-type: none">Accountable ManagerDirectorRegional DirectorGeneral ManagerDeputy Director-GeneralDirector-GeneralMinister (for noting). | |
| GACC | <p>Major campaign activities include the following:</p> <ul style="list-style-type: none">Communication or advertising activity with a media placement spend over \$100,000 (noting that activity cannot be broken into segments to go under the threshold)Television and/or cinema advertising, including paid community service announcementsCommunication on major projects, programs and government initiativesMajor community engagement activities with a total budget of more than \$50,000Statewide direct mail and/or insertsFull page advertising in major metropolitan newspapersMajor recruitment activity (over \$50,000 media placement spend). | <p>Minor campaign activities include the following:</p> <ul style="list-style-type: none">Communication or advertising activity with a media placement spend under \$100,000Major or sensitive community engagement activities with a total budget of less than \$50,000Controversial or sensitive communication or advertising activity not included in a major campaignMinor updates to existing campaigns. | <ul style="list-style-type: none">Communication Services reviews submission and collateral, and provides strategic advice.TMR recommended approvers include:<ul style="list-style-type: none">Accountable ManagerDirectorRegional DirectorGeneral Manager.Deputy Director-GeneralDirector-GeneralMinister (for noting)Government Advertising and Communication Committee (GACC). |

Queensland Train Manufacturing Program

Integrated communication plan

21 June 2023



Queensland
Government

Contents

- Introduction
- Goals and objectives
- Key messages
- Solution
- Stakeholders
- Overview
- Tactical plan

Introduction

Situation

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history. This will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.

It is anticipated Contract Award for the Design Build Maintain (DBM) Contract for QTMP will occur by early July 2023.

This is a significant milestone for the program, and a 'good news story'.

The project team are planning a range of proactive communication activities to coincide with this milestone.

QTMP has been assessed as a high risk program. As a result, the Communication Approach for the project will anticipate enquiry and comment as a result of the listed risks.

This Plan covers the integrated activities that are proposed to ensure the smooth delivery of the announcement and prepares for any stakeholder reaction.

Department of Transport and Main Roads

Key issues:

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone

Risks:

- A number of communities and key stakeholders will be impacted by the project given the geographical impact of the QTMP across Queensland.
- The Local Member for Maryborough and Assistant Minister for Train Manufacturing is a supporter of the QTMP, and the manufacturing facility will be built in his electorate.
- QTMP is the largest investment in rail in Queensland's history.
- This milestone will likely result in widespread regional and state-wide media coverage.
- The QTMP trains are subject to recommendations of the New Generation Rollingstock Commission of Inquiry

Integrated internal approach

TRANSLINK Passenger Rollingstock and Signalling Branch (PRSB)

Lead the delivery of QTMP
documentation.

Responsible for the accuracy
of the information and data.

TRANSLINK Government and Media Relations Unit

Develops media content and sends to
SCU team for approval

Corporate Division

Package the communication
approach, drawing from Translink
PRSB requirements for approvals.

Goal and objectives

Goal

To announce the Contract Award for the Design Build and Maintain (DBM) Contract for the Queensland Train Manufacturing Program (QTMP).

Objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to deliver QTMP
- To inform key stakeholders of next steps for QTMP
- To celebrate the milestone and thank the internal team
- To provide an update on probity for the QTMP

Key messages

- The Queensland Government has awarded Downer the Design Build and Maintain (DBM) contract for the Queensland Train Manufacturing Program (QTMP).
- Downer will deliver 65 six-car passenger trains, a purpose-built manufacturing facility at Torbanlea and a new rail facility for train maintenance and stabling at Ormeau.
- This project supports Transport and Main Road's goal of creating a single integrated transport network accessible to everyone.
- The QTMP will support South East Queensland's population and economic growth, as well as Cross River Rail and the Brisbane 2032 Olympic and Paralympic Games.
- The program will bring train manufacturing back to Queensland, supporting more than 1300 jobs over the term of the contract.
- The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.
- Site investigations and early works are underway at the Torbanlea manufacturing facility site and Ormeau rail facility site.
- The project team is preparing a detailed design of the facilities and passenger trains.
- Major construction is scheduled to commence later this year.

Solution



Communication approach

- Media announcement – Ministerial Statement
- TMR webpage updates (including updated project fact sheet)
- TMR social media updates (LinkedIn and Facebook)
- Internal communications (Yammer, TMR Intranet)
- Personalised and direct contact with internal and external stakeholders



Timing

- The timing of announcement is tied to commercial negotiations and execution of Project Deed.
- Implementation of communications materials will commence on the day after Contract Award.

Stakeholders

Government

- Queensland Premier, Annastacia Palaszczuk
- Minister for Transport and Main Roads, Mark Bailey
- Assistant Minister for Train Manufacturing and Member for Maryborough, Bruce Saunders

Internal

- A/Director-General Department of Transport and Main Roads, Sally Stannard
- A/Deputy Director General, Peter Milward
- TMR Executive Leadership Team
- Ministers with interest in QTMP
- Directors' General with interest in QTMP
- Members of QTMP Executive Steering Committee, Project Control Group and Evaluation Panel
- All PRS TMR staff
- QTMP project team
- All Translink and TMR staff

External

- Downer
- Media
- Traditional Owner groups
- Accessibility stakeholders
- Potential suppliers and job seekers
- Project stakeholders
- Residents and businesses of Torbanlea and Maryborough
- Residents and businesses of Ormeau
- General public

Overview

Background

The Queensland Government's Queensland Train Manufacturing Program (QTMP) was established to meet the increasing demand for rail transport in South East Queensland over the next 10 years.

The Queensland Government is investing \$9.5 billion in the program, making it the largest investment in rail in Queensland's history.

It is anticipated Contract Award for the Design Build Maintain (DBM) contract for QTMP will occur in late June. The team plan a range of proactive communication activities to coincide with this milestone.

Solution

Key objectives

- To inform key stakeholders and community that a major project milestone has been achieved with the announcement of the awarding of the contract to Downer to deliver QTMP
- To inform key stakeholders of next steps for QTMP

Communication approach (including key deliverables)

- Media announcement – Ministerial Statement
- TMR webpage update (including updated project fact sheet)
- TMR social media updates (LinkedIn and Facebook)
- Internal communications (Yammer, TMR Intranet)
- Personalised and direct contact with internal and external stakeholders

Key issues

- Project assessed as High Risk
- Proposed Ministerial announcement
- Interest in the program by Premier and Minister/s
- Potential for high level of media interest
- Contract Award is a significant milestone
- Historical NGR Commission of Inquiry
- \$9.5 billion project
- Close residential stakeholders in Ormeau
- LNP Elected Representative in Ormeau
- imminent election

Target group

- Premier and Ministers
- TMR Executive leadership
- TMR staff and project team
- Downer
- Media
- Project stakeholders
- Residents and businesses of impacted communities
- Traditional Owner groups
- Suppliers and job seekers
- Accessibility stakeholders
- General public

Key messages

See key messages slide

Related activity to note

Evaluation

Media take up
Social media views and reposts
Social media comments

Tactical plan

| Publish date | Activity | Description | Audience | Cost | Evaluation | Responsible Area | Status |
|---------------------------------------|--|--|--------------------------------|------|------------|--------------------------------|---------|
| Internal communication tactics | | | | | | | |
| Day/s after announcement | A/Director-General internal email to Executive Leadership Team | Email to inform about contract award, changes to probity and project next steps | TMR Executive Leadership Team | Nil | NA | SCU Internal Communications | Drafted |
| Day/s after announcement | Minister to Minister letter | Letter to inform about contract award, changes to probity and project next steps | All relevant Ministers | Nil | NA | Translink Government Relations | Drafted |
| Day/s after announcement | A/Director-General to Director General letter | Letter to inform about contract award, changes to probity and project next steps | All relevant Director-Generals | Nil | NA | Translink Government Relations | Drafted |
| Day/s after announcement | A/ Director-General message to all TMR staff | Email to inform TMR about contract award and project next steps | All TMR staff | Nil | NA | SCU Internal Communications | Drafted |
| Day/s after announcement | Yammer update | Post on Yammer to promote the project, announce contract award and provide contact details | All TMR | Nil | Web stats | QTMP team | Drafted |
| Day/s after announcement | TMR Intranet article | Intranet article to share contract award news and inform wider TMR audience about the project benefits | All TMR Staff | Nil | Web stats | SCU Internal Communications | Drafted |
| Day/s after announcement | Translink Times article | Intranet article to share contract award news and inform wider TMR and Translink audience about the project benefits | All TMR and Translink Staff | Nil | Web stats | QTMP team | Drafted |

Tactical plan

| Publish date | Activity | Description | Audience | Cost | Evaluation | Responsible Area | Status |
|---|---|--|----------------|------|----------------|------------------|----------------|
| Media communication tactics | | | | | | | |
| TBD - Day of, or day after contract signing | Media announcement/ Ministerial Statement | Official statement delivered to members of news media to announce contract award | Media | Nil | Media coverage | Translink Media | Approved |
| External communication tactics | | | | | | | |
| Immediately after ministerial announcement | Update QTMP project page | Update to webpage for wording around contract award and key messages, including updated project fact sheet as PDF | General public | Nil | Web stats | SCU Online | Pending upload |
| Day/s after announcement | TMR social media updates on Facebook and LinkedIn | Facebook dark post – inform Torbanlea and Ormeau residents of contract award LinkedIn – inform suppliers and employment seekers | General public | TBC | Web stats | SCU Social Media | Drafted |

**Thank you and stay
connected**

www.tmr.qld.gov.au



TMRQld



@TMRQld



TMRQld



Department of Transport and Main Roads

From: Lesley Major
Sent: Wednesday, 12 July 2023 12:07 PM
To: Stuart Stark
Subject: FW: Courier-Mail: Queensland Train program
Attachments: A2CCBC7E-9AD7-42B0-A586-A407DF77F275.png; 4691873F-00F3-4C31-B2F2-164812361009.png

Hey Lesley,

Think any response needs to make the following things clear:

- This is not an increase in the cost to deliver the 65 new Queensland made trains
- Instead, this funding includes a projected \$XX for ongoing maintenance and operational costs over an extended contract period of 30 year period* (to be confirmed) through to 2050* (to be confirmed)
- Majority of this funding will be supporting regional Queenslanders, and the rejuvenation of Maryborough's train building industry
- The question for the LNP is will they cut/prune this funding? Gutting regional Queensland/Maryborough of skills, training and secure job opportunities once again
- Under the LNP train building was sent overseas, and Queenslanders are still paying hundreds of millions to rectify the New Generation Rollingstock so they are disability compliant...

Give me a bell if you need to discuss.

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 11:25 AM
To: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: FW: Courier-Mail: Queensland Train program

FYI – see below. Discussing with advisor and dept now.

From: Bennett, Stephanie [NR] <[\[NR\]@news.com.au](mailto:[NR]@news.com.au)>
Sent: Wednesday, July 12, 2023 10:45 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Subject: Fwd: Courier-Mail: Queensland Train program

Hi Lesley hope you're well.
Have sent this to TMR just now

Would Minister please be able to comment on the \$2.4bn increase on this train program?

Many thanks [NR]

----- Forwarded message -----

From: [NR] <[\[NR\]@news.com.au](mailto:[NR]@news.com.au)>
Date: Wednesday, 12 July 2023
Subject: Courier-Mail: Queensland Train program
To: Media <media@tmr.qld.gov.au>

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn thought the scope is the same. Screenshots from website attached.

- *why has the cost increased?
- *when was the cost increase identified?
- *was it expected there would be further increases?
- *has there been any change to the expected completion date?
- *any other comment

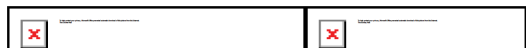
Thanks team, deadline 4pm please

Cheers NR

--

NR

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006

GPO Box 130, Brisbane, QLD 4001

T +61 NR

M NR

E NR @news.com.au W www.couriermail.com.au

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We acknowledge the Traditional Owners of the land in all states and territories on which we work and report. We pay our respects to Aboriginal and Torres Strait Islander Elders past, present and emerging, and honour their history, cultures, and traditions of storytelling. Proudly supporting [1 degree](#), A News Corp Australia initiative.

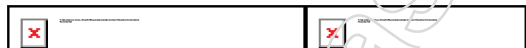
#IStandWithEvan - To learn more about Evan Gershkovich, our Wall Street Journal colleague unjustly detained in Russia, [click here](#).



--

NR

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006

GPO Box 130, Brisbane, QLD 4001

T NR

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E NR @news.com.au W www.couriermail.com.au

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Released under RTI - DTMR

From: Courtney Thompson
Sent: Wednesday, 12 July 2023 2:10 PM
To: Lesley Major
Cc: @PremMediaOffice
Subject: RE: Draft Response - revised

One amendment to background

From: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 1:57 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: RE: Draft Response - revised

Good to go with your highlight

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 1:47 PM
To: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: FW: Draft Response - revised

I'll call you

Response

New: The new figure published on the TMR website includes options for a further twenty years (to 2055) of operational costs.

(Your line): The figure published on the TMR website is a projection, which includes options for a further twenty years (to 2055) of operational costs.)

Background

On 30 June, the Palaszczuk Government announced the execution of a fifteen year, \$4.6 billion, contract for the Downer Group to build and maintain 65 new passenger trains in Queensland.

The \$4.6 billion contract represents the cost of building a new purpose-built facility at Torbanlea, and the cost of the design and manufacture of 65 new passenger train sets to support a service uplift after the commencement of services associated with Cross River Rail. The \$4.6 billion contract also includes construction of a new stabling and maintenance facility at Ormeau which will support 100 ongoing jobs once operational.

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If the LNP had their way this contract would be sent overseas, sending Queensland manufacturing jobs overseas.



Stuart Stark
Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

Released under RTI - DTMR

From: Lesley Major
Sent: Wednesday, 12 July 2023 12:07 PM
To: Stuart Stark
Subject: FW: Courier-Mail: Queensland Train program
Attachments: A2CCBC7E-9AD7-42B0-A586-A407DF77F275.png; 4691873F-00F3-4C31-B2F2-164812361009.png

Hey Lesley,

Think any response needs to make the following things clear:

- This is not an increase in the cost to deliver the 65 new Queensland made trains
- Instead, this funding includes a projected \$XX for ongoing maintenance and operational costs over an extended contract period of 30 year period* (to be confirmed) through to 2050* (to be confirmed)
- Majority of this funding will be supporting regional Queenslanders, and the rejuvenation of Maryborough's train building industry
- The question for the LNP is will they cut/prune this funding? Gutting regional Queensland/Maryborough of skills, training and secure job opportunities once again
- Under the LNP train building was sent overseas, and Queenslanders are still paying hundreds of millions to rectify the New Generation Rollingstock so they are disability compliant...

Give me a bell if you need to discuss.

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 11:25 AM
To: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: FW: Courier-Mail: Queensland Train program

FYI – see below. Discussing with advisor and dept now.

From: NR <NR@news.com.au>
Sent: Wednesday, July 12, 2023 10:45 AM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Subject: Fwd: Courier-Mail: Queensland Train program

Hi Lesley hope you're well.
Have sent this to TMR just now

Would Minister please be able to comment on the \$2.4bn increase on this train program?

Many thanks NR

----- Forwarded message -----

From: NR <NR@news.com.au>
Date: Wednesday, 12 July 2023
Subject: Courier-Mail: Queensland Train program
To: Media <media@tmr.qld.gov.au>

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn thought the scope is the same. Screenshots from website attached.

- *why has the cost increased?
- *when was the cost increase identified?
- *was it expected there would be further increases?
- *has there been any change to the expected completion date?
- *any other comment

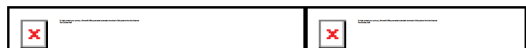
Thanks team, deadline 4pm please

Cheers NR

--

NR

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006

GPO Box 130, Brisbane, QLD 4001

T NR

M NR

E NR [@news.com.au](mailto:NR@news.com.au) W www.couriermail.com.au

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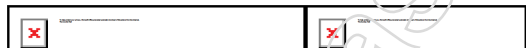
#IStandWithEvan - To learn more about Evan Gershkovich, our Wall Street Journal colleague unjustly detained in Russia, [click here](#).



--

NR

Journalist



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Released under RTI - DTMR

From: Courtney Thompson
Sent: Wednesday, 12 July 2023 1:35 PM
To: Lesley Major
Cc: @PremMediaOffice
Subject: RE: Draft Response

Hey Lesley,

As below, if your office is comfortable. Confirming this would be a response from the Minister or from the department?

Thanks,
Court

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 12:54 PM
To: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: Draft Response

Hi Prens – draft response below. Approved by the Minister.
Let me know what you think.

Response

The figure published on the TMR website is a projection, which includes options for a further twenty years (to 2055) of operational costs.

Background

On 30 June, the Palaszczuk Government announced the execution of a fifteen year, \$4.6 billion, contract for the Downer Group to build 65 new passenger trains in Queensland.

The \$4.6 billion contract represents the cost of building a new purpose-built facility at Torbanlea, and the cost of the design and manufacture of 65 new passenger train sets to support a service uplift after the commencement of services associated with Cross River Rail. The \$4.6 billion contract also includes construction of a new stabling and maintenance facility at Ormeau which will support 100 ongoing jobs once operational.

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Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

Released under RTI - DTMR

From: Lesley Major
Sent: Wednesday, 12 July 2023 1:47 PM
To: Courtney Thompson
Cc: @PremMediaOffice
Subject: FW: Draft Response - revised

I'll call you

Response

New: The new figure published on the TMR website includes options for a further twenty years (to 2055) of operational costs.

(Your line): The figure published on the TMR website is a projection, which includes options for a further twenty years (to 2055) of operational costs.)

Background

On 30 June, the Palaszczuk Government announced the execution of a fifteen year, \$4.6 billion, contract for the Downer Group to build and maintain 65 new passenger trains in Queensland.

The \$4.6 billion contract represents the cost of building a new purpose-built facility at Torbanlea, and the cost of the design and manufacture of 65 new passenger train sets to support a service uplift after the commencement of services associated with Cross River Rail. The \$4.6 billion contract also includes construction of a new stabling and maintenance facility at Ormeau which will support 100 ongoing jobs once operational.

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Senior Policy Advisor
Office of the Hon. Mark Bailey MP
Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

From: Jon Persley
Sent: Wednesday, 12 July 2023 2:09 PM
To: Lesley Major; Courtney Thompson
Cc: @PremMediaOffice
Subject: RE: Draft Response - revised

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, July 12, 2023 1:47 PM
To: Courtney Thompson <Courtney.Thompson@ministerial.qld.gov.au>
Cc: @PremMediaOffice <PremMediaOffice@ministerial.qld.gov.au>
Subject: FW: Draft Response - revised

I'll call you

Response

New: The new figure published on the TMR website includes options for a further twenty years (to 2055) of operational costs.

(Your line): The figure published on the TMR website is a projection, which includes options for a further twenty years (to 2055) of operational costs.)

Background

On 30 June, the Palaszczuk Government announced the execution of a fifteen year, \$4.6 billion, contract for the Downer Group to build and maintain 65 new passenger trains in Queensland.

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**Queensland
Government**

Stuart Stark
Senior Policy Advisor

Office of the Hon. Mark Bailey MP

Minister for Transport and Main Roads and Minister for Digital Services

P (07) 3719 7314 | M NR
E Stuart.Stark@ministerial.qld.gov.au

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Sent: Wednesday, 12 July 2023 4:45 PM
To: Lesley Major; Charlton Hart
Cc: Cameron Y Leslie; Translink Media; @Minister Bailey Media; Andrew J Christie; Douglas C Estwick
Subject: RE: Courier-Mail: Queensland Train program

Hi Lesley and Charlton,

Please find below our proposed response to the Courier-Mail.

NR said a response by 11am tomorrow would suit.

Background on the Design Build Maintain contract has been included, but please let us know your thoughts on whether this is required.

Please let me know if you have any concerns.

Kind regards,
Doug

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson

The \$9.5 billion program budget will be largely reinvested directly back into Queensland, with Downer making guarantees for the extensive use of local suppliers.

QTMP will also significantly improve the manufacturing industry in Queensland, and will support more than 1,300 jobs for Queenslanders.

The first train is anticipated to be manufactured and begin testing by late 2026, with all trains expected to be in service by 2032.

The \$9.5 billion total program value includes:

- A Design Build Maintain (DBM) Contract with Downer valued at \$4.6 billion
- Additional State capital costs – including additional train stabling and a test track
- A further 20 years of operation and maintenance (beyond the 15 years included in the DBM Contract)
- State project management costs and project contingency.

The increase in overall price is due to a number of factors including:

- The addition of several major project enhancements, including:
 - Train Boarding Bridges and Electronic Leveling Control to increase accessibility for all passengers
 - Four Bike Racks on each train;
 - Test track
 - Mainline connection works.
- External labour and commodity escalations and final market pricing received by the three shortlisted proponents

BACKGROUND:

A component of the overall program is the QTMP Design Build Maintain (DBM) Contract. The total value of the QTMP DBM Contract is \$4.6 billion.

The DBM Contract was awarded to Downer in June 2023.

The scope of the DBM Contract includes:

- manufacture of 65 six-car passenger trains including approved accessibility enhancements
- construction of a purpose-built manufacturing facility at Torbanlea, 25km north of Maryborough, for major manufacturing works for the new fleet
- construction of a new rail facility (for train maintenance and stabling) in Ormeau
- the ongoing operation and maintenance of the fleet and rail facility for a period of 15 years.

ENDS

Douglas Estwick

Senior Advisor - Media

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4040 | NR

Floor 1 | 61 Mary Street | Brisbane Qld 4000

GPO Box 50 | Brisbane Qld 4001

douglas.estwick@translink.com.au

www.translink.com.au

www.tmr.qld.gov.au

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Sent: Wednesday, 12 July 2023 2:28 PM

To: Douglas C Estwick <Douglas.Estwick@translink.com.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>

Subject: RE: Courier-Mail: Queensland Train program

Any update on this one please?

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>

Sent: Wednesday, July 12, 2023 11:12 AM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>

Subject: FW: Courier-Mail: Queensland Train program

Hi Lesley and Charlton,

I just wanted to forward you the below enquiry from the CM on the QTMP for your awareness and let you know we are pushing through a response.

Kind regards,

Doug

Douglas Estwick

Senior Advisor - Media

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

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GPO Box 50 | Brisbane Qld 4001

douglas.estwick@translink.com.au

www.translink.com.au

www.tmr.qld.gov.au

From: NR [redacted] <[redacted]@news.com.au>

Sent: Wednesday, 12 July 2023 10:44 AM

To: Media <media@tmr.qld.gov.au>

Subject: Courier-Mail: Queensland Train program

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn though the scope is the same. Screenshots from website attached.

*why has the cost increased?

*when was the cost increase identified?

*was it expected there would be further increases?

*has there been any change to the expected completion date?

*any other comment

Thanks team, deadline 4pm please

Cheers NR [redacted]

--

NR [redacted]

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006

GPO Box 130, Brisbane, QLD 4001

T NR [redacted] M NR [redacted]

E NR [redacted] <[redacted]@news.com.au> W www.couriermail.com.au

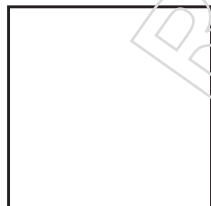
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Please consider the environment before printing this email.

From: Courtney Thompson
Sent: Wednesday, 12 July 2023 5:10 PM
To: Lesley Major
Cc: Stuart Stark; @PremMediaOffice; Alana Tibbitts
Subject: Re: Courier-Mail: Queensland Train program

All good. Thanks Lesley

On 12 Jul 2023, at 16:57, Lesley Major <Lesley.major@ministerial.qld.gov.au> wrote:

Hi all

Proposed TMR response below.

Journalist has told TMR a response by 11am tomorrow is suitable.

The background below won't be required as it's covered in our response.

Let me know your thoughts.

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson

The \$9.5 billion program budget will be largely reinvested directly back into Queensland, with Downer making guarantees for the extensive use of local suppliers.

QTMP will also significantly improve the manufacturing industry in Queensland, and will support more than 1,300 jobs for Queenslanders.

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 3. Test track
 4. Mainline connection works.
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BACKGROUND:

A component of the overall program is the QTMP Design Build Maintain (DBM) Contract. The total value of the QTMP DBM Contract is \$4.6 billion.

The DBM Contract was awarded to Downer in June 2023.

The scope of the DBM Contract includes:

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ENDS

Douglas Estwick

Senior Advisor - Media

Office of the Deputy Director-General | Translink Division

Department of Transport and Main Roads

P: 07 3338 4040 | NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
douglas.estwick@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>

Sent: Wednesday, 12 July 2023 2:28 PM

To: Douglas C Estwick <Douglas.Estwick@translink.com.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>

Subject: RE: Courier-Mail: Queensland Train program

Any update on this one please?

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>

Sent: Wednesday, July 12, 2023 11:12 AM

To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>

Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>

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Hi Lesley and Charlton,

I just wanted to forward you the below enquiry from the CM on the QTMP for your awareness and let you know we are pushing through a response.

Kind regards,
Doug

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douglas.estwick@translink.com.au
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www.tmr.qld.gov.au

From [redacted] <[redacted]@news.com.au>
Sent: Wednesday, 12 July 2023 10:44 AM
To: Media <media@tmr.qld.gov.au>
Subject: Courier-Mail: Queensland Train program

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- *has there been any change to the expected completion date?
- *any other comment

Thanks team, deadline 4pm please

Cheers [redacted]

--

[redacted]
Journalist

<image001.jpg>

<image001.jpg>

Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001
T [redacted] M [redacted]
E [redacted] <[\[redacted\]@news.com.au](mailto:[redacted]@news.com.au)> W www.couriermail.com.au

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Please consider the environment before printing this email.

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Sent: Wednesday, 12 July 2023 2:43 PM
To: Lesley Major; Charlton Hart
Cc: Cameron Y Leslie; Translink Media; @Minister Bailey Media
Subject: RE: Courier-Mail: Queensland Train program

Hi Lesley,

The response is moving through approvals and I am working to get it to you as soon as possible.

Kind regards,
Doug

Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4040 NR
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Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

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www.translink.com.au
www.tmr.qld.gov.au

From: NR [redacted] <[\[redacted\]@news.com.au](mailto:[redacted]@news.com.au)>
Sent: Wednesday, 12 July 2023 10:44 AM
To: Media <media@tmr.qld.gov.au>
Subject: Courier-Mail: Queensland Train program

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn though the scope is the same. Screenshots from website attached.

- *why has the cost increased?
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- *was it expected there would be further increases?
- *has there been any change to the expected completion date?
- *any other comment

Thanks team, deadline 4pm please

Cheers [redacted]

--

NR [redacted]
Journalist



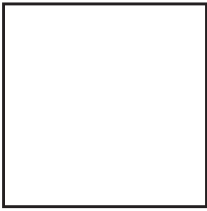
Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001
T + [redacted] M [redacted]
E [redacted] <[\[redacted\]@news.com.au](mailto:[redacted]@news.com.au)> W www.couriermail.com.au

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Please consider the environment before printing this email.

From: Lesley Major
Sent: Wednesday, 12 July 2023 5:16 PM
To: Mark Bailey
Cc: Stuart Stark; @PremMediaOffice; Alana Tibbitts
Subject: FW: Courier-Mail: Queensland Train program

Hi all

See below, questions to TMR from Courier Mail and revised TMR response below for your information. Let me know your thoughts and I'll get back to TMR.
Their revised deadline is now 11am tomorrow.

- *why has the cost increased?
- *when was the cost increase identified?
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- *any other comment

RESPONSE

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ENDS

Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4040 | NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
douglas.estwick@translink.com.au
www.translink.com.au
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From: Lesley Major <Lesley.Major@ministerial.qld.gov.au>
Sent: Wednesday, 12 July 2023 2:28 PM
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Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>;
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Subject: RE: Courier-Mail: Queensland Train program

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Subject: FW: Courier-Mail: Queensland Train program

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Kind regards,
Doug

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Senior Advisor - Media
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Thanks team, deadline 4pm please

Cheers NR

--

NR
Journalist



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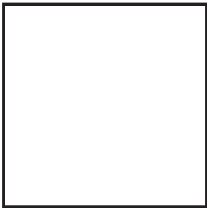
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Released under RTI - DTMR

From: Lesley Major
Sent: Wednesday, 12 July 2023 5:56 PM
To: Douglas C Estwick; Charlton Hart
Cc: Cameron Y Leslie; Translink Media; @Minister Bailey Media; Andrew J Christie
Subject: RE: Courier-Mail: Queensland Train program

Thanks Doug

Suggested revisions below. Let's discuss again tomorrow morning.

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson

The \$9.5 billion program budget will be largely reinvested directly back into Queensland, with Downer making guarantees for the extensive use of local suppliers.

QTMP will also significantly improve the manufacturing industry in Queensland, and will support more than 1,300 jobs for Queenslanders.

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ENDS

From: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Sent: Wednesday, July 12, 2023 4:45 PM
To: Lesley Major <Lesley.Major@ministerial.qld.gov.au>; Charlton Hart <Charlton.Hart@ministerial.qld.gov.au>
Cc: Cameron Y Leslie <Cameron.Leslie@translink.com.au>; Translink Media <Translink.Media@translink.com.au>; @Minister Bailey Media <MinisterBaileyMedia@min.internal>; Andrew J Christie <Andrew.Christie@translink.com.au>; Douglas C Estwick <Douglas.Estwick@translink.com.au>
Subject: RE: Courier-Mail: Queensland Train program

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Background on the Design Build Maintain contract has been included, but please let us know your thoughts on whether this is required.

Please let me know if you have any concerns.

Kind regards,
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The increase in overall price is due to a number of factors including:

- The addition of several major project enhancements, including:
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BACKGROUND:

A component of the overall program is the QTMP Design Build Maintain (DBM) Contract. The total value of the QTMP DBM Contract is \$4.6 billion.

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The scope of the DBM Contract includes:

- manufacture of 65 six-car passenger trains including approved accessibility enhancements
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ENDS

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Department of Transport and Main Roads

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NR

Journalist



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T NR

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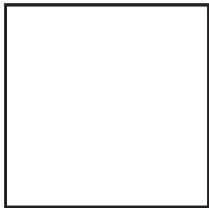
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Released under RTI - DTMR

From: Lesley Major
Sent: Thursday, 13 July 2023 9:06 AM
To: Media; 'Douglas C Estwick'
Cc: Charlton Hart; James X Murphy; Nicole Z Davis
Subject: FW: Courier-Mail: Queensland Train program - REVISED

Hi team

See below, I've re-included the highlighted line for your response.

Let me know if any concerns your end. Otherwise this is G2G.

I will send our response to NR at around 10.30am and will give her a follow up call.

Cheers

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson

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Journalist



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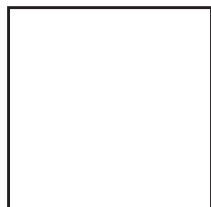
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Sent: Thursday, 13 July 2023 10:39 AM
To: Lesley Major
Cc: Cameron Y Leslie; Charlton Hart; Translink Media
Subject: FW: Courier-Mail: Queensland Train program

Hi Lesley,

As discussed, please see NR follow up query below. Please let us know how you'd like to handle.

Kind regards,
Doug

Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4040 NR
Floor 1 | 61 Mary Street | Brisbane Qld 4000
GPO Box 50 | Brisbane Qld 4001
douglas.estwick@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: NR <NR@news.com.au>
Sent: Thursday, 13 July 2023 10:03 AM
To: Douglas C Estwick <Douglas.Estwick@translink.com.au>
Cc: Translink Media <Translink.Media@translink.com.au>
Subject: Re: Courier-Mail: Queensland Train program

Thanks Doug

Can you elaborate (even on background) what this means? What shortlisted proponents? To do what part? So that's the reason for the problem increase?

- External labour and commodity escalations and final market pricing received by the three shortlisted proponents
-

On Thursday, 13 July 2023, Douglas C Estwick <Douglas.Estwick@translink.com.au> wrote:

Hi NR

Please find below a response to your enquiry. I understand the Minister's Office will also be in touch.

Cheers,

Doug

RESPONSE

Please attribute to a Department of Transport and Main Roads (TMR) spokesperson:

The \$9.5 billion program budget will be largely reinvested directly back into Queensland, with Downer making guarantees for the extensive use of local suppliers.

QTMP will also significantly improve the manufacturing industry in Queensland, and will support more than 1,300 jobs for Queenslanders.

The first train is anticipated to be manufactured and begin testing by late 2026, with all trains expected to be in service by 2032.

The \$9.5 billion total program value includes:

- A Design Build Maintain (DBM) Contract with Downer valued at \$4.6 billion
- Additional train stabling and a 10-kilometre test track
- A further 20 years of operation and maintenance (beyond the 15 years included in the DBM Contract)
- State project management costs and project contingency
- External labour and commodity escalations and final market pricing received by the three shortlisted proponents

ENDS

Douglas Estwick
Senior Advisor - Media
Office of the Deputy Director-General | Translink Division
Department of Transport and Main Roads

P: 07 3338 4040 | NR
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GPO Box 50 | Brisbane Qld 4001
douglas.estwick@translink.com.au
www.translink.com.au
www.tmr.qld.gov.au

From: NR <[redacted]@news.com.au>
Sent: Wednesday, 12 July 2023 10:44 AM
To: Media <media@tmr.qld.gov.au>
Subject: Courier-Mail: Queensland Train program

Hi team,

Can I please ask a few questions about the Queensland Train Manufacturing program.

The cost appears to have risen from \$7.1bn to \$9.5bn though the scope is the same. Screenshots from website attached.

*why has the cost increased?

*when was the cost increase identified?

*was it expected there would be further increases?

*has there been any change to the expected completion date?

*any other comment

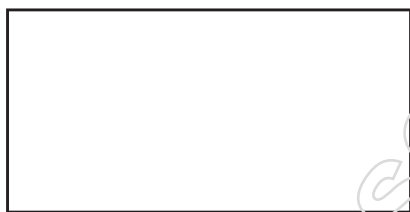
Thanks team, deadline 4pm please

Cheers NR

--

NR

Journalist



Cnr Mayne Road & [Campbell Street Bowen Hills QLD 4006](#)
GPO Box 130, Brisbane, QLD 4001

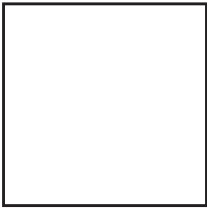
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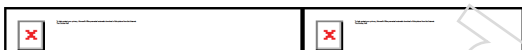
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--

NR

Journalist



Cnr Mayne Road & Campbell Street Bowen Hills QLD 4006
GPO Box 130, Brisbane, QLD 4001

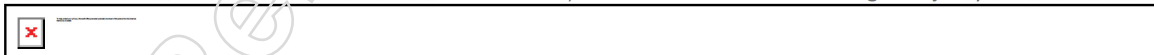
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